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# FINANCIAL TIMES

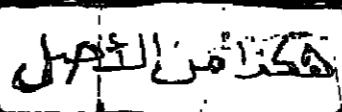
PUBLISHED IN LONDON AND FRANKFURT

No. 28,692



Friday February 12 1982

\*\*\*30p

TEAMWORK IN CONSTRUCTION,  
ENGINEERING, DESIGN  
AND ENERGY-WORLDWIDE

TAYLOR

WOODROW



## NEWS SUMMARY

### GENERAL

### Nott to urge D5 Trident purchase

Defence Secretary John Nott will recommend that Britain should buy the Trident D5 missile as its next generation nuclear deterrent.

The missile, bigger and more costly than the earlier C4, is designed with submarines to replace the Polaris system in the 1990s. Back Page

• The U.S. is to increase by 100 the nuclear warheads it can deploy against the Soviet Union by deploying extra Minuteman 111 missiles. Page 4

### Plumb victory

Tory Euro-MPs toppled their leader Sir James Scott-Hopkins and elected Sir Henry Plumb, former president of the National Farmers Union. Page 8

### Return to Siberia

Lydya Vaschenko, a Penitentiary who staged a month's hunger strike at the U.S. embassy in Moscow, left hospital and said she plans to return to Siberia.

### Walesa meeting

Roman Catholic Church representatives expect to meet detained Polish Solidarity leaders Lech Walesa and Jan Kula "in the next few days."

### Spain trial date

The trial of 32 officers and a civilian for alleged involvement in last February's abortive coup in Spain, will start in Madrid a week today.

### Warplane crashes

One died and two were hurt when a Vietnamese military transport aircraft with 13 on board crashed in Thailand after being intercepted by Thai fighters.

### Nazi for retrial

A former Nazi and his secretary, freed after a West German court dismissed charges of complicity in murdering 9,000 Jews, will be retried on the same charges.

### Chad talks plea

The Organisation of African Unity urged Chad to negotiate with rebels, and said it would withdraw its peacekeeping force by June 30. Page 30

### Syria fighting

Hama, northern Syria, was sealed off after heavy fighting between anti-government forces and troops loyal to President Assad. Page 5

### Timekeeper jailed

Timekeeper Paul Richmond, 25, was jailed for five years by St Albans Crown Court for obtaining property by deception and conspiring to defraud British Rail.

### Coke ban altered

An Italian magistrate lifted a nationwide ban on canned Coca-Cola sales and said it applied only to Coke produced in a factory near Verona on three specific days.

### Brussels clashes

Sixteen policemen were hurt in Brussels when mounted police clashed with striking steelworkers in a violent demonstration. Page 2

### Ulster shootings

Fifty-five civilians were killed in Northern Ireland shootings last year — more than in any year since 1977. Government statistics showed.

### Briefly...

Actress Barbara Stanwyck, 76, received an honorary Oscar.

A 1,100lb wartime German bomb was found in the centre of Shoreham Airport, Sussex. Army disposal experts were called.

### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RIES	TSI Thermal Synd	97 + 10
Treas. 3pc 1985	£1,024 + 1	
Exchq. 15pc '97	£1,024 + 14	
EBCG	327 + 11	
Bass	223 + 7	
Bath & Portland	80 + 3	
British Aerospace	195 + 4	
Highams	59 + 7	
Howard-Tens	65 + 4	
Imperial Group	84 + 4	
Ladbrokes	160 + 5	
Land Securities	301 + 4	
Lorpo	89 + 3	
Sainsbury (J.)	555 + 15	
Pilkington	320 + 10	
Venterspot	384 + 16	

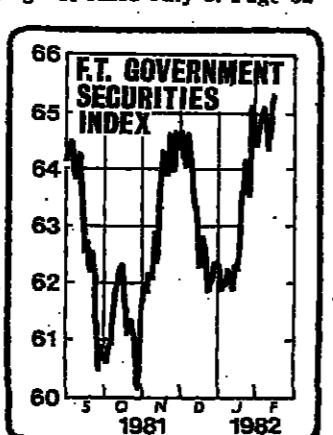
### BUSINESS

### Gilts add 0.66; equities easier



Mr Tiny Rowland

• **GILTS:** longer-dated issues surged forward, although the short end of the market was held back by sales of the new tap. The Government Securities index rose 0.66 to 65.24—the highest since July 3. Page 32



• **EQUITIES** failed to benefit from Gilts' strength. The FT 30-share index eased 1.7 to 57.2.

• **WALL STREET** was off 3.33 to 523.33 near the close. Page 30

• **STERLING** rose 20 points to \$1.8495, and to DM 4.38 (DM 4.375) and FF 11,095 (FF 11,095). It eased to SwF 1.51 (SwFr 1.5175) and Yen 1436 (Yen 1436.5). Its trade-weighted index remained 91.6. Page 26

• **DOLLAR** was unchanged at DM 2.365, but eased to FF 6,005 (FFr 6,0075), SwFr 1,8925 (SwFr 1,9025) and Yen 225.75 (Yen 226.25). Its trade-weighted index was 112 (112.1). Page 26

• **GOLD** fell \$1 to \$330.5 in London. In New York the Comex February close was \$377.65. Page 26

• **FRENCH** Constitutional Council rejected a second Opposition appeal against the Nationalisation Bill. Back Page

• **EUROPEAN** Investment Bank loans totalled 3.85bn Ecu (£2.3bn) last year, against 2.95bn Ecu in 1980. Page 3

• **MASSEY-FERGUSON** will shed 725 jobs at its Coventry tractor plant. Page 6

• **GENERAL MOTORS** said £206m (£111m) of the \$33bn 1981 profit reported last week came from revaluation of its pension programme's investments.

• **BRITISH TELECOM** made £140m profit in the half-year to end September, against a £10m loss. Page 6

• **BRITISH Shipyards** looks likely to win a £25m cargo ship order from a Scandinavian owner. Page 4

• **IMPERIAL GROUP**, tobacco, brewing and food manufacturing group, reported pre-tax profits down £20.8m to £106m for the year to October. Back Page and Lex. Back Page

• **DOWTY GROUP**, industrial holding company, announced pre-tax profits down from £19.05m to £15.7m in the half-year to end September. Page 20; Lex. Back Page

• **HOME CHARM**, do-it-yourself chain, agreed to buy the Sankey Homecentre stores for £14m. Page 22

• **DEUTSCHE BP**, German subsidiary of British Petroleum, reported a DM 238m (£59m) after-tax loss last year, against a profit of DM 13m. Page 28

• **TSI Thermal Synd** 97 + 10

• **FALLS** 345 + 10

• **Douglas (Robt M.)** 76 + 7

• **Dowty** 116 + 8

• **Griffiths** 120 + 10

• **GRK** 174 + 6

• **ML Hides** 270 + 10

• **Sage Holidays** 170 + 9

• **Trident TV** 83 + 4

• **ERGO** 297 + 14

• **Gid Mors Kalgoorie** 275 + 5

• **Pilkington** 320 + 10

• **Venterspot** 384 + 16



## Lonrho backs Laker revival

BY ALAN FRIEDMAN AND MICHAEL DONNE

SIR FREDDIE LAKER and Mr Roland "Tiny" Rowland, chief executive of Lonrho, last night announced plans to start a new airline by April 1, subject to the approval of route licences by the Civil Aviation Authority.

The plan, however, seems unlikely to prevent the Laker receivers from dismissing more than 1,500 Laker staff today at Gatwick and elsewhere.

The proposed new airline, to be initially 50 per cent owned by Sir Freddie and 50 per cent by Lonrho, would fly the North Atlantic as a scheduled operator.

Mr Rowland said last night: "It will be a slimmed-down Laker airline operating initially

with five McDonnell Douglas DC-10s and a cash injection from us." The new airline would be compact: "I think it is best to have an efficient airline and keep the numbers down." He dismissed reports that Atlantic Richfield, the U.S. oil group, would be involved in the package.

Sir Freddie said from Mr Rowland's London office, the new airline would seek a Stock Exchange quotation "as quickly as we can." The Laker-Laker company would hope to offer two types of equity—ordinary shares for larger investors and non-voting shares for smaller investors.

Lonrho is said to be planning

to put £15m to £20m into the new airline. Mr Rowland and Sir Freddie are approaching the Export-Import Bank loan syndicate which provided \$235m (£123m) for the purchase in 1980 by Laker of five DC-10/30s. The main idea under consideration would be to lease the five aircraft through the Eximbank's receiver, Mr Guy Parsons, of Peat Marwick Mitchell, with an option to purchase the aircraft or take over the outstanding \$200m debt.

The Laker-Laker team might also propose to Mr Parsons that it take over the outstanding debt with a two-

year moratorium on the repayment of principal.

Both Mr Rowland and Sir Freddie made it clear last night that the "major stumbling block" facing the formation of the new airline was British Government approval through the authority of route licences for the North Atlantic.

Sir Freddie yesterday spent more than two hours with Mr Ray Buckton, head of the authority's economic section, discussing the possibility of getting the Laker transatlantic route licences transferred to a new airline.

Continued on Back Page  
BA cautions on Laker route bids, Page 6



Sir Freddie Laker

## EEC in new attack on U.S. budget plans

BY OUR FOREIGN AND ECONOMICS STAFF

BRITAIN AND West Germany yesterday led a fresh EEC on-slaught on President Reagan's budget plans. Alarm is mounting on both sides of the Atlantic that planned high U.S. budget deficits are keeping world interest rates high and impeding economic recovery.

The EEC attacks came as Mr Volcker, the chairman of the U.S. Federal Reserve Board, renewed his appeal to Congress to reduce the size of projected deficits.

In his strongest warning yet on the Administration's fiscal policies, he said the deficits represented a major hazard for financial markets and could suffocate U.S. economic recovery.

Yesterday's deepening of the trans-Atlantic rift over interest rates coincided with a gloomy projection from Salomon Brothers, the Wall Street securities firm, that President Reagan's forecast of a \$91.5bn (£49.5bn) budget deficit in fiscal 1983 will be "significantly exceeded."

The company's economists, led by Dr Henry Kaufman, said this was because the assumed rapid acceleration in economic activity was unlikely to

materialise.

Mr Volcker, speaking to the Senate Banking Committee, urged Congress to act quickly and boldly to bring the deficits down.

A separate appeal to Washington was made in Brussels by M Willy de Clercq, the Belgian Finance Minister, who holds the six-month rotating presidency of the EEC's finance council.

He said high U.S. interest rates were increasing the temptation for Europe to adopt protectionist policies.

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materialise.

Mr Volcker, speaking to the Senate Banking Committee, urged Congress to act quickly and boldly to bring the deficits down.

In a speech in Bremen, Herr Poelchau said of U.S. policy-makers: "I cannot believe that they do not understand that they have responsibility not only for their own economy, but also for the world economy."

Continued on Back Page  
Howe urges joint EEC effort, Page 6

## S. Africa moves to restrict imports

By J. D. F. Jones in Johannesburg

## EUROPEAN NEWS

PROTEST OVER THREAT TO JOBS

## Angry Belgian steelmen invade EEC headquarters

BY GILES MERRITT IN BRUSSELS

CARBINE-CARRYING riot police made a thin blue line the burly "metallos," but their physical presence in a justing across the entrance hall of the European Commission's Berlaymont building in Brussels yesterday as they tried to stanch the flood of angry and unruly Belgian steelworkers who had invaded the EEC's headquarters in protest at job losses.

Although they managed to bar the way to most of the 5,000 or so demonstrators who had descended on Brussels in columns of charabans from the steel towns of Liege and Charleroi, a few hundred managed to get inside. The effect, in the dignified sanctum of the Eurocrats, was of a fox in a chicken run.

No violence was offered by

streamers. The only casualty was an elderly doorman whose glasses were removed from his nose.

The most menacing quality of the invasion was its incoherence. The steelworkers of Wallonia were marching to defend their jobs against the restructuring cuts still to hit many thousands of them, but their anger was undirected, like that of a goaded bull in a ring.

Perhaps the only good that came out of it, before the demonstrators left to clash in more bloody but traditional manner with mounted gendarmes in a real riot near the Belgian Parliament, was that for once confronted the Eurocrats with the people.



Baton-wielding mounted police charge through Belgian steelworkers demonstrating yesterday outside the Parliament building in Brussels.

## Poland still hungry but no longer starving

BY XIAN SMILEY

DESPITE political upheaval and the continuing cash crisis, Poles are unlikely to starve, thanks largely to a massive inflow of emergency aid from the West. The International Committee of the Red Cross, in Geneva, still reckons that \$21m is needed over the next two months to protect the most vulnerable of Poland's 36m people.

Poland is a long way, however, from the grinding poverty of much of the Third World, where in many countries half the children die before they reach the age of five. For aid workers recently in El Salvador or Kampuchea, the Polish problem is slight.

"We are talking about relative need, not absolute need," says Dr Kenneth Slack of Christian Aid, who has just returned to the UK from Poland.

Overall, with prices jumping up to fivefold, the Polish people are facing a sharp drop in their standard of living. This

Nevertheless, doctors in Poland have noticed a marked deterioration in child health and an increase in general malnutrition. They reckon that about a tenth of the population is in urgent need of outside aid.

Much of the risk is caused simply by the queues in which the old, the sick and mothers with babies have to stand for hours, often in biting cold, just to buy a meagre ration of essential food. Babyfood is in particularly short supply.

There is little sign that either martial law, imposed in December, or the massive price rises in force since February 1 have reduced the queues. The shortages may be even more acute outside Warsaw and the big cities.

Overall, with prices jumping up to fivefold, the Polish people are facing a sharp drop in their standard of living. This

## Debt crisis deadline looms

By Peter Montague, Euromarkete Correspondent

ANOTHER KEY deadline in Poland's debt crisis comes on Monday when the country is due to complete payment to Western banks of interest overdue from 1981.

Completion of the payments is a vital condition for the signature of an agreement with about 500 banks allowing repayment of \$2.4bn in debt maturing last year to be deferred until 1988.

Since Poland announced the February 15 target for payment of the interest, Western banks say there has been some catching up payments, but widely quoted estimates put the amount still outstanding at about \$100m.

The figure is little more than a guess, as bankers say there has been little opportunity to collect information.

Catholic Relief Services, the Catholic emergency agency working mainly in the U.S., sent 2,650 tonnes in the last week of January and has raised around \$22m.

At least 16 NGOs in Britain have sent help, totalling around 600 tonnes, since martial law, plus another £350,000 in cash contributions to international charities. The total British contribution is around £1m.

With direct food aid flowing in from the West at such a high rate, widespread malnutrition will be staved off. But if production of food and its distribution to return to efficiency, a complete reform of the system is needed. Without the co-operation of the farmers, however, and with the people seeming unlikely to return to hard work under the duress of a military government, General Wojciech Jaruzelski will almost certainly be unable to organise the Polish people into feeding themselves properly for a long time to come.

Last year, the Polish Government bought EEC food (mainly beef, pork, grain and sugar) at a 15 per cent discount on market prices, worth ECU 85m. Now the EEC has decided to end what added up to a direct grant in the hope of ensuring that aid reaches the most deserving people.

The other most effective non-government organisation (NGO) has been the worldwide Catholic network, Caritas, whose headquarters is in the Vatican. It has sent out over 8,000 tonnes of aid since the imposition of martial law, worth around £8m.

West Germany and the U.S. have been the most generous donor countries. West German Caritas sent more than 600 tonnes in the month after the start of martial law and is now delivering at the rate of 240 tonnes a week. The West German Protestant agency, Das Diakonische Werk, will have sent 320 tonnes by the end of this month.

West German supermarkets are offering special packages containing food, powdered milk, washing powder and soap, at DM 50 each, ready for despatch. The total privately raised German contribution to Poland is probably well over £8m.

Most of the NGO aid is channelled through the Charity Commission of the Polish Episcopate. Since December 13, over £20m has been privately collected through NGOs for Poland. It is now a matter of ensuring an effi-

CATHAY PACIFIC

FINANCIAL TIMES, published daily except Sundays and holidays. U.S. subscription rates \$365.00 per annum. Postage paid at New York, N.Y. and at additional mailing centres.

## More Dutch spending cuts urged

By Charles Batchelor in Amsterdam

THE DUTCH Government must make spending cuts of F1.45bn (£894m) if it is to achieve its target of reducing its budget deficit to only 6.5 per cent of gross domestic product (GDP), according to the Central Economic Commission, which comprises officials from the Finance and Economics Ministries and the Central Planning Office.

In the longer term, Poland's food problem can only be solved by economic and political means. In particular, private farmers, who own 80 per cent of the land, have to be persuaded to surrender food to the state market. At present, they are withholding supplies as a hedge against inflation or prefer to sell at high prices on the black market.

By October, the authorities

reckoned that meat supplies were down by 21.3 per cent.

Now they may be down by half on last year. The Government is threatening to take the food by force.

In economic terms, the price rises make sense, because the Government had been hugely subsidising the cost of basic foods. It had, for instance, been paying farmers 9.5 zlotys for a kilo of wheat while a kilo loaf of bread sold at 7 zlotys in the shops.

It is arguable that only under martial law could the necessary steep increases have been imposed without the sort of riots which in 1970 and 1976 caused the Government to backtrack.

With direct food aid flowing in from the West at such a high rate, widespread malnutrition will be staved off. But if production of food and its distribution to return to efficiency, a complete reform of the system is needed. Without the co-operation of the farmers, however, and with the people seeming unlikely to return to hard work under the duress of a military government, General Wojciech Jaruzelski will almost certainly be unable to organise the Polish people into feeding themselves properly for a long time to come.

It is uncertain, however,

whether the government will hold to the target it set when drawing up its policy programme last year. The 1981

budget deficit is expected to be higher than previous estimates. A reduction to 6.5 per cent of GDP could have too savage a deflationary impact, Mr Andries van Agt, Prime Minister, warned Parliament.

The 1981 deficit is expected to amount to 8.3 per cent of GDP—F1.24bn—instead of the previous estimate of between 7.5 and 8 per cent.

The date has been the main focus of political attention for sometime. The trial is expected to last about 40 working days, but could be much longer if lawyers for the accused choose to employ delaying tactics.

Press leaks have revealed

that the military prosecution is seeking prison terms of up to 30 years for the leading figures.

## French told shorter work week should not reduce earnings

BY DAVID HOUSEGO IN PARIS

THE FRENCH Government has backed down over a key feature of its scheme for work-sharing in industry by recommending that workers' earnings should not suffer as a result of the switch to a 39-hour working week.

The main unions yesterday expressed satisfaction with M. Mauroy's statement. M. Georges Seguy, leader of the Communist-led CGT union confederation, which has been in the forefront of agitation over the implementation of the shorter working week, declared that the decisions were "very positive."

Employers, in contrast, reacted with varying degrees of alarm to a decision seen as both adding to industry's costs and setting an ominous precedent for Government intervention in the economy.

M. Yves Chotard, vice-president of the employers' organisation, said that a reduction in working hours designed to boost employment should not result in an increase in industry's costs. He said the decision threw into question agreements already negotiated over the introduction of the 39-hour week.

M. Mitterrand appears to have favoured the union side because of the strength of the industrial inflation and his anxiety not to disappoint popular expectations over such an important electoral commitment as the shorter working week.

## Spain sets date for court martial over coup attempt

BY ROBERT GRAHAM IN MADRID

THE COURT MARTIAL of 32 officers and one civilian charged with involvement in the Spanish coup attempt last February 23 will be held almost on the anniversary of the event. The Ministry of Defence announced yesterday that the trial would begin in Madrid on February 19.

The date has been the main focus of political attention for sometime. The trial is expected to last about 40 working days, but could be much longer if lawyers for the accused choose to employ delaying tactics.

The court martial will be held in the headquarters of the Maps Division of the armed forces on the outskirts of the capital. Attendance of both defence lawyers, relatives and Press has been limited to 350 people and is by invitation only.

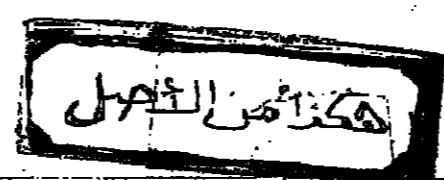
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## EUROPEAN NEWS

## E. Berlin bid to quell peace movement

By Leslie Collett in East Berlin

**EAST GERMANY** has announced humanitarian concessions to its population which were promised at the summit meeting last December between Chancellor Helmut Schmidt of West Germany, and President Erich Honecker. At the same time, the East German leadership has cracked down on the growing peace movement to demonstrate it will tolerate no outspoken opposition in the country.

State security officials interrogated for two days an East Berlin pastor who is one of the initiators of the East German peace movement. He was released yesterday after the intervention of the East German Protestant Church. Young East Berliners were taken into custody for wearing the emblem of the movement—a pinwheel—distributed by the church.

The pastor, Herr Rainer Eppelmann, is one of the authors of an appeal which has been gathering signatures in East Germany.

The "Berlin Appeal" calls for "no intervention" in the internal affairs of both German states by the Western allies and the Soviet Union, as well as for an end to the militarisation of East German life.

Protestant Church members in Berlin said the pastor was arrested after meeting of the ruling polyburo of the East German Communist Party which discussed the appeal and its publication in the West. The names of several organisers were searched and lists of signatures confiscated.

The East Berliners who were taken into custody were told to remove the peace emblem from their clothing or they would suffer consequences at school and work.

The East German authorities have announced, meanwhile, they were extending the number of family occasions at which East Germans can apply for permission to visit relatives in West Germany. Until now, visits were allowed for births, deaths, weddings and silver and gold wedding anniversaries. The list has been extended to include baptisms, confirmations, first communions, 60th, 70th, 75th and subsequent birthdays. Last year, 37,000 East Germans under retirement age visited their West German relatives after applying for "urgent family visits".

## EIB sees the rapid rise in its lending come to halt

BY GILES MERRITT IN BRUSSELS

**THE RAPID** year-on-year rises in the European Investment Bank's volume of loans, which have been such a marked feature since 1977, were abruptly arrested last year.

Revealing that its financing operations last year totalled 3.85bn European currency units (Ecus), the EEC's long-term development bank noted that the figure marked no real improvement on the 2.95bn Ecu lent during 1980 if account is taken of inflation. The 1980 level of EIB lending, however,

had been more than double that in 1977.

The bank yesterday pointed to tensions on the capital markets, high interest rates, deepening recession and budgetary difficulties in various member states as factors responsible for reduced investment and fewer requests for finance.

Of the 3.85bn Ecu lent to help finance industrial and infrastructural projects inside the Community, almost three-quarters was concentrated on

the four member states which the bank believes have the most difficult structural problems—Italy, Ireland, Greece and Britain.

But UK applications for EIB loans declined dramatically thanks to the impact of recession on industrial investment and reduced public sector demand. The bank's lending to Britain totalled £142.6m, against £417.3m the year before, while the £14m of loans to British industry were less than a fifth of 1980's operations.

The overall slow-down in the rhythm of the EIB's financial operations coincided with the doubling at the end of last year of the bank's subscribed capital to 14.5bn Ecus. With the bank's statutory lending limit of two-and-a-half times its capital and outstanding loans of 16.95bn Ecus, the increase lifted the limit from 18bn Ecu to 36bn Ecu.

EIB loans contribute on average about a quarter of the finance required for particular projects, so that the bank yesterday calculated that its opera-

tions last year contributed to new fixed investment in the Community worth some 11.7bn Ecus.

The two main targets of EIB financing were projects contributing towards employment and those aimed at energy conservation and diversification. In terms of jobs, the bank reckons that its 1981 operations will involve the creation or saving of 31,000 industrial jobs, while construction work on projects is put at an equivalent of 465,000 man-years of work.

On energy, the EIB says that

the projects supported should, when completed, replace 10.6m tonnes of imported oil yearly, bringing to 61m tonnes a year the total of oil saved by such projects since 1977.

Almost 500m Ecu was last year spent by the bank on projects outside the EEC, notably on developmental work in Spain and Portugal, the two candidate member states, and in 33 other countries in the Mediterranean and the Pacific that are signatories to the Lome Convention.

## Lisbon acts to head off strike violence

By Diana Smith in Lisbon

**THE PORTUGUESE** Government is putting 7,000 police on the streets today to prevent violence during the first national general strike in the country's history.

The strike has been called by the Communist-dominated CGTP-Intert trade union confederation, which claims that unions representing 2.5m workers (two thirds of the labour force) have answered the call.

The non-Communist UGT has condemned the strike as a political manoeuvre and refused to take part.

Essential services, apart from town gas in Lisbon, will be maintained as long as no breakdowns require repairs. As in the past, the Government has laid on private buses to compensate for stoppages by Lisbon public transport unions.

Last night the centre-right ruling coalition of Social Democrats, Christian Democrats and Monarchs held a mass rally in Lisbon as a show of strength on the eve of the strike.

Sig. Francisco Pinto, Balserman's administration, however unpopular because of heavy price rises, has earned approval this week for very tough stands on what it and the Socialist opposition regard as a ploy by the Moscow-tied Communists to topple the Government, and prevent liberalising reforms of the left-wing 1976 constitution.

The ageing Communist leader, Sr Alvaro Cunhal, clearly admitted these designs on nationwide TV earlier this week, when he accused the coalition and the Socialists of plotting a right-wing coup via constitutional reforms and demanded a stop to it.

Some see today's strike as a desperate move by a Communist party whose allegiance to Moscow has cost it the vote or active support of many left-wingers.

• The national statistics institute announced yesterday that with imports totalling \$7.52bn and exports \$3.22bn, the visible trade gap widened to \$4.3bn between January and October last year.

In the same period in 1980, the trade deficit was \$2.8bn with imports of \$6.04bn and exports of \$3.29bn.

## EMS gives temperamental Italian lira soothing ride

### UK urged to join system

**NOW THAT** the EEC is poised to develop the European monetary system further, Britain must move off the sidelines and join in, Mr Christopher Tugendhat, vice-president of the European Commission, said last night, writes John Wyles. Delivering his Esme Fairbairn lecture at Lancaster University the Conservative MP warned that the British Government's constant plea that the time is ripe for full EMS membership was losing credibility.

Acknowledging that caution was natural, given the current state of both international monetary affairs and the British economy, the Commissioner claimed that sterling's absence from the EMS weak-

ened the system and was unhelpful to efforts to establish a common approach to third currencies.

Community finance ministers are due to discuss this and other possibilities for developing the EMS in Brussels on Monday. They are under orders to produce some proposals for the Community summit at the end of next month.

Mr Tugendhat, who is re-

sponsible for the EEC budget, urged replacing existing bilateral swap arrangements between European central banks and the US Federal Reserve with a single swap-credit arrangement between the Fed and the European Monetary Co-operation Fund.

would have been greater, and the inflation rate, higher, he argues. In the event, depreciation against the D-Mark has run at about 6 per cent annually since 1979, compared with an average inflation differential between the two countries of about 10 per cent.

Faced with this erosion of

competitiveness, Italian industry is at least that part of it exposed to stiff international competition has been forced to act on its own. In the summer of 1980, Fiat approached the Bank of Italy to plead for a lira devaluation.

Politely but firmly, the central bank demurred, and that autumn the car company moved to put its own house in order. Since the end of an unprecedented 35-day strike in October 1980, Fiat's produc-

tivity has risen by 20 per cent.

Similar improvements in produc-

tive efficiency have not

come in the public sector.

The worst example of all has

come from the Government. Its

insatiable borrowing require-

ment might easily overwhelm

the limit placed upon it for

1982 of £50,000bn (£21bn)—

equivalent to more than 11 per

cent of gross domestic product.

Uncontrollable public finances

are the biggest single contribu-

tor to Italian inflation, and thus

to the instability of its

fixed parities.

A more subtle change has

come about in Italy's foreign

trade. While a depressed D-Mark

has thrust the country heavily

into deficit with West Germany,

exporters have perceptibly im-

proved their showing in the

Organisation of Petroleum Ex-

porting Countries and Third

World markets, where prices

are dollar-denominated. Libya,

for example, has recently been

Italy's fourth biggest trading

partner.

How long can this go on?

Sooner or later, the Bank of

Italy insists, competitiveness with

West Germany must be

restored. It is here that the

major risk lies for the future

of the EMS.

Whatever the extra pain for

Italian industry, the buoyancy

of the dollar has lately held the

EMS currencies closely to-

gether. On some occasions, the

lira has actually appreciated

against the D-mark. It is when

the dollar weakens and the

D-mark cuts free, that the real

test of the system will be at

hand.

Before the EMS, a weak

dollar and a strong D-mark

provided the recipe for Italy's

financial and economic recovery

between 1977 and 1979. During

that period, the Bank of Italy

could allow the lira to float

down against the D-mark, but

appreciate against the dollar,

and thus hold down the cost of

imported raw materials. It

remains to be seen whether

this will be possible within the

fixed confines of the EMS at

least as it now operates.

Italy is indeed allied with

France in seeking to push

through an initiative develop-

ing the existing EMS, extend-

ing the technique of multi-

currency intervention, and

strengthening the support

mechanism of the system.

Up until now, however, the

device of the 6 per cent margin

has suited Italy's requirements

well. Some here feel it might

also suit Britain in the man-

agement of petrocurrencies, if

Westminster's fear of too high a

starting party for sterling

against an undervalued D-mark could be removed.

Many equally suspect

that old British misgivings, for

prestige reasons, about being

seen as a second division mem-

ber of the EMS, could prevent

a highly desirable extension of

the system.

SHARES  
n Glass

shares  
n Glass</p

## AMERICAN NEWS

## Congress to reconsider El Salvador

BY ANATOLE KALETSKY IN WASHINGTON

A SPECIAL Congressional delegation will visit El Salvador this weekend to provide a "positive report" on whether conditions there could "slip into a Vietnam situation." Mr Tip O'Neill, the Speaker of the House of Representatives, said yesterday.

As concern grows about U.S. involvement in El Salvador and the guerrilla war intensifies ahead of the March 28 elections there, Mr O'Neill said he was worried about the U.S.'s apparent revival of a "domino theory" on central America.

State Department officials have repeatedly said that El Salvador represents the "decisive battle for central America" and that the U.S. must do "what-

ever is necessary" to prevent a guerrilla victory there.

Mr O'Neill said he was not convinced that it is in the vital interest of the U.S. to support the Duarte Government, but stressed that this issue is "too serious" for Democrats to oppose President Reagan's policy automatically on partisan grounds.

Mr O'Neill's statement is significant because in the past he has not come out in support of liberal Democrats who have been demanding a change in U.S. policy on El Salvador.

Four Democratic liberals have produced a Bill calling on the Administration to enter into negotiations to seek an internationally supervised ceasefire

in El Salvador and negotiations between the Duarte government and the guerrillas.

Current policy is to back President Duarte in his refusal to negotiate with the guerrilla leaders, who have expressed their willingness to talk, with preconditions about some form of contemporary coalition government in El Salvador.

The Administration's view is that negotiations with the guerrillas now would pre-empt the "democratic process" of the March 28 elections. The State Department has also repeatedly said that the experience of Nicaragua proves that any form of coalition government between "Marxist-Leninist" guerrillas and liberal forces

eventually leads to a left-wing dictatorship.

The congressional delegation will seek to assess the strategic importance of the El Salvador war for U.S. interests and the human rights situation there. The arrangement of six former members of the security forces this week for the rape and murder of four U.S. missionaries in El Salvador in 1980 has not succeeded in allaying U.S. fears about the influence of right-wing extremists in the Duarte government.

Relatives of the murdered missionaries have said that there is evidence the killings were ordered by a wealthy Salvadorian rightist who regarded the women as "subversives."

## U.S.-Mexico friendship heads for hard times

By William Chislett, recently in Washington

AFTER A year in which Washington and Mexico have brushed their differences under the carpet for fear of spoiling the new-found friendship, several major problems are now emerging.

In particular the two countries disagree over Mexican migration to the U.S. trade, and the civil war in El Salvador.

This is at a time when President Ronald Reagan has gone out of his way to court Mexico, which supplies the U.S. with 5 per cent of its oil needs—about 550,000 barrels a day—and has the potential to provide a lot more if required.

Mexico is also its northern neighbour's third-largest trading partner. U.S. investment in Mexico is about \$7bn (£3.8bn).

Mr Lopez Portillo, the Mexican President, and Mr Reagan have become personal friends over the past year. "Reagan speaks more to Lopez Portillo than he does to any other leader," claims a senior U.S. official.

This relationship is undermined by Mr Reagan's decision to attend last year's North-South summit in Cancun against most of his White House advisers' wishes.

Despite their personal friendship these problems have not disappeared. The most sensitive of these concerns the 3m Mexicans who live illegally in the U.S. and the hundreds of thousands who cross the border each year in search of work.

A proposed guest worker programme is expected to go before the U.S. Congress soon, to allow a limited number of Mexicans to work legally in the U.S. and protect them from being exploited by employers.

But the trial programme, if approved, would only allow 100,000 Mexicans to work in the U.S. over a two year period. This is far less than Mexico's estimate of the 300,000-400,000 of its citizens who emigrate to the U.S. each year.

Mexico fears that if such a programme comes into force, the U.S. will police the frontier more vigorously to reduce the flow of illegal aliens.

The programme could also include sanctions for the first time against U.S. employers who give work to undocumented Mexican workers. This could result in a partial closure of what Mexico calls its "safety valve" for major social unrest.

Mexico cannot produce enough jobs for its fast-expanding population. If it were not for the proximity of the U.S. and the eagerness of U.S. employers to hire cheap labour, unemployment would have reached unmanageable proportions in Mexico.

The programme could also include the draft constitution under discussion when the military took over power on February 4 provided for a directly-elected president with the power to appoint and dismiss governments. The army would have had a purely advisory role.

It is unclear whether the new administration will include military representatives, but it

is likely to have members of the so-called revolutionary front, according to reports reaching the Netherlands. The front is composed of 11 progressive groups, including trade unions, student organisations and a number of small political parties.

The draft constitution under discussion when the military took over power on February 4 provided for a directly-elected president with the power to appoint and dismiss governments. The army would have had a purely advisory role.

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Shell Oil, like a number of major U.S. oil companies is now increasingly employing novel production techniques to extract hard to get oil.

Many in the industry ridiculed

Shell when, in 1979, it paid \$3.65bn for Belridge Oil's interest. The purchase price was almost \$1bn more than the second highest offer. Since the purchase, Shell has committed itself to spending a further \$1.1bn on reworking the field with thousands of wells.

Since the takeover, the company has boosted production from about 40,000 barrels a day to over 70,000. By the end of this year, output should be approaching 80,000 barrels a day and by the mid 1980s over 100,000.

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## OVERSEAS NEWS

# Syrian uprising presents potent threat to Assad

BY PATRICK COCKBURN

**THE UPRISE** in the northern Syrian city of Hama, combined with reports that military units have joined the rebels, is the greatest threat to face the regime of President Hafez al-Assad since he took power 12 years ago.

The Government and the ruling Baath party have always been more wary of the two threats it posed by the army and fundamentalist Islam. So far, these dangers have remained separate. But the wholesale entry of conspirators in the armed forces in January, and the rebellion in Hama may indicate that they are coming together.

For the past three years, rebellion has simmered in Syria's northern cities, notably in Aleppo, Hama and Homs. In one incident, in June 1978, 32 military cadets were gunned down in Aleppo by extremist Moslem Brotherhood guerrillas. Thereafter, the Government cracked down on them ruthlessly, in spite of an assassination campaign against officials and Baath party members.

The conflict is heavily influenced by the sectarian divisions within Syria. Mr Assad and leading members of the regime come from the Alawi sect, which dominates the senior ranks of the army, Baath party and the security services. But the Alawi only make up about 12 per cent of the population, compared to the 68 per cent who belong to the orthodox Sunni sect. The Moslem Brotherhood have continually emphasised sectarian animosity.

By the beginning of last year, the Government seemed to have got the Moslem Brotherhood under control, but over the last six months there have been a series of major bomb explosions in Damascus, the last of which left more than 100 dead.

To try to safeguard officials and public buildings, the streets of the Syrian capital are now filled with troops of the regime's praetorian guard, the Special Defence Brigades, dressed in their distinctive brick red and green camouflage uniforms.

But the loyalty of the army is the attitude of the army.



is the crucial test for the regime. It was this which was put in doubt by the arrest and execution of officers in January. With a total strength of 247,500 men, the Syrian armed forces include 140,000 conscripts. In spite of Alawi dominance, most soldiers are drawn from the Sunni community. The Government has always been nervous in the past in putting their loyalty to the test by making them fight in the streets against people of the same religion.

So far, the fighting in Syria is confined to Hama, according to officials in Washington, and the Government in Damascus will seek to stop it spreading. Dissidents in exile claim that the main division of the Syrian army, used as a rapid deployment force, was moved to Aleppo at the end of January, and that there has also been fighting in Daraa in the south.

Last year, Mr Assad was able to shore up his position within Syria by emphasising his nationalist credentials during the missile crisis in Lebanon. At the same time, he attacked Jordan and Iraq for supporting the Moslem Brotherhood and strengthened his relations with both the Soviet Union and Iran.

The fighting in Hama indicates that the Brotherhood have not been weakened. It is possible that the heavy handedness of the regime's repression will lead to a more general popular revolt. But the crucial test for both rebels and the Government is the attitude of the army.

## OAU offers settlement for Chad civil war

BY OUR FOREIGN STAFF

**THE ORGANISATION** of African Unity (OAU) has proposed a three-phase settlement to the civil war in Chad, culminating in the withdrawal of the organisation's peacekeeping force on June 30.

The proposal came at the end of a two-day meeting in the Kenyan capital, Nairobi, of the 13-member OAU standing committee on Chad.

But there was no immediate response from the country's leader, President Goukouni Oueddei, who had challenged the right of certain OAU members to discuss Chad's political affairs.

The resolution calls for a ceasefire on February 28, presidential elections in May or June, and the withdrawal of the 3,000-strong OAU peacekeeping force on June 30.

Negotiations between rival forces, including those led by the ex-defence Minister, Hissene Habre, are supposed to begin on March 15.

Two issues appear to have been behind the settlement plan:

## Australia's overall payments deficit up

BY PATRICIA NEWBY IN CANBERRA

AUSTRALIA's balance of payments continued to weaken last month, with the overall deficit for the seven months to January rising to A\$1.7bn (£1bn). This compares with A\$1.3bn in December.

Mr Malcolm Fraser, the Prime Minister, and Mr John Howard, the Treasurer, have ruled out devaluation, but they are under pressure from exporters, notably farmers and miners, who believe the Australian dollar's exchange rate is too high and is adversely affecting the competitive position of exporters.

The Australian dollar, after rising rapidly by 10 per cent against a basket of seven currencies to the middle of 1981, has slipped back in the past seven months, and most observers believe it will continue to decline gradually until the middle of this year.

The A\$1.7bn deficit revealed yesterday by the Bureau of Statistics compares with a surplus of A\$294m for the seven months to January 1981. Australia's fiscal year runs from July 1 to June 30.

In the seven months to January this year, the value of exports fell 3 per cent compared with the same period the year before, mainly because of low commodity prices. The value of

## Deng 'still holds all his posts'

China yesterday moved to dampen speculation about Vice-Chairman Deng Xiaoping, 77, who has not been seen in public for a month, by saying he retains all his posts, Reuter reports from Peking.

A Foreign Ministry official said Deng was still chairman of the Communist Party Military Commission, as well as party Vice-Chairman and Chairman of the Chinese People's Political Consultative Conference.

### Call to free 1,000

An Egyptian court has suspended the late President Anwar Sadat's emergency regulations of September 5 last year, and called for the immediate release of over 1,000 people still in detention. Our Cairo Correspondent reports.

### Tunis talks today

Arab Foreign Ministers meet in Tunis today at Syria's request, to discuss possible sanctions against Western states regarded as having implicitly supported Israel's annexation of the Syrian Golan Heights, Reuter reports.

Rick Wells in Khartoum describes the dilemma facing Nimeiri over separatist tensions

## Tribal antagonism threatens Sudan's stability

THE FINEST achievement of President Jaafar Nimeiri of Sudan is always said to be the creation of a separate region in 1973 of the 17-year civil war between the mainly Moslem north and the non-Moslem south. But now, the stability of the southern region is threatened by fierce antagonism over whether to

particularly of the police and administration, Mr Legu wants the creation of a separate region out of the two southernmost provinces of Eastern and Western Equatoria. Mr Nimeiri, who is committed to decentralisation in the north, feels the same thing should happen in the south.

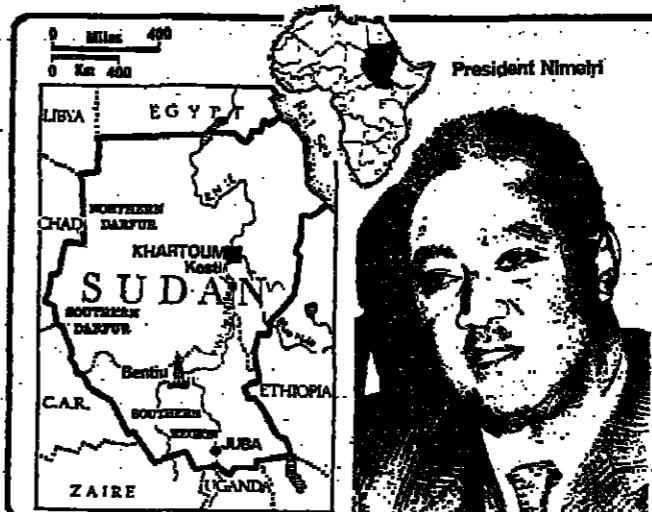
The debate over the issue has been so heated last year that Mr Nimeiri banned it from public discussion. The regional government, headed by Mr Abel Alier, a Dinka and an old adversary of Mr Legu, struggled to maintain credibility against a background of political quarrels and disasters, many of which had an underlying tribal cause.

Violence—provoked by food shortages and drought—broke out between some of the 40,000 Ugandan immigrants now in the south and indigenous tribes, including the Dinka. Non-payment of salaries to government employees throughout the region for up to six months caused strikes and an outcry against nepotism and corruption in the administration.

The south is now split into two potentially hostile camps. Tribalism, as ever, is the root cause of the problem. The leader of the cause of division is Mr Joseph Legu, former president of the semi-autonomous High Executive Council of the Southern Region, who feels strongly that conspiracy of Dinkas, the largest and most powerful tribal grouping in the present region, was responsible for his fall from power in 1980.

To break Dinka domination, they desired—should be divided. This would make it more governable. It was also thought in Khartoum that Mr Alier's administration was biased against dividing the south.

Finally, in October, Mr Nimeiri dissolved the regional assembly and set up a six-month transitional government, headed by Major General Rassas, commander of the military staff college in Khartoum, who was previously unheard of in southern politics. The body was to preside over new elections and a referendum on the issue of division. Opponents of the proposed division such as Mr Bona Malwal, a former national Minister of Informa-



tion, claim the methods being used to achieve it are unconstitutional. "What in fact is being done," he alleges, "is to weaken the south by removing the hard won political, economic and security guarantees and subjecting the south to laws that now govern the northern regions."

The arrest of 21 prominent southern politicians during the elections in December, following the despatch of a declaration to Mr Nimeiri which stated their aim of campaigning for the continued unity of the southern region, intensified suspicions of the President's intentions. The politicians were accused of forming an illegal

political party and attempting to procure funds from Libya. Twelve of them were released in early January. With no charges, but five, including Mr Clement Moore and Mr Joseph Odhio, await trial in Khartoum's Kober Prison.

But in spite of accusations that the 18-man administration of Mr Rassas is biased in favour of decentralisation, a degree of stability has been maintained throughout the elections for the national assembly.

When the National Assembly meets shortly, it should vote on the proposed amendment of the Addis Ababa Agreement of 1972, which guarantees the unity of the present southern region. A three-quarter majority in favour of amendment, ratified by a two-thirds majority in a plebiscite in the south, is required before such a change may take place.

However, it is also a principle of the constitution that decentralisation should be given to any region which asks for it. Ultimately, if Mr Nimeiri feels that Equatoria has a strong enough case for separation, he can grant it.

Judging by the lack of achievement by previous governments of the south, the problems of governing the whole region from Juba are enormous. Undoubtedly, the self-interest of personalities, parties and tribes is largely responsible for lack of development.

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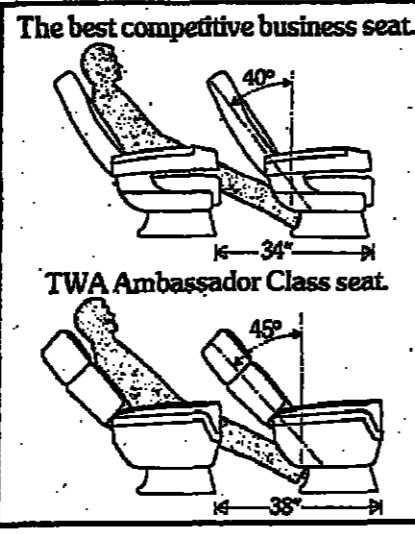
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## UK NEWS

## Ratepayers in Lambeth may receive cash refund

By Robin Pauley

RATEPAYERS IN the London borough of Lambeth will receive a cash refund if the Conservatives are elected to office in May and the Government alters its new legislation to make rate reductions legal.

Mr Robin Pitt, leader of the Conservative opposition, said the average repayment to domestic ratepayers would be about £50. He was planning to cut the council budget by about £2m, but increased government grants resulting from lower spending would mean the amount of cash to be shared out would be about £1m.

The largest cheque, in fact, would be paid to the Labour-controlled Greater London Council, which has its headquarters within Lambeth. It would receive £1.2m, followed by the Shell Centre which would get nearly £700,000.

The repayments are, in effect, a 20p in the pound supplementary rate in reverse. Lambeth, under the leadership of Mr Ted Knight, levied a 20p supplementary rate last year.

He is now preparing a 12p reduction in Lambeth's rate and has imposed strict cash limits on each department within the council because the Labour group has become increasingly aware of inroads made in its traditional support by the new Social Democratic Party.

Before the refunds could be made, the Government would have to amend its Local Government Finance (No. 2) Bill now passing through Parliament. The Bill bans supplementary rates and therefore makes it impossible to levy any second rate during the course of a financial year. Mr Pitt's plan would require permission for a second rate to be levied so long as it was a reduction rather than increase in the overall rate bill for the year. This is because the 1982-83 rate will already have been fixed by the time the local elections are held in May.

The Government is understood to be sympathetic to the plan and is likely to accept an amendment by Mr Tony Duran, Tory MP for Redding North and chairman of the party's backbench committee on environment.

If the Conservatives win, they do not plan cuts in essential services but severe staff pruning involving some compulsory redundancies.

Other measures would include:

- £1m to be cut from the £3m overtime bill;
- £100,000 off the consumer advice budget;
- £2m to be saved by selling 2,000 empty homes;
- £500,000 by phasing out the meals subsidy to council staff;
- increasing the price of meals-on-wheels by 10p to 30p;
- raising council house rents by £3.50 in July instead of £2.50 in October.

## Massey-Ferguson to cut 725 jobs at Coventry

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

MASSEY-FERGUSON plans to cut the workforce at its Coventry plant by 725 as part of a major effort to put the group's operations on a more efficient footing.

Trade union representatives were told earlier this week that the company hopes the redundancies will be achieved on a voluntary basis. It plans to cut 475 production jobs and 250 staff jobs. This will bring the workforce at Coventry down to 4,250, and the total of jobs lost at Massey-Ferguson plants in the UK since 1978 to 4,500.

Massey-Ferguson says the reason for the latest redundancies at Coventry, the largest plant in the group's worldwide structure, is the continuing flatness in the market for tractors and the urgent need to improve

cost effectiveness to remain internationally competitive.

Since Massey-Ferguson concluded its financial restructuring last year, the tractor market has shown little sign of the recovery the group had predicted. Many industry experts forecast that the North American market—an important outlet for Coventry production—will decline this year. Massey-Ferguson confirmed recently that it has approached its bankers for a temporary relaxation of some of the provisions in the refinancing package.

Late last year Mr Michael Hofman, a former chief executive of Massey-Ferguson's Perkins subsidiary, was brought back to the UK from the

group's Toronto head office to conduct a review of all Massey-Ferguson group operations outside North America. The redundancies at Coventry are the first tangible result of the review, which is still going on.

Employment in the tractor industry in the UK has contracted considerably over the past three years in response to the market's weaknesses and the financial problems of two of the multinationals manufacturing in the UK. Massey-Ferguson and International Harvester. Another 225 job losses at International Harvester's Doncaster plant were announced this week as a result of the group's decision to concentrate its European product engineering services in West Germany.

## British Aluminium sheds 40 jobs

BY MAURICE SAMUELSON

BRITISH ALUMINIUM, which recently closed its Invergordon smelter with the loss of 890 jobs, yesterday confirmed that it was shedding 40 staff jobs at its Falkirk rolling mill, where about 900 people are employed.

The company said the latest redundancies, 11 of which will be voluntary, were "rather minor" compared with the total workforce at Falkirk, and that they were part of a recovery plan to get it on to a sound basis.

Meanwhile, talks are continuing between the Scottish Office and the electricity

authorities over a power price formula which could enable Invergordon smelter to be reopened. The Highlands and Islands Development Board, which is at the centre of the talks, has imposed a news blackout on them for fear of raising undue hopes.

• British Aluminium has asked us to point out that although high electricity rates led to the closure of its Invergordon aluminium smelter, power supplies were not cut off because of unpaid bills (as stated in yesterday's Financial Times.)

On the contrary, before the closure took place it reached a settlement with the Scottish electricity authorities terminating its long-term power contract by mutual agreement.

• Herberger Brooks, the makers of piano keyboards and actions, of Long Eaton, Derbyshire, yesterday declared 65 workers redundant.

The company said that after building up to 500 workers in 17 years, it had been forced to reduce to 300 because of a drop in demand from its main markets in Europe and the U.S.

The latest redundancies are the second wave within 12 months.

## Status of Chief of Defence Staff boosted

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

MR JOHN NOTT, the Defence Secretary, has increased the authority of the Chief of the Defence Staff, Britain's top military post, within the hierarchy of the Ministry of Defence.

The move is apparently designed to lessen the political influence of the individual armed services and their chiefs in the Defence Ministry.

However, in what is obviously a politically sensitive area the ministry yesterday would only say that the first priority of the

the row earlier this week over the military leaders' right to appear before the Tory back-bench defence committee.

It was made known in a letter to Mr Cranley Onslow, the chairman of the House of Commons Select Committee on Defence.

The changes, which are to take effect immediately, are in line with the recent abolition of the posts of individual ministers to represent each of the three armed services.

## N. Sea exploration increase continues

BY MARTIN DICKSON, ENERGY CORRESPONDENT

EXPLORATION drilling for oil and gas in the UK sector of the North Sea maintained an upward trend in the last quarter of 1981, according to Gaffney, Cline and Associates, the international energy consultants.

Their North Sea indices show that exploration activity has been rising in the UK and other European countries for nine months.

Although no discoveries were reported in the UK during the last quarter of 1981, Gaffney,

of the UK's Balmoral field or sell off part of its interest in the block.

But it would not comment on reports that it had been considering a merger of its North Sea interests with an independent oil company.

Sun Oil said it would continue to explore "certain strategic directions and decisions... for the purpose of enhancing its future."

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### INTERNATIONAL METALWORKERS FEDERATION

The International Metalworkers Federation, the Geneva-based co-ordinating body for unions in the iron, steel, auto, aerospace, shipbuilding, electrical and electronics industries, is making available for public sale its special reports produced in 1981. These reports, limited in availability, are published in English, German, French, Spanish and Swedish. The IMF unites 170 unions in 70 countries throughout the non-communist world.

No. of Copies	Pages	French
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### THE DEMISE OF THE BRITISH BUNNY

THE DEMISE of the British Bunny will be the most obvious consequence of Trident Television's decision to close two of its three London casinos next week, pending hearings in May for fresh licences.

Trident has opted to jettison court appeals against the licensing authorities, which accepted police and Gaming Board objections to the two clubs last October.

If successful, the appeals would have made fresh licences unnecessary. But if unsuccessful, they risked stoking up endless legal fires which Trident might have had difficulty subduing by May.

The Gaming Board has withdrawn objections to Trident's Victoria and provincial casinos. No charges of malpractice were laid against them last year—they were merely tarred with the Playboy brush by dint of common ownership.

In granting certificates of

## Royal Bank seeks new sense of direction

By William Hall  
and Mark Meredith

THE Royal Bank of Scotland Group has established a full-time chief executive's office and reshuffled its senior management as part of a plan to give the group a new sense of direction following the failure of its attempt to merge with Standard Chartered Bank.

Mr Sidney Procter, the chief executive of Williams and Glyn's Bank, the English subsidiary, is to take over the new job of full-time group chief executive. He will be based in Edinburgh and will be independent of the day-to-day operations of the two

banks. He will co-ordinate the activities of Williams and Glyn's Bank and the Royal Bank of Scotland and the development of group strategy for future growth. Until now, the two banks have operated as separate entities with their own management styles, computer systems, marketing departments, etc.

Mr John Burke, aged 58, who had held the part-time job of group chief executive for the last 5½ years, as well as being chief executive of the Royal Bank of Scotland, has been appointed full-time deputy chairman of the Scottish subsidiary.

Mr Bill Dacombe, aged 48, moves from being assistant chief executive of Williams and Glyn's Bank to devote himself full-time to group planning and development. In particular, he will look after new acquisitions.

Mr Charles Winter, aged 48, takes over as managing director of the Royal Bank of Scotland, and Mr Maurice Davenport, aged 57, takes over as head of Williams and Glyn's.

Sir Michael Herries, the group's chairman, stressed yesterday that the group had not developed any new strategy for over a year while the outcome of the £500m rival bids by Standard Chartered and Hong Kong and Shanghai for the group were decided.

In the event, the Government endorsed the Monopolies and Mergers Commission's decision to turn down both bids, and this has forced the group to rethink its long-term strategy completely.

Mr Procter said that over the long term, the group would want to merge more and more of the two banks' functions but stressed that this was fraught with difficulties and would not be entered into hastily.

Areas such as harmonising computer systems, marketing objectives and career development were areas where progress could be made initially. However, he said, the Royal Bank of Scotland would be encouraged to open branches in England.

Sir Michael Herries made a special point of saying that the group's headquarters would remain at St. Andrew's Square, Edinburgh. Mr Procter, is to move to Edinburgh.

Outlining the Royal Bank's strategy, Sir Michael said Scotland was fully banked and the group would be looking overseas for expansion.

But Mr Watts said BA would fight to pick up traffic formerly carried by Laker Airways. "In many cases, we can carry a great many extra passengers on our existing services at little more than the marginal extra cost of looking after them in cash."

He said British Airways was not interested in returning to the Manchester-New York operation, "because we couldn't make money on it, and our information is that although Laker Airways took over the route from us, they couldn't make it pay either."

"On the other hand, we are very interested in the Gatwick-Zurich licensed, and we shall apply for it."

He said the company would

## British Telecom makes £140m profit from tariff increases

By Jason Creep

BRITISH TELECOM made a profit of £140m in the six months to September 30 1981 compared with a loss of £19m in the same period the previous year. The return to profitability is almost entirely attributable to price increases.

In the six-month period a further 280,000 times were connected to the network to give a total of 18.7m exchange connections. The volume of calls was 4 per cent greater than a year ago.

In the full year to March 1981, British Telecom expects to meet its government set target of a return on capital of 5 per cent for the full year. The second half of the financial year normally shows significantly higher profits.

In the full financial year to March 1981, British Telecom had a profit of £181m on an income of £4.6bn. Income in the first half of the current financial year was £2.6bn compared with £2.1bn the previous year.

British Telecom warns that it is considering new accounting policies with the Government which would have substantially reduced profits if they had been adopted in the first half of this financial year. Because of competition British Telecom may write off more costs in the year in which they are incurred.

Depreciation in the first six months of the current financial year was charged at £702m, including supplementary depreciation on a replacement cost basis.

The Telecommunications Users Association called on British Telecom to hold prices

## Wellcome Foundation tops profit league table

By Tim Dickson

WELLCOME FOUNDATION, the medical, veterinary and pharmaceuticals group, is still the most profitable of Britain's top 2,000 private companies, according to Jordan and Sons, the publisher and company information specialist.

In the 1982 edition of Britain's Top Private Companies published yesterday, Wellcome's pre-tax profits for the year to the end of August 1980 are shown at £243.1m. Next comes John Sowry and Sons, the transport group, with taxable profits to the end of 1980 of £18.1m.

The results for the first half this year, are after charging £90m interest under a Deed of Covenant with the Post Office pension fund to eliminate the deficiency from when the Post Office was a Government department.

In the full financial year British Telecom expects to invest £1.9m on new plant and equipment of which 85 per cent is financed from its own cash flow. British Telecom is still discussing the issue of profit-related "Telecom Bonds" with the Government which would raise finance in future years.

DEMAND FOR factory space in Wales has increased significantly in the past year in spite of the recession, according to the Welsh Development Agency.

The agency has allocated 165 advance factories amounting to nearly 12m sq ft of industrial space, to new tenants in the first nine months of the current financial year, compared with 94 in the whole of 1980-81.

### Sick notes proposal

THE GOVERNMENT yesterday referred its scheme for workers to supply their own sick notes for periods up to seven days to the Social Security Advisory Committee, the scrutinising body for most social security matters.

The British Medical Association has been advocating self-certification for several years.

## UK NEWS

# Two Law Lords dissent as contempt verdict is upheld

By RAYMOND HUGHES, LAW COURTS CORRESPONDENT

TWO Law Lords yesterday disagreed radically about whether Ms Harriet Harman, legal officer of the National Council for Civil Liberties, was in contempt of court when she showed a "journalist" confidential Home Office documents after they had been read out in open court.

Three, while accepting that Ms Harman had acted in good faith, held that she had been in contempt. They dismissed with costs her appeal against the unanimous decision of three Appeal Court judges upholding the contempt finding made against her by the High Court.

But in a joint dissenting judgment, Lord Scarman and Lord Simon of Glaisdale came out in Ms Harman's favour.

Once documents had been produced in open court they became public knowledge and their subsequent disclosure could not be contempt, they said. The requirement of public justice and the right to freedom of communication overrode all other factors in the case.

Ms Harman said afterwards that she would take the case to the European Commission of Human Rights in Strasbourg. The documents related to Home Office policy on the controversial and since abandoned special control units in prisons. They were disclosed to Ms Harman when she acted for a former prisoner who sued the Home Office over his detention in a control unit.

The disclosure was part of the process of "discovery," by which parties to litigation are obliged to produce all relevant documents.

There is an implied undertaking by a solicitor receiving such documents to use them only for the conduct of the case and not for any "collateral or ulterior purpose."

The complaint against Ms Harman was that she allowed Mr David Leigh, then a journalist on the *Guardian*, to see the documents, knowing that he wanted to use them to write a feature article critical of the Home Office.

Lord Diplock stated firmly that the case "is not about freedom of speech, freedom of the Press, openness of justice or documents coming into the public domain."

It concerned the requirement to disclose documents in the interests of justice. That was an inroad into an individual's right to keep his documents private and called "log of safe guards against abuse."

The public interest in litigants making full disclosure and not being inhibited by fears about what use might be made of the documents, made it necessary that the solicitor's undertaking should not end when the documents were read out in court.

It was irrelevant that the contents of documents could be ascertained by anyone willing to buy a transcript of the tape recording of the court hearing. Lord Diplock said the rule would not prevent lawyers

showing journalists documents to help them write accurate report of the proceedings. But Ms Harman had known that Mr Leigh wanted the documents for a feature article incidental to the case.

Lord Roskill said the implied undertaking gave a litigant substantial protection against wider publicity than was necessary for the proper conduct of an open court trial. It was crucial that that should not be eroded.

Lord Scarman said a system of law that recognised the right of freedom of communication in respect of matters of public knowledge could not decently or rationally exclude a litigant and his solicitor.

None of the Home Office's arguments justified such a discriminatory and unnecessary exclusion from a right which was a fundamental freedom required by the European Convention on Human Rights to be secured for everyone in UK law.

Justice was done in public so that it might be discussed and criticised in public.

Moreover, trials will sometimes expose matters of public interest other than the judicial task of doing justice between the parties in the particular case.

"We believe the true path forward is to ensure that our law develops in a way consistent with the obligations accepted by the UK in the UK in the European Convention," said Lord Scarman.

## Economic recession brings lower bill for fire damage

By ERIC SHORT

FIRE losses dropped dramatically last year, mainly because of the decline in economic activity, said Mr George Williams, chairman of the British Insurance Association's fire insurance panel.

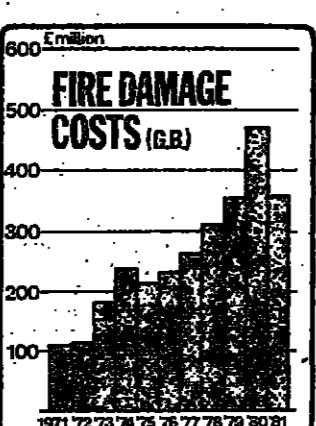
Total fire damage fell by nearly a quarter to an estimated £256.6m, compared with 1980's peak of £469.3m.

British Insurance Association figures showed that fire losses in 1981 exceeded those for 1979 by only £1.5m. In real terms, fire damage costs last year dropped dramatically.

In 1980, however, two major fires caused combined damage of more than £100m. Last year there was a noticeable decline in the number of fires which caused damage of £1m or more.

There were 33 such fires in 1981, 11 fewer than in the previous year.

Mr Williams expressed concern at the large losses from fires in schools, especially as fires caused by malicious or doubtful ignition continued to account for a significant proportion of all fires.



Last year, 16 of the school fires caused damage of at least £250,000 each.

One such fire at the end of December at a school in Chaddemoor, Staffordshire, caused £1.5m damage. This helped boost fire damage costs for the month to £30.5m—£2m higher than in December 1980, but still £12m lower than in November.

Over the past year this freight index (1976=100) has fallen by as much as 120 points. In January 1981 it was 234. In August 1978 it was 105, having been lower earlier in the year and in 1977 before recovering slightly.

There was a considerable improvement in both 1979 and 1980, before freight rates went into decline again last year. The council's index is based on a range of data covering dry cargo ships from below 20,000 deadweight tons to over 85,000 dwt.

Charter rates have fallen steeply for both oil tankers and dry cargo ships as a result of the long world recession and surplus tonnage in most shipping sectors.

In December, laid-up tonnage round the world totalled 27.4m dwt—4 per cent of world tonnage—which nearly 25m dwt was tankers.

Two types of sponsorship are being invited. One involves a contribution of £100 or more, without responsibility for training. The other is a participating sponsorship with minimum contributions of £500 and involvement in supervision and training.

The council, and the companies have established the Clwyd Apprentice Training Association which plans to offer

## Tramp trip shipping index drops

By Andrew Fisher,  
Shipping Correspondent

FURTHER evidence of the slump in the world shipping industry was given yesterday by the General Council of British Shipping which said its tramp trip charter index was at its lowest for over three years.

The council, which will renew its plea to the Chancellor for improved incentives to UK fleet investment in next month's budget, also said more world tonnage was laid up for lack of business than at any time since April 1978.

Tramp vessels are chartered out by owners as business arises rather than put on scheduled cargo routes, and the council's index for January was 114, compared with 135 in December.

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Friday February 12th 1982

# "Good morning FT reader. Here is the property news."

A major British company applies for permission to build a 180,000 sq ft office block in Berkshire after a rent review in central London.

Leeds sees a sudden burst of letting activity which could justify the high level of office development in the city.

6M sq ft of the Rockefeller Centre is up for sale in New York. This could be the biggest property deal in the city and could top the sale of the Pan Am building and the General Motors office block this year.

A leading firm of planning consultants has been served with an enforcement notice because they have been occupying a building without office planning permission.

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# Reforms urged for civil courts

A. H. Hermann, Legal Correspondent, reviews the 16th annual report of the Law Commission

A CALL for radical experiments aimed at the removal of waste in time and money in civil courts is made by the Law Commission in its annual report.

The commission, which reports to the Lord Chancellor on law reform, says that not only lawyers but also other users of law should be consulted, and adds "for this purpose valuable help must be obtained from those skilled in the analysis of working methods and administration in commerce."

Lord Roskill said the implied undertaking gave a litigant

directive on insurance services hampered by the lack of parliamentary time and the absence of a special provision for legislation which is uncontroversial and, therefore, "unpolitical."

On the positive side, the

report reveals an improvement in co-operation between the commission and government departments.

The commission reports progress on the restatement and modernisation of criminal law. In the field of contract law it has produced working papers on minors' contracts, pecuniary recompense on breach of contract, and the law relating to the supply of goods. Because of a lack of resources it had to suspend work on methods of modernising and simplifying the existing body of statute law.

Not all the work done is always used, even when it covers key problems. Thus, the report made jointly with the Scottish Law Commission on the interpretation of statutes 12 years ago, and recommended for an early enactment by the Renton Committee in 1975, was passed by the Lords but failed to proceed in the Commons.

In contrast with law reform, which requires wide consultation, the work on the consolidation of laws governing contractual obligations and the

need for consultations when selecting topics for consolidation. Its major task in this area is the consolidation of the Companies Act. The last consolidation of company law took place in 1948. Since then four major Acts have been added to the statutory law, which now covers 928 pages of print. The commission hopes that its work on the consolidation of legislation on civil aviation will result in a Civil Aviation Act.

A new form of proceedings for the judicial review of administrative decisions, proposed by the commission earlier, has been included in the Supreme Court Act 1981. The other proposal of the commission—that there should also be an inquiry into substantive administrative law by a Royal Commission or other similar body has not yet been realised fully.

A discussion paper published last year by the Review Committee on Administrative Law set up by Justice—the British section of the International Commission of Jurists—in association with All Souls College, Oxford, is welcomed by the commission as a "positive contribution."

Sixteenth Annual Report of the Law Commission. SO. £4.40.

Editorial Comment, Page 18

## Fund finds few biotechnology investment opportunities

By David Fishlock, Science Editor

difficulty finding sound biotechnology investments for the £25m venture capital fund the bank opened last year.

Of a total of \$47.8m (£25.8m) subscribed to Biotechnology Investments, a Guernsey-registered fund, only \$1.6m has been invested so far.

An interim report from the fund says it is likely that the assets will not be fully invested "for some time."

The fund, of which Lord Rothschild, the biologist and former head of the Whitehall "think tank" is chairman, has exacting scientific and financial standard for its investments.

It has made four investments in unquoted biotechnology companies, all in the U.S. In the case of the biggest Agrigenetics—a plant science company whose chairman is also a director of Biotechnology Investments—it has made two investments of \$625,000 and \$547,000.

Other unquoted investments are Applied Biosystems of San Francisco, Applied Molecular Genetics of Los Angeles, and Repligen of Cambridge, Massachusetts.

Discussion Paper of the Law Commission. SO. £4.40.

Editorial Comment, Page 18

## THE GOVERNMENT OF PAPUA NEW GUINEA U.S. \$25,000,000 9½ Per Cent Guaranteed Bonds 1983

S. G. WARBURG & CO. LTD., announce that the annual redemption instalment of U.S. \$3,500,000 due 15th March, 1982, has been met by purchases in the market to the nominal value of U.S. \$1,005,000 and by a drawing of Bonds to the nominal value of U.S. \$2,495,000.

The distinctive numbers of the Bonds, drawn in the presence of a Notary Public, are as follows:

107	112	117	123	128	135	140	145	150	158	163	168	172	176	180	184	189	192	196	200	204	209	213	217	221	226	230	233	
163	168	173	178	185	191	196	202	208	213	224	229	235	240	245	250	255	260	265	270	275	280	285	290	295	300	305	310	
218	223	231	236	241	246	252	258	264	269	274	280	285	290	295	300	305	310	315	320	325	330	335	340	345	350	355	360	
274	281	288	291	295	304	310	315	320	325	330	335	340	345	350	355	360	365	370	375	380	385	390	395	400	405	410	415	420
437	442	449	452	459	466	473	477	483	48																			

## UK NEWS - PARLIAMENT and POLITICS

## Overseas budget for volunteers up by £700,000

By JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE GOVERNMENT is to give an extra £700,000 to increase the number of voluntary workers who will go from Britain to help developing countries in the coming financial year.

The total for the programme will rise to £1m compared with an estimated £3.3m this year. The number of new volunteers will increase from 520 to 600. The Government will also strengthen the administrative support available for the volunteer programme in the UK and overseas.

The announcement was made in the Commons last night by Mr Neil Marten, Minister for Overseas Development, as MPs debated a Labour motion condemning the Government's intention to cut the overall overseas aid programme for 1982-83 by at least 11 per cent in real terms.

The motion accused the Government of "callous indifference" and said the programme should be increased to meet the UK's commitment to give 0.7 per cent of its gross national product in overseas aid.

The Government had put down its own amendment claiming that it was maintaining a "substantial and effective" aid programme of over £1bn.

Mr Frank McElhone, Labour's spokesman on overseas development, accused Mrs Thatcher of being guilty of "cruel and callous treatment of the world's starving poor."

He said her first act on returning from the Cancun Summit, which was aimed at narrowing the gap between rich and poor countries, was to cut £2m from the aid programme.

"That was blood sucking of the poor with a vengeance," he declared.

He challenged the Government to call a general election as soon as possible. How much

## Heseltine appoints minister for race

By Peter Riddell, Political Editor

SIR GEORGE YOUNG, a junior minister at the Department of Environment, has been asked by Mr Michael Heseltine, Environment Secretary, to take special responsibility for race relations in the department's field, notably the urban programme.

This will be in addition to his existing responsibilities as Parliamentary Under Secretary of State for housing and construction, new towns and the property services agency.

Sir George, the MP for Action, has a long record of interest in community relations matters, both in his constituency and formerly as a local councillor.

Commenting yesterday, he said: "Many aspects of the department's work are vital to the development of good race relations and for helping to cure racial disadvantage."

"By any standard of justice, fairness or compassion this government stands condemned," he said. "It has destroyed the good name of the British government around the world."

Mr Marten told him it was nonsense to say that the Prime Minister had no credibility in the Third World. To claim that she was destroying the good name of Britain was "absolute rubbish".

Mr Marten placed heavy emphasis on the importance of private capital flows to the Third World, which he said were of more significance for development than official aid. Nevertheless, the Government recognised that official aid was essential.

He emphasised that the economic health of the developed countries was vital to the growth of the developing ones. The most useful contribution would be to restore growth in our own economy and maintain an open trading system.

## SDP steals the Tory trade unionists' clothes

By ELEANOR GOODMAN, POLITICAL CORRESPONDENT

THE GOVERNMENT may be forced by a combination of Social Democrats and Conservative trade unionists to reconsider its opposition to compulsory secret ballots.

The same combination could also embarrass the Government over its decision not to include in the Employment Bill provisions dealing with the trade unions' political levy to the Labour Party.

The SDP, faced with internal differences on the Bill, has ended up stealing the CTU's clothes. The three changes it proposes to the Bill—industrial democracy, changes to the political levy system, under which trade unionists must contract out to present their money going to Labour, and secret ballots for internal trade union elections—are long-held CTU policies.

The CTU is to meet this week to consider its position, and is likely to decide to lobby Tory MPs to pressure the Government to deal at least with secret ballots.

One possibility is that Mr Tim Renton, the president of the

CTU and MP for Mid-Sussex might join other Tory backbenchers and the SDP members on the Employment Bill committee to force through the changes. But the composition of the committee, announced yesterday, makes it unlikely that this tactic would succeed.

The committee includes 13 Tories, eight Labour MPs, one Liberal and one Social Democrat. Although this is the first time the Liberals and SDP have managed to get two members on an important standing committee, the chances of the Government being defeated as a result of a Tory rebellion are remote because eight of the Conservatives on the committee are either ministers or parliamentary private secretaries.

The Government clearly hopes it has drawn the Bill sufficiently tightly that amendments dealing with secret ballots or the political levy would be out of order. Winding up Monday's debate on the Bill, Mr David Weddington, the Under Secretary of State for Employment, implied that the Bill was not the place to deal with the political levy—and argued that now was not the time to impose secret ballots.

Nevertheless, some Tory MPs are already worried that the SDP has stolen a march on the Conservative Party by calling

for these reforms, and may try to persuade the Government at least to commit itself to dealing with them in a future Employment Bill.

The SDP is split over the whole question of trade union reform, and intends to use the Committee Stage to demonstrate the distinctiveness of its approach to trade union legislation and to distance itself from the Tories.

Mrs Stanley Williams, who on Monday voted for the Bill with considerable reservations, attempted to clarify the party's position. She said the Bill was like the curate's egg, "good and bad in parts."

It weighted the scales against trade unions and trade union members with legitimate grievances, and enabled employers to sack strikers without redress. The limit on damages which could be awarded against trade unions in tort proceedings was seen as "punitively high."

But she claimed the Bill was right to protect individuals against the misuse of union power. That was why the SDP had supported it.

Italian and French representatives are believed to have pointed out that the SDP could take Labour's place in the European Parliament. Mr Foot's vehement response was that he saw nothing socialist about the SDP.

## Foot says Labour may fight 1984 Europe poll

By John Wyley in Brussels

MR MICHAEL FOOT moved yesterday to head off possible links between EEC socialist parties and the Social Democratic Party with the surprise assurance that there was a "good likelihood" that Labour will contest the 1984 elections for the European Parliament.

This could mean the election of a Labour government in the spring of 1984 committed to withdrawing from the EEC and then renewing its participation in Community institutions in the summer.

Mr Foot's assurance, which is not based on a decision by Labour's national executive committee, was given here to members of the executive of the Union of EEC Socialist Parties.

Italian and French representatives are believed to have pointed out that the SDP could take Labour's place in the European Parliament. Mr Foot's vehement response was that he saw nothing socialist about the SDP.

## Euro-Tories elect Plumb

By Margaret Van Houten, Political Editor

THE LLOYD'S BILL now looks likely to complete its passage through the Commons within the next few weeks.

MPs are to debate it on the evening of February 22. Debates usually end at 10 pm, but the deputy chairman of the Commons ways and means committee, Mr Tam Dalyell (Lab, West Lothian), and Mr Dick Douglas (Lab, Dunfermline), both asked questions about which advisers in the Government or the British National Oil Corporation had suggested the splitting of BNOC.

This point was pressed during a still unfinished debate on an amendment from Mr Trevor Skeet (Con, Bedford), who opposes the splitting up of BNOC.

If opponents of the Bill refuse to give up hope of stopping it another evening debate will have to be round the Report Stage, before the Bill goes to the Lords, where it seems likely to meet considerable opposition.

The main problem for the Bill's sponsors will be keeping enough supporters in the House throughout the night. They need enough MPs to vote for closure, and to defeat opponents on amendments.

Mr Thatcher immediately confirmed the election by appointing Sir Henry, leader of the Conservative group.

Sir James, a former Junior Minister of Agriculture, had never before been challenged for the leadership. However, other Tory MPs had been unhappy with his performance for some time.

Sir Henry, whose leadership of the British agricultural lobby in Europe has never been challenged, began his term as president with a call to the Government not to block this year's farm price rises.

## Action on civil servants' time off

AN AGREEMENT is being drawn up to ensure that civil servants receiving paid time off for trade union duties should fully account for it, the Prime Minister disclosed yesterday.

Mrs Thatcher said the allocation of time off would also be tightened up through the introduction of an annual review.

She confirmed during Question Time that time off given to Civil Servants for union duties was costing the country around £14m a year.

Mr Tim Eggar (Con, Enfield North), who raised the matter, claimed time off cost the Government twice as much proportionately, as it cost in the private sector.

Mrs Thatcher said employers were legally bound to give stat time off, both for industrial relations and purely trade union activities.

On the new Civil Service proposals she said it had been concluded that changes should be made "to ensure those who receive paid time off account properly for their use of it."

"The allocation of time off should be reviewed at least annually," she added.

The provisions were being negotiated with the unions.

Mrs Thatcher also revealed during Question Time that she had sent a personal letter to two civil servants about their efforts to get into work during the rail dispute.

She had "dropped a line" to one who had walked 14 miles into work and another who had trekked 12 miles. She did not name them.

In the fifth week of the Aslef dispute she again praised com-muters for their "heroic efforts" in getting into work.

## Government to push oil with Canada Bill

THE GOVERNMENT will press ahead next week with the second reading of its Bill to send to Canada sovereignty over its own constitution. Mr Francis Pym, Leader of the Commons, announced yesterday.

The move is in response to a request from the Canadian government, despite opposition from the state of Quebec and groups representing North American Indians.

The Government and the Labour Opposition, which is supporting the Government on the ERI, fear that individual MPs who have been subject to intensive lobbying over the past year, may prolong the Bill's passage, with long discussion.

The Government clearly hopes MPs will be prepared to overlook minor niceties in the drafting of the Bill, such as a clause extending to all Canadian citizens, including newborn babies, the right to vote.

## Democratic Unionists to fight South Belfast

THE Democratic Unionist Party, led by the Rev Ian Paisley, decided yesterday to fight the parliamentary by-election in South Belfast on March 4.

The party will choose a candidate tomorrow to challenge the Official Unionist Party, which is fielding the Rev Martin Smyth, leader of the Orange Order.

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December 31

1981 1980

(In Thousands)

Assets	1981	1980
Cash and Due from Banks.....	\$ 601,571	\$ 799,058
Investment Securities		
U.S. Government.....	204,530	220,864
Federal Agency and Other.....	104,556	106,572
Obligations of States and Political Subdivisions.....	214,261	244,032
Total.....	523,347	571,468
Trading Account Securities		
Money Market Assets		
Federal Funds Sold and Securities Purchased		
under Agreements to Resell.....	132,136	228,050
Time Deposits with Banks—International.....	955,322	795,583
Other.....	83,399	25,838
Total.....	1,170,857	1,049,471
Loans—Domestic.....	2,614,133	2,260,319
—International.....	727,172	604,613
Total.....	3,341,305	2,864,932
Reserve for Loan Losses.....	(34,306)	(27,477)
Lease Financing.....	15,569	18,747
Buildings and Equipment.....	92,161	89,064
Customers' Acceptance Liability.....	244,073	292,399
Other Assets.....	156,051	121,413
Total	\$6,237,616	\$5,848,532
Liabilities		
Deposits		
Demand.....	51,215,473	\$1,275,913
Savings and NOW Accounts.....	963,150	786,283
Other Time.....	1,021,151	864,096
Foreign Offices.....	1,114,609	1,238,781
Total Deposits.....	4,314,383	4,163,073
Federal Funds Purchased and Other Borrowings.....	1,186,117	949,276
Notes Payable.....	30,000	30,000
Accrued Taxes and Other Expenses.....	112,515	99,005
Dividend Declared.....	3,291	2,928

Foot says  
Labour in  
fight 1984  
Europe

## UK NEWS—LABOUR

كما في المجلة

Philip Bassett examines papers which shed new light on the rail dispute

## BR explains how it wants to use drivers' time

**FLEXIBLE** rostering seems an obscure issue for British Rail and the Associated Society of Locomotive Engineers and Firemen to be arguing over as the increasingly bitter and mainly damaging series of strikes continues.

BR has laid great stress on the importance of securing acceptance of flexible rostering from Aslef in terms of the future of the railways. For its part, Aslef has insisted on maintaining the sanctity of the eight-hour-day, guaranteed since 1919.

It has so far been unclear how flexible rosters would work and how they compare with present arrangements. For the first time, BR Board papers being examined by the independent inquiry into the dispute, chaired by Lord McCarthy, give an insight into their proposed operation.

The two tables show present and proposed rosters for drivers at BR's Eastern Region's York depot. The present rosters are all based on eight-hour shifts. While they do contain mixed starting times—for example Week 5 in the table—they tend to vary around a roughly similar starting time.

The flexible rostering arrangements are much more varied, both in their starting times and in the duration of their shifts. Week 8 in the table, for instance, shows starting times in the same week ranging from 7.40 am to 12.11 pm, with shift times varying from seven to eight hours.

The average working week over the eight-week cycle is 39 hours, but the working time varies considerably, from just

over 30 hours to 45 hours.

According to another BR paper, though, the effect on payment of drivers should be evened out. Employees will be guaranteed and paid the rate for a 39-hour week.

BR accepts that the flexible arrangements could make it more difficult for drivers to swap shifts among themselves, and BR officials acknowledge privately that one of the effects of the new system will be to cut down on staff moonlighting.

However, BR is confident that, once drivers are working the system, they will see its advantages—mainly in more time off which can be grouped to give a number of days off at a stretch.

Another BR paper, based again on the York depot rostering example, shows, for example, that the instances of the grouping of rest days on Saturday, Monday and Tuesday, or Friday, Saturday and Monday will rise from none at present to 16.

The number of rest days per eight weeks rises from eight to 9.1, and the number of shifts starting at unsocial hours—between midnight and 5 am—should fall from 102 to 70.

The paper shows that all 254 present weeks of work range between 35 and 40 hours. Under the new system, this would change to 27–30 hours (1), 30–35 (37); 35–40 (124); 40–41 (29); 41–43 (32); and 43–45 (25).

Aslef members feel that such wide variations, apart from breaking the agreement on an eight-hour day, will considerably increase the time spent at and travelling to and from work, and will cut heavily into workers' spare time.

Current BR practice contrasts

### FLEXIBLE ROSTERING—PROPOSED PRACTICE (Table 2)

	Mon	Tues	Wed	Thurs	Fri	Sat	Working time units for week					
Starting Hours w/kd	RD*	13.11	7.00	11.08	7.00	10.17	7.00	09.30	8.35	09.30	8.35	38.10
Week 1	RD*	13.09	7.00	12.35	8.00	13.50	7.55	12.35	8.00	12.00	8.00	38.55
Week 2	10.00	8.00	10.00	8.00	RD	07.30	8.25	07.30	8.25	10.00	8.00	40.52
Week 3	15.00	8.00	14.48	8.47	14.00	8.00	RD	13.09	7.00	13.30	8.00	39.47
Week 4	07.14	8.31	08.20	8.00	08.20	8.00	RD	10.17	7.00	10.17	7.00	39.31
Week 5	17.25	9.00	17.25	9.00	17.25	9.00	RD	17.25	9.00	17.25	9.00	45.00
Week 6	RD	ARD†	13.30	8.00	13.09	7.00	13.09	7.00	13.30	8.47	30.47	
Week 7	07.40	7.58	RD	09.30	8.00	13.11	7.00	08.20	8.00	08.20	8.00	38.58
Average	33 hours a week over eight weeks											
RD=Rest Day. ARD=Additional Rest Day												

Average 33 hours a week over eight weeks

RD=Rest Day. ARD=Additional Rest Day

sharply with that of other major European countries, according to the findings in a further BR paper. In all four countries examined—France, West Germany, Holland and Sweden—variable day rostering is normal practice. BR is seeking shift lengths of between seven and nine hours.

BR has also included in its evidence to the McCarthy inquiry a draft agreement on flexible rostering for drivers, which of course had not yet been agreed with Aslef.

In line with agreements already reached for guards, station workers and white-collar staff, the draft agreement says: "To eliminate the maximum amount of unproductive work from footplate programmes, it is necessary to be able to vary their length between the widest limits possible."

The likelihood of Aslef members accepting such an agreement is slim, according to the union. Confidential minutes of a meeting between BR and its three unions last month show that Aslef feel that "the Board proposals were unworkable—this was the view of the men at the depots to whom the proposals had been put."

"(Aslef) had never known such strong feeling among its membership and it was quite certain that the footplate staff themselves would not accept flexible rostering. It was not felt that the Board recognised

this strength of feeling." BR believes that Mr Ray Buckton, Aslef general secretary, and Mr Bill Ronksley, then Aslef president, signed in good faith last August's understanding on pay and productivity worked out under the auspices of the Advisory, Conciliation and Arbitration Service.

Flexible rostering, rather than the payment of the disputed 3 per cent, is likely to be the key issue facing the McCarthy inquiry. Indications are that if the inquiry favours either side, that side will accept it—but the other may not.

So if BR's future hangs on the question, the outcome of the inquiry may leave it in suspense for some little time yet.

## Plessey sacks sit-in workers at Bathgate

By Mark Meredith,  
Scottish Correspondent

**PLESSEY** yesterday dismissed the workers occupying its capacitor plant at Bathgate, near Edinburgh, for the past three weeks in protest against the company's plans to shut the factory.

The company said the dismissal notice meant that workers had forfeited their redundancy pay, which could be over £1,000 for long service employees.

The workers would also lose a week's wages, which the company were unable to pay because their administration building had been taken over when payments were to be made.

Plessey wants to close the factory by the end of March because of the dwindling market for capacitors.

But community and trade union support for the sit-in by about 200 workers—mostly women—is been growing.

On Wednesday, about 200 trade union delegates drew up plans for "flying demonstrations" to be hurried to the factory gates should Plessey insist that bailiffs be made to evict the workers.

The company has already won an injunction to reclaim the plant.

## General Accident staff ease action during pay ballot

BY BRIAN GROOM, LABOUR STAFF

**SANCTIONS** imposed by the rival Association of Professional, Executive, Clerical and Computer Staff, which represents 1,200, have been partially lifted while staff vote on a new offer.

The Association of Scientific, Technical and Managerial Staffs, the biggest union with 5,500 members out of the 10,500 staff,

is recommending acceptance of the offer which comprises an 8 per cent salary increase and an immediate 1.75 per cent

lump sum.

The previous offer, which General Accident had described as dismal, was a 7.8 per cent pay rise plus a 0.7 per cent lump sum in July as a down payment on future bonus scheme money of up to 2 per cent. The bonus scheme is now scrapped.

## Engineering deals 'low'

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

**PAY SETTLEMENTS** of 6 per cent or below have already been achieved by about 75 per cent of member companies, according to the West Midlands Engineering Employers' Association. Many companies have offered nothing or put off the annual pay review.

But Mr William Frost, the retiring president of the association, will warn the annual meeting today that the industry at least faces "a long hard struggle to regain even a modest degree of prosperity."

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FT12/2

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## Murray speaks up for union ties with industry and Government

BY JOHN LLOYD, LABOUR EDITOR

**MR LEN MURRAY**, the TUC general secretary, gave a sustained, even passionate defence last night of the tripartite pact.

His firm support of Government-industry-union dialogue, the main theme of his contribution to the London Business School's present series of Stockton lectures, is significant.

It comes at a time when the TUC's continued participation in the major tripartite forum, the National Economic Development Council, is under attack from the left of the TUC, led by the biggest union, the Transport and General Workers.

Mr Murray said that the NEDC and its sector working parties made up "a valuable

mechanism," though "their potential had not been realised.

"If the NEDC did not exist, then we would have to invent it. That is the minimal argument for the NEDC."

More important is the constant and regular exposure of Government to the views of both sides of industry, and the possibilities it opens up for encouraging action lower down the line.

He used his speech also to warn the Government that it would face strong TUC resistance if it attempted to scale down or dismantle the Manpower Services Commission after the replacement of Sir Richard O'Brien, the present chairman, by Mr David Young.

## Times union rejects talks on cuts 'under duress'

BY IVO DAWNY, LABOUR STAFF

**LEADERS** of Times Newspapers' largest union yesterday told management that they were not prepared to negotiate on the basis of the terms of a deal of a week's duration of a

decision.

The decision to reject Mr Rupert Murdoch's ultimatum was taken at a meeting of National Society of Operative Printers and Graphic Personnel (Natsopap) officials representing over 1,250 full-time staff and 450 casual workers.

After the meeting the union told the management that the chapels (office branches) had unanimously decided to withdraw from negotiations unless the ultimatum threatening closure of the papers was removed, and a deadline of Thursday for voluntary redundancies lifted.

A senior union official said: "We have come to the firm conclusion that we are not prepared to negotiate on the basis of the rate at which the money is running out," Mr Arthur Brittenenden, director of corporate relations, said.

Natsopap officials returned to Times Newspapers for further talks last night in an attempt to find a way round the impasse.

The 13-week stoppage at Tees Dock has held up vital equipment for a project that has drawn more attention than almost any other construction scheme. The men on strike seek a pay rise in line with inflation and no productivity strings.

The manufacturers and transporters of the 10 gates for the Thames barrier have tried to meet the demands of the men on strike.

Without them the barrier cannot be completed in time for November, leaving the capital vulnerable to the high tides predicted for next winter.

Tees Dock received 200 more dockers when Middlesbrough Dock closed in 1980, though about 100 jobs have been shed voluntarily.

The issue has been clouded by a claim from Cleveland Offshore that Port Clarence on the Tees, where the gates are, is outside the area covered by the dock labour scheme.

The company says that in consequence the relevant loading operation is "not dock work". The Transport and General Workers' Union, representing the 535 dockers on

Teesside, says it is.

Although the port authority made a surplus last year of £2m, before tax, Tees Dock lost £2m Total tonnage handled including Datsun cars, steel exports and general cargo accounted for about 1m tonnes of the 30m handled by the authority as a whole.

Financial Times Friday February 12 1982

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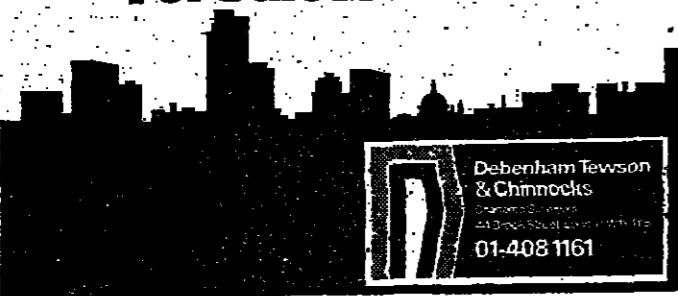
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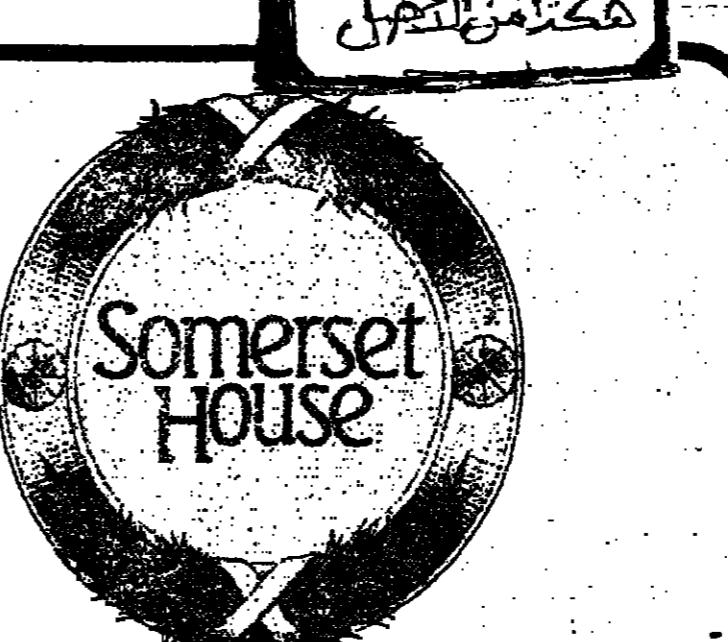
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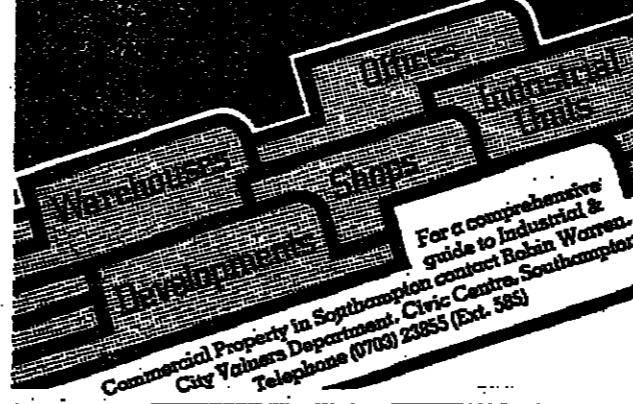
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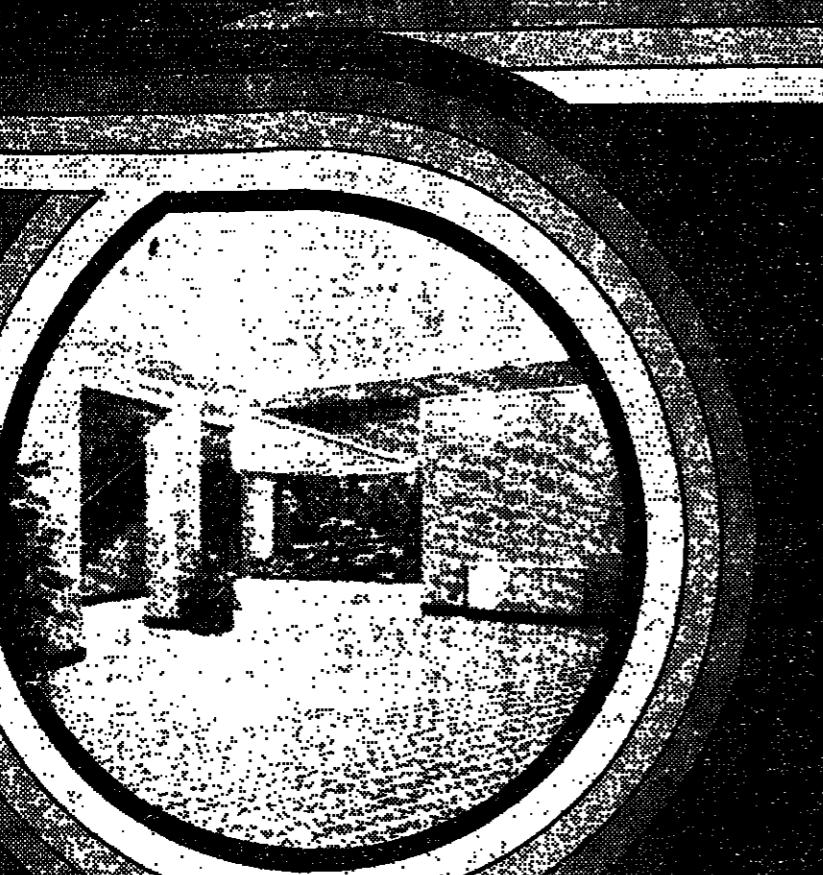
LA = Local Authority  
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## FINANCIAL TIMES SURVEYS

### OFFICE PROPERTY

FRIDAY 19 MARCH 1982

The Financial Times proposes to publish a survey on Office Property. The following synopsis outlines the topics to be discussed.

#### INTRODUCTION

This year will prove to be a testing period for the office market. Demand for space is still weak in most areas and rental growth still trails behind inflation. The hot-spots and the black-spots. What are the prospects for further deterioration if the economy does not revive this year?

#### INVESTMENT

The problems of the office-letting market have not had a significant impact on the investment scene, with prime yields remaining firm. There has been some softening in secondary markets, but a sustained period of low rental growth will be required before the overall yield structure weakens.

#### DEVELOPMENT

Development activity has tailed off in the wake of the recession. Many prominent centres do not currently support rentals which justify any wide-scale development programme. Industrial developers are still making the pace.

#### RENTS

A review of office rent profiles around the country and prospects for 1982.

#### REFURBISHMENT

Office development today invariably means the modernisation of what already exists, but good refurbishment opportunities becoming harder to find and more difficult to justify financially?

#### OFFICE TECHNOLOGY

The nature of office design is being transformed by the arrival of high-technology business systems and the need to maximise accommodation. The developer is being forced to think much more carefully about the likely range and variation of tenant requirements.

#### Planning

Planning & The Greater London Council

#### Office Costs

Mixed Occupied-Industrial Space

The remainder of the survey will comprise a review of some of the major office markets in the UK.

#### The City of London

The West End of London

Birmingham

Manchester

For further information and advertising details contact TIM KINGHAM on 01-248 0769

The content, size and publication date of surveys in the Financial Times are subject to change at the discretion of the editor. Further reprints can be obtained from the Production Department or the address above.

**FINANCIAL TIMES**

EUROPE'S BUSINESS NEWSPAPER

## BBC 1

## TELEVISION

## Chris Dunkley: Tonight's Choice

9.00 am For Schools: Colleges. 12.30 pm News After Noon. 1.00 Pebble Mill at One. 1.45 Bagpuss. 2.02-3.00 For Schools: Colleges. 3.20 Pobol Y Cymru. 3.55 Regional News - for England (except London). 3.55 Play School. 4.20 Wimpy Witch. 4.25 Jackanory. 4.40 Think Again. 5.05 Grange Hill. 5.40 News. 6.00 Regional News Magazines. 6.22 Nationwide. 6.45 Sportswide. 7.00 The Superstars: The final. 8.00 Fame Is The Spur by Howard Spring. 8.50 Points of View with Barry Took. 9.00 News. 9.25 McClain's Law (Pilot for new detective series starring James Arness). 11.00 Face the Music: Quiz with Joseph Cooper (London and South-East only). 11.30 News Headlines. 11.35-11.45 am The Late Film: "The Anniversary" starring Bette Davis, Sheila Hancock and Jack Hedley.

All IRA Regions as London except at the following times:-

## ANGLIA

1.00 pm Radio News. 2.45 Friday Film Matinee: "The Blue Knight" (TV Movie). 6.00 About Anglia. 7.30 The Fall Guy. 11.00 Members only. 11.30 Friday Late Film: "The Hand of the Night" starring William Sylvester. 12.30 am TV Reading.

## BORDER

1.20 pm Border News. 2.45 Film: "Interior" starring Martin Charnier. 6.00 Border Country. 6.30 That's Hollywood. 7.30 The Fall Guy. 10.30 Take the Mick. 11.00 Bizarre. 11.30 Border News Summary.

## CENTRAL

1.20 pm Central News. 2.45 Murder and Mystery Matinee: "The Girl on the Late Late Show". 4.10 Windows. 6.00 Central News. 7.30 The Fall Guy. 11.00 A Week On Friday. 11.30 Friday Late Film: "I Don't Want to Be Born" starring Jeanne Colling and Donald Pleasance. 12.30 am Barney Miller.

## CHANNEL

1.20 pm Channel Lunchtime News. What's On Where, and Weather. 2.45

(S) Stereophonic broadcast  
† Medium Wave

## RADIO 1

5.00 am As Radio 2. 7.00 Milk Read. 8.00 Simon Bates. 8.30 Dave Lee Travis. 9.00 pm Paul Burnam. 3.30 Steve Wright. 5.30 Newcastle. 5.45 Roundabout. 7.00 Andy Peebles. 10.00-12.00 The Friday Rock Show (S).

## RADIO 2

5.00 am Ray Moore (S). 7.30 Terry Wogan (S). 10.00 Jimmy Young (S). 12.00 Gloria Huniford (S). 1.00 Steve Wright. 2.00 5.30 Newcastle. 5.45 Roundabout. 7.00 Andy Peebles. 10.00-12.00 The Friday Rock Show (S).

## NORFOLK PROPERTY GUIDE

Superb monthly guide available free. Contact Hills, 7 Oak Street, Fakenham (0328) 2070.

## RADIO 3

6.00 am Weather. 7.00 News. 7.05 Morning Concert (S). 8.00 News. 8.05 This Week's Composer: Borodin (S). 10.00 Maestro Blasón (S). 11.15 John Peel (S). 12.00 Classics (S). 1.00 Monday Prom, part 1 (S). 1.00 News. 1.05 Interlude. 1.20 Midday Prom, part 2 (S). 2.00 Oboe and Piano Music (S). 2.25 Busch Quartet Plays Beethoven. 3.00 Choral Evensong (S). 4.45 News. 5.00 Mainly For Pleasure (S). 6.05 Play It Again (S). 7.00 Three

## RADIO 4

6.00 am News Briefing. 6.10 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 8.35 Yesterday in Parliament. 9.00 News. 9.30 Desert Island Discs. 10.00 News. 10.30 Daily International Assessment. 10.30 Daily Service. 10.45 Morning Story. 11.00 News. 11.05 Great Families of Britain. 12.00 News.

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## TELEVISION

## LONDON

Some Americans are worried about the growing number of television series which seem to be following all too swiftly in the wake of the cinema craze for vengeance movies: series which exploit widespread public anger about the ineffectuality of those who abide by the law faced with increasing numbers of law breakers. I am not certain that McClain's Law, starting on BBC1 tonight with a multi-episode, is just such a series, but the title sounds like a hit.

BBC2's "Playhouse" production is A Shilling Life by Guy Merediz. Julie Covington plays a professional biographer who visits Petersham (Eric Porter), a successful dramatist of the forties and fifties, knowing that before they get to the real story he will talk a great deal.

In Kaleidoscope on Radio 4 Michael Billington talks to Janet Suzman about her portrayal of Frieda Lawrence in her latest film, "Priest Of Love."

## BBC 2

11.00 am Play School. 3.00 pm Bowls: The Embassy World Indoor Championship. 5.05 Flying High. 5.35 Weekend Outlook. 7.50 News. 8.00 The Superstars: The final. 8.50 Points of View with Barry Took. 9.00 News. 9.25 McClain's Law (Pilot for new detective series starring James Arness). 11.00 Face the Music: Quiz with Joseph Cooper (London and South-East only). 11.30 News Headlines. 11.35-11.45 am The Late Film: "The Anniversary" starring Bette Davis, Sheila Hancock and Jack Hedley.

The Friday Matinee: "Death Sentence." 11.55 Emeralds Farm. 6.00 Channel Report. 8.20 Clapperboard. 7.30 Hart Alcock. 8.30 Saturday Letters. 10.30 Aujour'd'hui en France. 10.45 Mysterious Tales. 10.45 Three's Company: "A Pain in the A\*\*". 12.45 am News and Weather in French.

## GRAMPIAN

9.30 am First Thing. 1.30 pm North News. 2.45 Friday Matinee: "The Promise." 5.15 Square One. 6.00 North Tonight including Sports Desk. 7.00 The Fall Guy. 10.30 Feature Film: "Vanilla Circus," starring Adrienne Corri. 12.30 am North Headlines, Road Report.

## HTV

1.20 pm Grand Reports. 1.30 Evening Report. 2.00 pm The High Road. 2.30 Friday Matinee: "The Admirable Crockett." 6.00 Kick Off. 6.30 Granada Reports. 7.30 The Fall Guy. 11.00 A Week On Friday. 11.30 Friday Late Film: "I Don't Want to Be Born" starring Jeanne Colling and Donald Pleasance. 12.30 am Barney Miller.

## CHANNEL

1.20 pm Central Lunchtime News. What's On Where, and Weather. 2.45

## RADIO

Hour (S). 2.00-5.00 You and the Night and the Music (S).

## RADIO 3

6.55 am Weather. 7.00 News. 7.05 Morning Concert (S). 8.00 News. 8.05 This Week's Composer: Borodin (S). 10.00 Maestro Blasón (S). 11.15 John Peel (S). 12.00 Classics (S). 1.00 Monday Prom, part 1 (S). 1.00 News. 1.05 Interlude. 1.20 Midday Prom, part 2 (S). 2.00 Oboe and Piano Music (S). 2.25 Busch Quartet Plays Beethoven. 3.00 Choral Evensong (S). 4.45 News. 5.00 Mainly For Pleasure (S). 6.05 Play It Again (S). 7.00 Three

## RADIO 4

6.00 am News Briefing. 6.10 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 8.35 Yesterday in Parliament. 9.00 News. 9.30 Desert Island Discs. 10.00 News. 10.30 Daily International Assessment. 10.30 Daily Service. 10.45 Morning Story. 11.00 News. 11.05 Great Families of Britain. 12.00 News.

## RADIO

11.50 Bird of the Week. 12.00 News. 12.02 pm You and Your. 12.27 My Word! (S). 12.55 Weather programme news. 1.00 The World at One. 1.40 The Archers. 1.55 Shipping Forecast. 2.00 News. 2.02 Woman's Hour. 3.00 News. 3.02 Afternoon Theatre (S). 4.05 Poetry Please! (S). 4.15 Modern Writers. 4.45 Story Time. 5.00 Pictures. 5.55 Weather programme forecast. 6.00 News. 6.50 Going Places. 7.00 News. 7.05 The Archers. 7.20 Pick of the Week (S). 8.10 Profile. 8.30 Any Questions? 9.15 Winter Front. 9.30 Kite. 10.00 King. 10.30 Week Ending. 11.00 A Book at Bedtime. 11.30 The Weather. 11.45 Miles. 12.00 Today in Parliament. 12.45 Miles. Kingston drives into the BBC Sound Archives. 12.00 News.

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## TECHNOLOGY

EDITED BY ALAN CANE



Ferranti's low cost Chinese word processor, left, and a sample of ideograms on the screen

82.1.14

天给你们准备的示范是关于费兰提的中文处理器，能处理各种中文字。这处理器的设计，特别注意不需要高技术水平的操作员。

FERRANTI CHIN  
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器、键盘和印刷机。操作员王

## Chinese word puzzle solved

BY NICK GARNETT

A HUGE proportion of the world's population has been totally bypassed until now by the revolution in computer-based word processors simply because of an historical accident of language.

The word processor is essentially suited to languages with alphabets—a finite number of elements used as building block for words and sentences. That virtually precludes China, the most populous country, and a lot of smaller but economically important nations whose languages are made up in total or in part by characters rather than letters.

It has hindered the use of such equipment in Japan, the language of which is composed of both characters and an alphabet.

## Ideograms

These ideographic languages have proved to be a real headache for computer manufacturers. For example, a word processing system that is to be of general use to industry and commerce in China needs to have a stored dictionary of at least 6,000 characters—“pictures” made up of individual strokes, each character representing a word.

mond Wu, the company's project manager.

Input is based on the principle that phonetic Chinese is represented by the Roman alphabet. The operator, for example, wishes to process a sentence beginning with the word Shanghai and to be written in Chinese characters but with 2,300 characters. This is slow, cumbersome and restricted in application. The ideographic language processor would even do this.

Second, the Chinese have a national/international telex system which cannot transmit Chinese characters. So Chinese telex operators have a standard telegraph code book listing 9,999 characters each with a specific number.

This is because the sound “Shang” could be 12 different words—business, up, appreciate, for example, or the first half of the name for China's biggest city which is what the operator is seeking.

The operator, speaking and reading Chinese, will recognise the character representing the word he or she wants.

Ferranti sees its main market as Chinese dealing with other Chinese, not only in China but also in Taiwan, Hong Kong and Singapore. Apart from the normal benefits of the processor, the company believes its use would have a particular

dramatic effect in three main areas.

First, it would be a tool for companies handling documents which have to be revised and updated. The Chinese do have a typewriter but with 2,300 characters. This is slow, cumbersome and restricted in application. The ideographic language processor would even do this.

To send a telex involves issuing a series of numbers which have to be manually coded and decoded. The ILP system will do this coding function.

Finally, the ILP can be used for a whole series of functions, involving data capture in which the machine would be linked to a bigger computer and where a mixture of information in both Chinese characters and an alphabetic script could be handled. Ferranti is examining the possibility of utilising the processor as the input end of a phototypesetter for printing in Chinese.

The Ferranti ILP system utilises a method suggested and developed by Mr Ray-

Wang is selling a system using a technique of building up characters to an artificial set of rules.

The Ferranti ILP system utilises a method suggested and developed by Mr Ray-

would have a particular

## Energy work at risk as pay-off nears

BY GEOFFREY CHARLISH

IN THE U.S. work on the direct conversion of heat to electricity appears to be approaching the point of viability at the same moment that the U.S. Government plans to terminate its funding.

Thermo Electron Corporation of Waltham, Mass., has now had one of its flame-heated thermionic energy converters running for over 11,000 hours under realistic conditions. The devices produce electricity direct from heat energy; there are no moving parts.

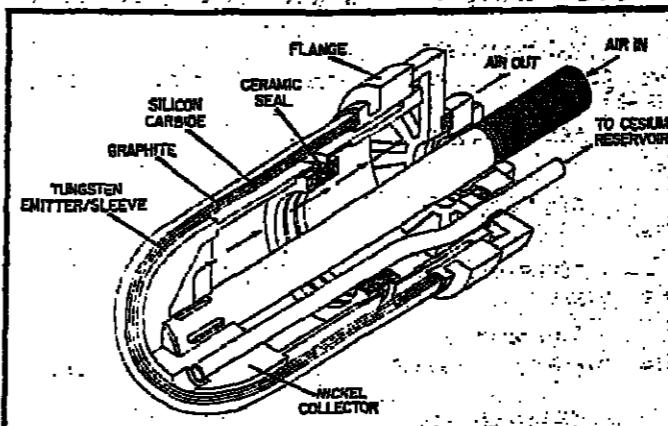
But the U.S. Department of Energy, in what Dr Fred Huffman of TEC calls “its infinite wisdom” has decided to terminate funding in 1983.

The technique will probably never allow the total heat of a furnace to be directly converted due to the basic physics involved. However, according to Huffman, who manages the company's direct energy conversion department, these devices could increase the efficiency of present hydrocarbon (and nuclear) powered generating stations from a nominal 35 per cent to about 50 per cent.

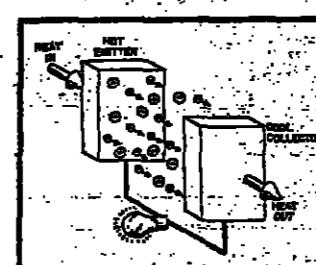
As hydrocarbon prices escalate towards the end of the century, these and similar developments are bound to assume increasing importance. Present electrical generation methods are notoriously wasteful. Up to two-thirds of the heat energy from the combustion never appears as electrical power; it goes up the stack or into the cooling towers.

At the furnace end of the conversion chain however, where conventional equipment cannot make good use of high temperature heat, thermionic devices are at their best, the efficiency improving with increasing temperature.

TEC has cells an inch or two in diameter and a few inches long which, used in furnace



The TEC energy converter, above, and how it works, below.



connected between the two.

All of this is easy enough to do in the laboratory, but to do it in the corrosive, high temperature environment of a furnace is another matter.

The problem is pretty basic. The highest possible temperature is needed for highest thermionic efficiency (more electrons are emitted) but the higher the temperature, the more difficult it becomes to prevent oxidation of the cell—it literally tends to burn up.

The structure of the cell is coaxial, with the emitter on the outside, receiving maximum heat, and the anode-cooled collector down the centre.

TEC's principal problem has

## Electronic ‘notepad’ interface

TRIUMPH ADLER, the office equipment manufacturer, has developed software which enables users of one of the more unusual “electronic notepads,” the “Microwriter” to transfer information to and receive data from a TA wordprocessor.

The Microwriter, invented by

Mr Cy Endfield and manufactured by his company Microwriter, jointly owned by Handro Life Assurance is a hand-sized box equipped with six keys and a single line screen.

By pressing the keys in various ways it is possible to

write and store up to about 1,500 words in the machine. The stored text can be displayed on a video monitor or printed out simply by plugging the gadget into screen or printer.

TA is on 01-250 2717. Micro-

writer is on 01-640 5239.

Machine drives from THORN EMI Automation Rugeley, Staffs, England Controls for industry

been with the outer coating. More than 100 materials have been looked at and the 11,000-hour result was obtained with a “hot shell” of silicon carbide applied by chemical vapour deposition. In testing the shell has been subjected to temperature gradients exceeding 1,000 deg K per centimetre some 20 times and has been cycled between 900 deg K and 1,375 deg K 100 times without failure.

But silicon carbide thus applied is expensive, as are the special inconel alloys that have been tried. Nevertheless, the capital cost per kilowatt has been brought down from an impossible \$10,000/kW in 1978 to an “expected” \$3,500/kW at present. Huffman is honest about this. Thermionic energy conversion is a high-risk, high-pay-off technology. The current demonstration shows how far we've come but we still have a considerable way to go.

Other trade-offs have to be jugged with. For example, unless the electrodes are less than five tenths of a “thin” apart, an electron cloud called a space charge builds up between them, cutting the current. The introduction of carbon powder electrodes allows wider spacing, but the result is a loss of cell voltage.

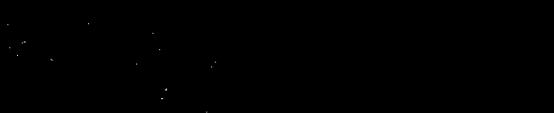
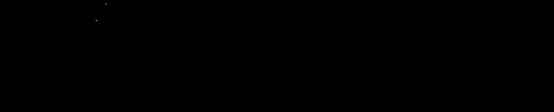
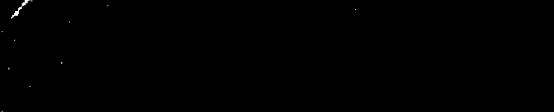
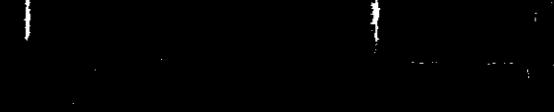
A further approach at TEC has been to use a tiny spacing with semiconductor powder between which prevents space charge formation.

Across the country in California, another company, Raser Associates, has been working in the same field and recently produced a unit about the size of a waste paper basket with an output of 6,500 amps. It has also been working on the idea of grooved electrodes to increase the effective surface area and current.

Ultimately, the thermionic technique might be used in conjunction with another technology called MBD, or magnetohydrodynamics. In MBD the initial hot gases which are electrically conductive would be passed through a very strong magnetic field, producing a current. The output gases, still very hot, would then move into the thermionic devices.

Although Brown-Boveri has been connected with the TEC work, no other thermionic activity is known to be going on Europe, and there is certainly none in the UK.

## TRAILBLAZERS

North Wales  
Queensferry



## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

# The fresh ingredient in a winning strategy

Northern Foods' growth has been constant, but not always smooth. Ian Rodger reports

IT IS a remarkable company that can admit to having made a number of mistakes in its efforts to diversify, yet can also show a record of continuous rapid growth in the past eight years.

Northern Foods is such a company. Northern has tried everything. Flush with cash from Northern Dairies, the principal group company, it has diversified into consumer finance, brewing and retailing, mostly with poor results. Even some of its food company purchases have been difficult to put right.

But that has not stopped Northern's directors from looking for more acquisitions. Last month, they made their second biggest buy ever, paying \$69.1m (£35.8m) for Keystone Foods, a U.S. supplier of meat patties for McDonald's fast-food restaurants.

And the Hull-based group's acquired acquisition record has not stopped profits before tax from soaring from £4.7m in the year to September, 1974, to £33m last year, and analysts are looking for another big jump this year to about £43m. Return on capital has been consistently over 20 per cent and often over 30 per cent in this period.

Not surprisingly, the Stock Market gives Northern a substantial premium rating over the average for the food manufacturing sector. The FT Actuaries food manufacturing group has an average historic price/earnings ratio of 8, but Northern's is 11.

How does Northern do it? Nick Horsley, the chairman, CND button pinned defiantly to the lapel of his shabby jacket, shuffles uncomfortably for some time, then suggests in his soft Yorkshire lilt: "I don't know, really."

Northern's understatement apart, Horsley and his fellow executive directors see nothing exceptional about the way the group runs.

"They stick rigorously to basic day-to-day controls and let the

## WHERE NORTHERN'S BUSINESS COMES FROM

Year to September 30, 1981

Trading Turnover profit

Milk and dairy products £'000 £'000

Meat products 244,202 18,491

Milling and baking 359,732 12,865

Brewing 45,997 6,741

Other 1,168 2,466

743,295 41,293

By country

UK 455,35 34,187

U.S. 287,93 7,106

743,295 41,293

AUSTERITY is a lifestyle at Northern Foods—the small head office staff of 12 is squeezed into a nondescript building in the centre of Hull. The chairman's office is a drab 12 ft square room with a plain round table in the middle; the finance director would be hard pressed to fit three auditors into his room at the same time.

Austerity also shows up in the group's management systems.

The directors' principle operating tool is a single sheet of paper that arrives once a week. It is a compilation of profit estimates for all the operating companies in the group. The estimates are presented in comparison with the budgeted performance and the actual result in the

same week of the previous year.

"This is our fire-fighting report," says Jack Clayton, the finance director. "If something looks awry, we can try and deal with it immediately."

Of course, there are also a lot of people ringing in and visiting every day as well."

The fire-fighting report goes back to the time when Northern was just a dairy and it was fairly easy to build up profit estimates based on the roundsmen's weekly reports.

Now, it is more difficult for some of the companies to prepare but the group finds that estimates are over 98 per cent accurate.

The other major directors' report is a monthly summary of the same figures plus fore-

casts for the half year and full year. "I'm most interested in the last items for cash flow and financial planning," Clayton says.

"At first, people were reluctant to put themselves on the line, but I tell them that we are not trying to corner them. We are just trying to get their feel of the market."

"In fact, we expect their forecasts to change each month. It would be amazing if they didn't."

Initially, the directors kept these reports to themselves, but now the managing directors of all the operating companies are given copies as well.

"It provides a sort of group league table," Clayton says. "Each managing director can see how he is doing compared with the others."

expansion by acquisition could only take place outside Britain and, in particular, in the U.S.

They have looked at other big food businesses in the UK, notably Huntley and Palmer recently, but have decided they could not get the quality of earnings from them that they get from their own operations.

Northern is also very squeamish about redundancies and shies away from any purchase that might oblige it to carry out substantial surgery.

Nevertheless, the group still looks for small, specialised UK companies. Last year, for example, it built up its stake in Cardiff-based food processor Avana to 20.5 per cent.

The Avana board wants to remain independent and Northern seems content to take a long term view.

Northern's first U.S. acquisition, a pigmeat processor in Philadelphia called Bluebird, which was bought in early 1980 for \$72m (£32.7m), certainly qualified as a food company but turned out nevertheless to be difficult to handle.

Last year, U.S. pigs were in short supply, causing prices to rise and in turn making pork and ham uncompetitive with other meats. Profits tumbled.

Northern was surprised at how volatile this business could be and until prices started to turn up late last year, the directors were rather gloomy about it.

"It's like being on a roller coaster," says Haskins.

The recent Keystone acquisition in the U.S. is probably the sort of company that the group will be looking for most in the future. Although a meat company, Keystone's sales to a major customer, McDonald's, are virtually assured and tied to a cost-plus formula.

Northern looks mainly for earnings growth potential in its acquisitions and in return is prepared to support existing management and inject large amounts of capital and exper-



Nick Horsley in the fashionable business of producing short-life food products.

ties. Its UK capital spending group's increasing specialisation in their existing parts of the business that don't fit should be disposed of.

In 1978, Northern sold British Credit Trust, the consumer finance subsidiary that diagnosed down-turn profits during the 1979 secondary banking crisis.

However, it has held on to Tates, a small supermarket chain in Cheshire, and a small brewery in Hull. "Tates is profitable," Haskins says, "and it gives us a small window on what is happening in the retail trade."

And the brewery? "This is our town," Horsley says. "The male unemployment rate here is 18.5 per cent. If we sold the brewery, it would be shut down and then it would be 19.5 per cent."

## Management abstracts

Balancing work and family life. B. S. Griff & others in *Outlook* (USA), Jun 81.

Considers difficulties faced by executives in making "trade-offs" to reconcile career aspirations with family life; in the same context takes a look at implications for dual-career parents; suggests ways to minimise upheavals in family life caused by relocation and frequent travel. A related article presents the views of accountants on how they balance the demands of their personal and professional lives.

Multinational practices in less-developed countries. A. S. Ashour in *Management International Review* (Fed. Rep. of Germany), No 3/81.

Examines practices of multinationals (in such broad areas as finance, marketing, and manpower) aimed at serving their own ends and adversely affecting the less-developed (usually third-world) countries in which they operate; discusses how these may trigger host-country regulations.

Management of foreign ex-

change risk. L. Jacque in *Journal of International Business Studies* (USA) Spring/Summer 81.

Reviews the literature on foreign exchange risk management, including studies on exchange rate forecasting and measurement of risk exposure; notes developments in banking transaction and translation exposure.

New product planning. J. R. ditch in *Long Range Planning* (UK), Oct 81.

Argues that innovative skills are dissipated because much R & D is directed at what technologists think the market

wants rather than at what the market actually requires; quotes anonymous examples to show why "consumer pull" must precede "technology push" and reports how Thomas Salter, the Scottish toy manufacturer, handles innovation.

These abstracts are condensed from the abstracting journals published by Anbar Management Publications. Licensed copies of the original articles may be obtained at £2.50 each (including VAT and p & p; cash with order) from Anbar, PO Box 23, Wembley, HA9 8DJ.

## More companies mount the bonus bandwagon

EXECUTIVES, it seems, have never before had a better opportunity of boosting their pay packets. In spite of the recession — or perhaps because of it — an increasing number are being offered bonus payments to achieve better results.

Although accurate statistics are difficult to come by, more and more salary surveys are featuring bonus payments as a growing constituent in the remuneration package of the country's senior businessmen.

In the past six months alone, surveys by Spencer Stuart, PA and Charterhouse have all reported increasing interest in this subject.

The latest management consultancy to confirm this trend is Binder Hamlyn Fry & Co, which reports in its latest publication "on rewarding executives that as many as 50 per cent of all UK public companies may be considering making bonus payments to their executives in 1982."

If so, this estimate is between 10 and 15 per cent more than the figure for the previous year, the company says. It notes that there is no evidence of com-

panies abandoning existing schemes, although many corporations are known to be undertaking reviews of current arrangements.

Binder Hamlyn believes that the trading conditions of the 1980s are outside the experience of a majority of executives—most of whom "have matured and been trained in an environment which assumed continuing growth as part of a natural economic order."

In the new environment all the assumptions about motivation have to be questioned if companies are going to survive and prosper, it adds. Binder Hamlyn emphasises that if a bonus plan is considered appropriate, rewards should be related to results, not effort.

Binder Hamlyn admits that there are "tenable and in many cases justifiable" arguments against the introduction of bonus schemes; opponents will

argue that there is something wrong if an executive "only gives a better performance when offered an incentive."

However, while the decision about whether bonus payments are desirable or inappropriate depends broadly on management style, on the trading environment and operating circumstances, there are many arguments in favour of the concept.

The guide says that once a company decides to introduce a bonus plan there are various issues which have to be decided. Among them are the ways success is measured, target setting frequency and the form of reward (cash or shares or both); and certain operating and administrative requirements.

\* Executive Guide: Rewarding Executives' Results, available from Binder Hamlyn Fry, 2 St Brile Street, London EC4. Price £2.

Arnold Kramdorff

## MAI computers

### Prizes for theses

A NEW competition for the best three university theses on multinationals has been announced by the Institute for Research and Information on Multinationals, a Paris-based organisation largely financed by the Swiss-based Nestle group.

The organisers say that entries should examine the internal workings of multinationals, or alternatively their relationships with society. The studies should exclude those from universities in the U.S. unless the research deals with mainly European operations.

The competition is open to individuals who have, or will have, fulfilled a doctorate or equivalent degree between March 1978 and February 1982. The closing date for applications is March 31.

Fir prize will be the currency equivalent of FFr 20,000 (around £2,000), second prize FFr 10,000 and third prize FFr 10,000. The competition will be judged by leading academic of European and U.S. universities.

\* Details from IRM, 29 Boulevard Bourdon, 75004 Paris.

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## THE ARTS

## Cinema

## Beware dragons

by WILLIAM RODGERS, MP

**Winter of our Dreams (X)**  
The Lane, Odeon, Kensington  
Screen on the Green  
**Dragonslayer (A)**  
Odeon Marble Arch,  
Clapham, Haymarket  
**Alligator (AA)**  
Classics Oxford Street and  
Haymarket, ABC Bayswater  
and Fulham Road  
**On the Yard**  
National Film Theatre

In a week marked more by quantity than quality, who remembers the name of Sir Crawford? Wilfrid Griffin, Eddy, GIGI, KCB, KBE? Twenty years dead, he lies forgotten and unused wherever distinguished civil servants find their

**Nigel Andrews** is visiting film festivals in Berlin and Budapest.

resting place. But in the film industry he lives on, the author of Eddy Levy, the schemer invested more than 30 years ago to help sustain British film producers through the proceeds of the box-office.

I don't intend to lead the reader into the labyrinth of film finance, strewn with the corpses

of wiser men than me. I only make the point as I reflect on the visit of Prince Charles, as President of the British Film Institute, to No 11 Downing Street ten days ago. The purpose was a good one, to add a discreet word of support to an appeal to fund The Museum of the Moving Image on the South Bank.

But what about the current plight of the single-screen, so-called "Commercial-Art houses," particularly hard-hit by the recession and facing sharp competition from cable, video and the 4th Channel? As the Chan cellor puts the finishing touches to his Budget, he should spare a thought for them. If he can't remove VAT on all places of entertainment—and it is a hard year for concessions—what about a relaxation of the Eddy Levy for those it hurts the most?

The quality cinemas are an important part of the cultural life of Britain and they are turning themselves into cinema clubs as the only means of staying open. Relieved of a 7 per cent levy on their takings—which is Sir Wilfrid's legacy to our times—they would have a

much better chance to survive. I must declare an interest because a beneficiary would be my own local cinema in North London whose sister cinema is showing one of this week's better films.

**Winter of our Dreams** is the latest offering in the current wave of successful films from Australia. It turns out to be a remarkable vehicle for the talented Judy Davis, previously best-known for her performance in "My Brilliant Career." As the junkie prostitute Lou, she dominates the film. Her collar bones, shoulders and thin figure, her gait, her mini-skirt and one pair of shoes all establish hunger and isolation. But transformed in the better moments of her relationship with Rob (Bryan Brown), her regeneration gives way to reveal an attractive woman of intelligence and curiosity.

In the 1960s, Rob had been a radical student leader, strong on corruption in Saigon and a hero to the girls. A far cry from the middle-class owner of a bookshop who offers a glass of claret (believe it or not) to his lonely visitor. Lou becomes attached to Rob through reading

the diary of a mutual friend who had been involved with him ten years before. She visits him in one of Sydney's trendy suburbs, abstract and neorealist prints on the walls and a liberal, open-plan marriage to exhibit. But there is no going-back to steady days. He has become a tattered man, all passion spent. There is not much to the dialogue and the film exhibits a certain flatness and occasional tedium. The performance of Judy Davis is the thing to see.

This is also reptile week with **Dragonslayer** from Walt Disney Productions and **Alligator** from Alpha Films. Despite its origins in the Sorcerer's Apprentice sequence of "Fantasia" (still to my mind the best of the Disney films) and guest appearances from Sir Ralph Richardson, **Dragonslayer** doesn't quite come off.

The splendid 40-foot dragon, built by the special effects department at Burbank and crated across the Atlantic to Pinewood Studios, roams through the Dark Ages before its inevitable demise. "The only way to make a convincing fantasy," say the writers of the screenplay "is to achieve the illusion of reality." In fact, they produce confusion as a myth uneasily grafted towards the ethos of our times.

By contrast, **Alligator** is predictable from the first five minutes when a young girl's baby-alligator is flushed down a lavatory and into the city sewers. Twelve years later, it has acquired a ravenous appetite and grown into a monster by feeding off hormone-injected dogs discarded by a vivisector. After that, it is a matter of counting the human arms, legs and torsos it will consume

before being dynamited to death by the hero. David Madison (Robert Forster) is the cop and Marisa (Robin Riker) the girl, still into reptiles as her professional career. "You have a doctor's degree and wonderful tits," he says in appreciation when she joins him in the chase, although there is little evidence in the film of either.

Never meant to be credible and not particularly frightening, the evil vivisector, Mr Slade (Dean Jagger) and the corrupt Mayor (Jack Carter) are the proxy victims of the real star of the show.

First reports do not suggest that the two splashy films of the week **Chamele Solitaire** (AA, ABC Shaftesbury Avenue) and **Death Wish 3** (X, Leicester Square Theatre) live up to expectations although their escapist qualities will no doubt pursue them nevertheless. There will be time to return to them on another occasion if second thoughts justify a blessing in time for their general release.

Finally, a reminder of the NET's current series of prison films "Inside" for those who like the genre. In particular, **On the Yard** (1978, director Raphael Silver) (Wednesday 24 February) is a powerful, convincing and unsentimental account of the web of violence and obligations, of rules and remedies that determine life within an American jail. The relatively good (a self-tortured wife-killer) die and the really evil-men (principally the Mafia-style prison fixer) live on. I found it a depressing commentary on an institution that is supposed to keep our free society free and walked for ten minutes in the bright winter's light to recover from the bruises.

## Bush

## The Number of the Beast

by MICHAEL COVENY



Leonard Burc

Marty Crickshank and John Stride

The letters of Nero's name and the title of Caesar, given their numerical meaning in Hebrew, added up to the number of the beast in the book of Revelation, 666. Thus did Aleister Crowley, the wickedest man in the world, style himself from an early age. Poet, charlatan, mountaineer, hedonist, successful lover, and heroin addict: Crowley lives all these roles in his attempt to expand the universal consciousness and Snop Wilson in his interesting play approaches his subject with the true seriousness of the fascinated safarist.

The piece was originally presented by the RSC in 1974, but this new version is not only a vast improvement, it finally eschews incomprehensibility and offers a discernible look at the nature of the early 20th-century endeavour more respectfully represented in the work of Yeats, Lawrence and Freud.

Wilson has reversed his two acts. We now begin on the Sicilian farmhouse in Cefalu where Crowley presided over the motley commune so roundly abused by the Beaverbrook Press. Like some 1920's Manson family, the commune indulged in sex, magic and drugs. The actual writing however is almost conventional in style: Crowley's dying baby must be saved by an act of creation. And in a wonderfully inventive comic touch, the agent is a sailor who has jumped ship at Venice and arrived with jokey hopes of an orgy. The habitues also include Crowley's Scarlet Woman, Larla, an elderly female tourist, an ingenuous young man who drops his trousers at anyone's say-so, and a fatly one-eyed sycophant.

The baby dies, Crowley and company are booted out of Sicily by Mussolini, and the second act, in a Boulogne hotel, focuses on a dramatic philosophical discussion of Crowley's claims for himself. The matress, it transpires, could have been Jack the Ripper. There are shafts of deflating fantasy, such as the recreation for Crowley but his fatal delivery for John Stride is not the least of the evening's pleasures.

gendarme of the mountaineering disaster at Kancheong and a railway station farewell between Yeats and Maud Gonne which Crowley interrupts to kick the Irish poet twice on the backside.

John Stride's surprise casting for Crowley but his fatal delivery for John Stride is not the least of the evening's pleasures.

## THEATRES

**ASYLUM**, S. CC 01-835-7511. **POVLY**, S. CC 01-835-7512. **DRUNKY LANE**, Theatre Royal, CC 01-835-7513. **DRUNKY LANE**, Comedy, CC 01-835-7514. **DRUNKY LANE**, Evening Standard, CC 01-835-7515. **DRUNKY LANE**, Odeon Marble Arch, CC 01-835-7516. **DRUNKY LANE**, Odeon, CC 01-835-7517. **DRUNKY LANE**, Odeon, CC 01-835-7518. **DRUNKY LANE**, Odeon, CC 01-835-7519. **DRUNKY LANE**, Odeon, CC 01-835-7520. **DRUNKY LANE**, Odeon, CC 01-835-7521. **DRUNKY LANE**, Odeon, CC 01-835-7522. **DRUNKY LANE**, Odeon, CC 01-835-7523. **DRUNKY LANE**, Odeon, CC 01-835-7524. **DRUNKY LANE**, Odeon, CC 01-835-7525. **DRUNKY LANE**, Odeon, CC 01-835-7526. **DRUNKY LANE**, Odeon, CC 01-835-7527. **DRUNKY LANE**, Odeon, CC 01-835-7528. **DRUNKY LANE**, Odeon, CC 01-835-7529. **DRUNKY LANE**, Odeon, CC 01-835-7530. **DRUNKY LANE**, Odeon, CC 01-835-7531. **DRUNKY LANE**, Odeon, CC 01-835-7532. **DRUNKY LANE**, Odeon, CC 01-835-7533. **DRUNKY LANE**, Odeon, CC 01-835-7534. **DRUNKY LANE**, Odeon, CC 01-835-7535. **DRUNKY LANE**, Odeon, CC 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# FINANCIAL TIMES

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Friday February 12 1982

## Deadlock in Indochina

**THE Foreign Ministers of South-East Asia's non-communist countries are worried, as Lord Carrington will have discovered on his current trip. Peace in Indochina seems as far away as ever. Three years of diplomatic, political and economic siege of Hanoi have achieved virtually nothing, except perhaps to make its rulers more inflexible. "Bleeding Vietnam white" is not working. Vietnamese troops remain in Kampuchea three years after the invasion, supported by the Russians and apparently containing the challenge from the Khmer Rouge guerrillas operating from their jungle sanctuaries on the border with Thailand.**

In Phnom Penh, the capital of Kampuchea, the Heng Samrin regime—installed by Hanoi's armies—seems to be gaining a small measure of independent authority.

### Open split

Worse, there are now signs that Vietnam's occupation of Kampuchea, until recently an issue which galvanised and united ASEAN, is beginning to divide it. There is now an open split between those countries which regard Vietnamese and hence Soviet hegemonism in South-East Asia as the main threat to the area (Thailand and Singapore) and those which are much more concerned about the long-term spread of Chinese power (Malaysia and Indonesia).

This follows the collapse of ASEAN's painstaking efforts to put together a coalition, a kind of government-in-exile, of Khmer groups opposed to Heng Samrin and Hanoi. The Khmer Rouge, armed and no doubt strongly influenced by China, rejected the idea, refusing to accept anything but a dominant position in a coalition. Peking wants to do nothing which smacks of compromise with Vietnam, believing that a well-armed Khmer Rouge force hammering away at the Vietnamese will eventually force them to take a more conciliatory line.

The coalition idea was a long shot but ASEAN saw it as the only way forward. Its collapse now only adds to the deep embarrassment of all those nations.

## Law reform needs a new push

The archaic ways of English justice are notorious. They are enjoyed by those who are part of the system and detested by those who suffer its delays or are denied justice because they cannot afford its costs. Calls for reform appear from time to time but die quickly stonewalled by the profession and smothered by the indifference of political parties which tend to treat law reform as a technical issue of no great electoral appeal.

However, when the Law Commission, in its Annual Report to the Lord Chancellor published today, states that there is a need "for immediate improvements, and for radical experiments aimed at the removal of waste in time and money," it is a sign that the legal establishment now accepts the inevitability of change.

The Law Commission believes that a review of civil procedure is overdue. It cannot realistically envisage the possibility of undertaking this task on its own as there is no early prospect of the Commission being expanded. It suggests that the causes of avoidable delay and unnecessary expense should be identified by consultations with both lawyers and other users of law, and that valuable help may be obtained from those experienced in business administration.

### New body

The Commission hopes that it will be possible to set up a new body to carry out this work. This is a reasonable proposal, and the CBI should take it up, in the interests of industry and particularly the small businesses which often find the price of justice out of their reach.

### Continuing process

Law reform is a continuing process which takes place on several levels. It is moving too slowly and not always on the levels where it is most urgent. Although complaints abound, there is not enough momentum behind reform, either from industry or from politicians. Industry and other interested sectors should say clearly what their needs are. Politicians should provide for a procedure which would vet uncontroversial technical Bills through parliament quickly and provide parliamentary time for law reform projects which need fuller debate.

It seems regrettable that a lack of resources has obliged them to suspend work on methods of modernising and simplifying the existing body of statute law. It may not be the

# Why British Rail needs to win

By John Elliott, Industrial Editor

THE LONGER the railway strikes continue, the more vital it becomes for British Rail to win copper-bottomed productivity agreements from Aslef, the train drivers union.

Daily the stakes are rising in both political and financial terms as losses mount and customers switch to road and air travel, so hitting both British Rail's current finances and its justification for a massive modernisation programme.

There is no significant wish in Whitehall radically to cut back on the railway system—although the railways will always have their detractors in certain parts of the Treasury and the Conservative Party.

But there is a determination to make the railways pay for their mistakes and to make them earn the right to fresh investment through productivity and efficiency improvements. So unless some quite miraculous efficiency gains are produced rapidly in the wake of the present strikes, British Rail will be forced to introduce fresh economies to help pay for the longer-term costs of the strikes and will have to fight harder for investment funds.

For the time being, however, British Rail is being supported by Ministers and civil servants and it is coming under no pressure to change its tactics. It is almost certain that the Transport Department and the Treasury will adjust both its short-term borrowing limit of £100m in a couple of weeks' time and then its current 1981-82 external financing limit of £920m to offset the losses—now standing in excess of £60m—incurred during the strike. That will leave any longer-term losses in 1983-84 to be played for once the terms of a settlement are seen.

The Government is pleased and highly relieved that, despite the perpetual protestations of Mr Roy Buckton, Aslef's general secretary, the strikes have not escalated into a political crisis and that there are no reports of serious industrial effects.

A survey conducted by the Confederation of British Industry in the past two days shows that the new strike days have had little extra effect on industry, which in general insists it is coping with little trouble. Hardly any companies have contacted CBI offices about problems, although there is some concern that postal delays are slowing down arrivals of cheques and there are some possible problems with coal stocks.

There will also clearly be a considerable bill to be picked up later when the costs of finding alternative forms of transport and of rescheduling production lines are totted up, but for the time being industrialists are showing no signs of wanting to change the tempo of the dispute.

To begin with Ministers were worried that the dispute might become entangled with a miners' strike, so providing the trade union movement with the chance for the confrontation

five commissioners' own choice,

but the obvious priority given to specific problems as opposed to broad issues benefiting the entire administration of justice, such as the reform of procedure, and the simplification of statute law, seems questionable.

### Greater certainty

Business decisions cannot wait for the result of test cases. Litigation could be avoided if it were possible to establish what the law says faster and with greater certainty than at present.

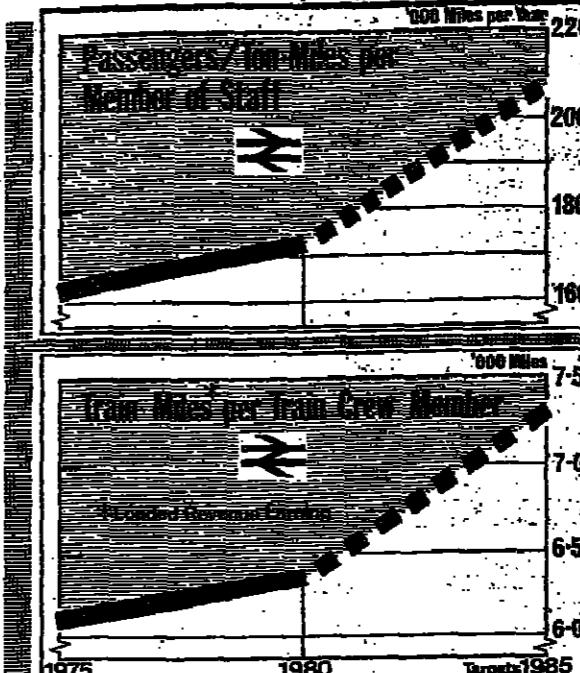
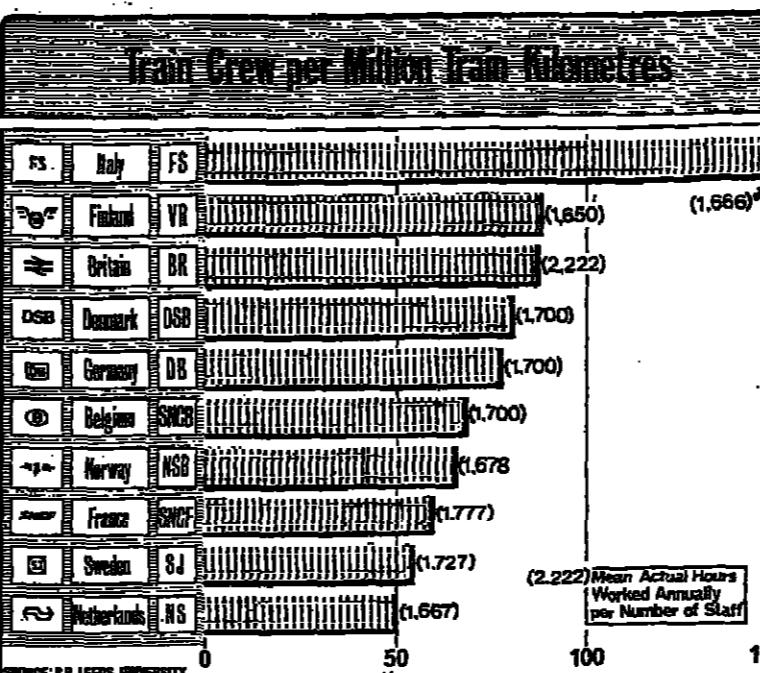
Different methods of interpreting statutes employed by different courts and even individual judges are another cause of uncertainty and unpredictability, as we were recently reminded by contradictory decisions regarding tax avoidance and the admissibility of appeals from arbitration awards.

It seems particularly unfortunate that when the Law Commission used its scarce resources for producing a report on the interpretation of statutes, this has had no practical effect over the past 12 years. The resulting Bill was passed by the Lords but failed to proceed in the Commons.

The Law Commission has experienced difficulties with the implementation of even such obviously useful and uncontroversial projects as the consolidation of statutes. It has now developed a method of pre-consolidation amendments which should facilitate the passage of the consolidated Act. It is very much to be hoped that rapid progress will be made with the consolidation of company law.

Law reform is a continuing process which takes place on several levels. It is moving too slowly and not always on the levels where it is most urgent. Although complaints abound, there is not enough momentum behind reform, either from industry or from politicians. Industry and other interested sectors should say clearly what their needs are. Politicians should provide for a procedure which would vet uncontroversial technical Bills through parliament quickly and provide parliamentary time for law reform projects which need fuller debate.

Somehow I can't see Sir Freddie advertising 'EM TINY FLY ME!'



its vital new Speedlink service.

The strike has hit just as British Rail's freight managers felt they were set for better times. Their main hopes now rest on recouping the business

The parcels business has lost £3m so far. It expects future lost orders to amount to £10m to £15m in the coming year and is hoping not to see major customers such as the Post Office and newspapers stay away permanently. There may also be some permanent losses for the passenger business which has so far seen £30m revenue disappear.

It is these future losses which are most worrying, because it is quite likely that the Treasury will not be prepared to adjust next year's £285m external finance limit to soak them up. British Rail's best hope is that such problems will be passed on to a major external review of its overall finances and objectives which was to have been set up late last year by the Government, but which will not now go ahead till the strike is over.

Otherwise British Rail will have to face up to one of three other options since it cannot afford to raise prices. It could increase the 7,000 redundancies planned for this year out of its 169,000 workforce. Its overall plan has been to shed 38,500 by 1985, the most contentious of which will be losing 4,000 to 5,000 train crew jobs as a result of the six main production units.

The aim (see graph) is to improve productivity three to four times faster between 1980 and 1985 than was achieved between 1975 and 1980.

Alongside these productivity targets, British Rail has its large-scale electrification investment programme which the Government is forcing it to cost on a project-by-project basis. Authorisation has been given for East Anglian electrification which is expected to earn an 18 per cent real rate of return when compared with the cost of renewing existing diesel traction (11 per cent has been estimated for the whole programme).

Detailed costings for the Kings Cross main line to Leeds are now being finalised and should be with the Government in about ten days. A go-ahead for this East Coast work would have been a useful nugget for the Chancellor of the Exchequer to include in his Budget speech next month since the private sector is pressing for orders from such major public projects. But approval may now be delayed until July.

The position on this and other detailed electrification costings is affected by the impact of traffic lost as a result of the strike. Only lines with rates of return well above 11 per cent, average—such as East Anglia—can be assumed to be safe.

The freight business has lost more than £20m revenue so far during the strike (part of the overall £60m losses). It now seems likely to lose another £80m. Orders for the rest of the year, including £20m with

that some of its activists want. There has never been any wish (despite the views of some Tory Party hawks) among senior Ministers for the current dispute to become a miners' style cause célèbre.

Indeed one very senior member of the Cabinet is reputed to have said just after Aslef started its action to Sir Peter Parker, British Rail chairman, "But Peter, when are we going to have a real railway strike?"

Since then the present strikes have become more "real" and can now be seen as the major confrontation between Aslef and the rest of the country that has been brewing for perhaps 15 years or more.

Second, the wage deal awarded last year in arbitration by Lord McCarthy of 11 per cent forced British Rail, which only wanted to pay 7 or 8 per cent, to insist on productivity gains to cover the extra 3 per cent. And the introduction of a 39-hour week concentrated attention on the working rosters of train crews.

Thirdly, the overall railway network is sliding so rapidly into a state of disrepair that

are dealt with on trains—is said to be going well. The second is to the introduction of seven to nine hour flexible daily rostering. This is seen as an important forerunner of other productivity improvements such as single fleetplate manning; but to British Rail it has a special priority because it should eventually provide savings to pay for the 3½ per cent pay bill increase caused by the introduction of the 39-hour week.

well as Aslef to accept uncomfortable changes.

Railway staff have to face up to one of three other options since it cannot afford to raise prices. It could increase the 7,000 redundancies planned for this year out of its 169,000 workforce. Its overall plan has been to shed 38,500 by 1985, the most contentious of which will be losing 4,000 to 5,000 train crew jobs as a result of the six main production units.

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Even when it is eventually agreed by Aslef (the NUR leadership accepted it before Christmas), productivity gains will only flow in slowly.

If progress had not founded on the present confrontation moves would by now have been made on the other four items.

Experiments on single-manning of certain freight trains should

have started in South Wales before being spread elsewhere later in the year, eventually eliminating 1,200 guards' jobs.

Single-manning of passenger trains is due to start experimentally on the Bedford-St Pancras line in May, followed by another single manning change and introduction of a common "trainman" grade.

Each of these items could well be the subject of tortuous negotiations forcing the NUR as

Elton will be able to appear before the Court and ask what might have happened to Laker's clients but for ABTA's rules. The money would have been there for reimbursement and rescue of passengers. But without ABTA's mutual help scheme, who would have found the aircraft and organised the task?

If the ABTA's safety net had not rescued Laker's stranded passengers, Sir Freddie, too, might not have emerged from the affair quite so heroically.

The Lancashire-born Procter tried to smooth the Scots feelings by pointing out that he was already looking for a house in Edinburgh. But the suspicions still remain.

Bill Dacombe, who is giving up his job as assistant chief executive of Williams & Glyn's to devote himself full-time to group planning and development, will live in London, and this will be the home of the group's new high-powered planning team plus the group accountant's office.

Technically, the group's headquarters will be in Scotland but most of the staff will be in London and the Scots suspect that when the dust settles London will be the centre of the action.

The other key issue left unanswered yesterday was the succession question. Sir Michael Herries said he would like a successor for the chairman's job to be picked within the next three years. The 57-year-old Procter has only the same period to make his mark on the group.

This is hardly long enough to get a grip on the major problem of integrating the two banks—which points to the need for an injection of outside talent.

The director general of Fair Trading has been edging ABTA towards the Restrictive Practices Court for some time now, suggesting that its rules were against the public interest.

Lawyer Michael Elton, the travel agents' niftily-dressed leader, has argued that the rules—which say that ABTA members can only trade in package tours with other members—are to the public benefit. A condition of membership is the now much-discussed bonding and cross-insurance to provide rescue schemes.

But ABTA's case was beginning to look a bit thin—until the Laker collapse. Now

it seems that the good old days when parents could simply say "no!"

Given the outcry the Scots made last year when it looked as if the Royal Bank group was

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Observer

## FINANCIAL TIMES SURVEY

Friday, February 12 1982

J. Bellanca

## CONTENTS

Introduction: concentrating on the potential	II
Office rents: wide range of growth rates	II
The South Bank: slow progress on developments	III
City fringes: rents up by a third	III
The Banks: dominating the office market	IV
Mansion House Square: revived scheme under fire	IV
Holborn: development and rents depressed	V
Retailing: good trade despite the pressures	V
The residents: life in the Square Mile	VI
Architecture: the truth about 1980s building	VI
Development: looking beyond the recession	VIII
Profile: Finsbury Court	VIII
Refurbishment: increasingly useful option	VIII
Profile: Unilever House	VIII
Map of City developments	VIII

# City Of London Property

The recession has brought a reduction in the take-up of floorspace, yet one of the world's most important single markets remains in relatively good health. It has been buoyed up by the banks, British and international, which have proved ready customers for prime office space. An overall surplus of available space has been reflected in rents but there is a continuing demand for accommodation in new developments.

World Wide

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possession by summer '82.  
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Banking sector, high quality, single floor  
preferred but will consider self-contained  
building. Immediate possession.

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## Dunster House Mincing Lane EC3

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## 8/12 New Bridge St. London EC4

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This property is located close to Aldwych and comprises approximately 3,500 square feet on two floors.

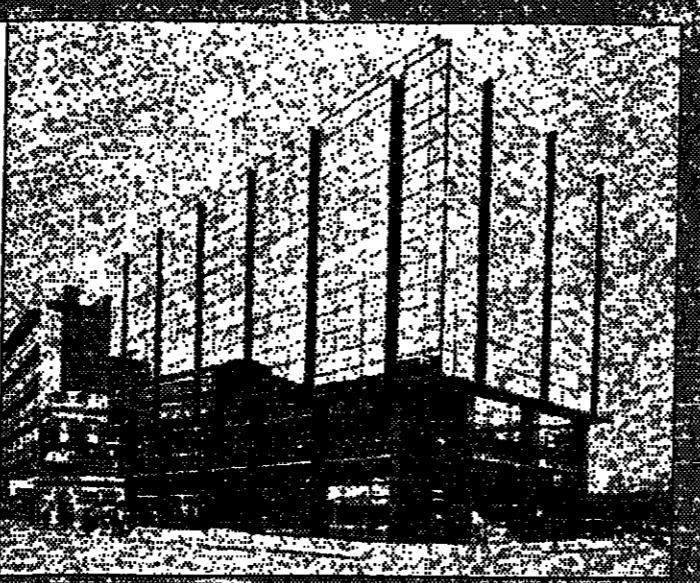
1st floor	1,950 square feet
Lower Ground floor	1,550 square feet
<b>TOTAL</b>	<b>3,500 square feet</b>

## 215 Bishopsgate London EC2

New air-conditioned office building of 23,500 square feet providing first class accommodation with car parking.

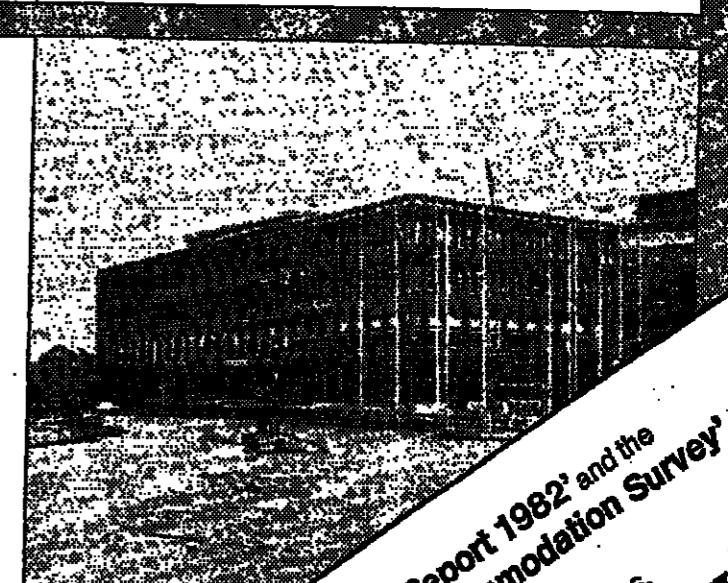
**TO LET**

Joint Agents Donaldsons.



## Europe House London EC1

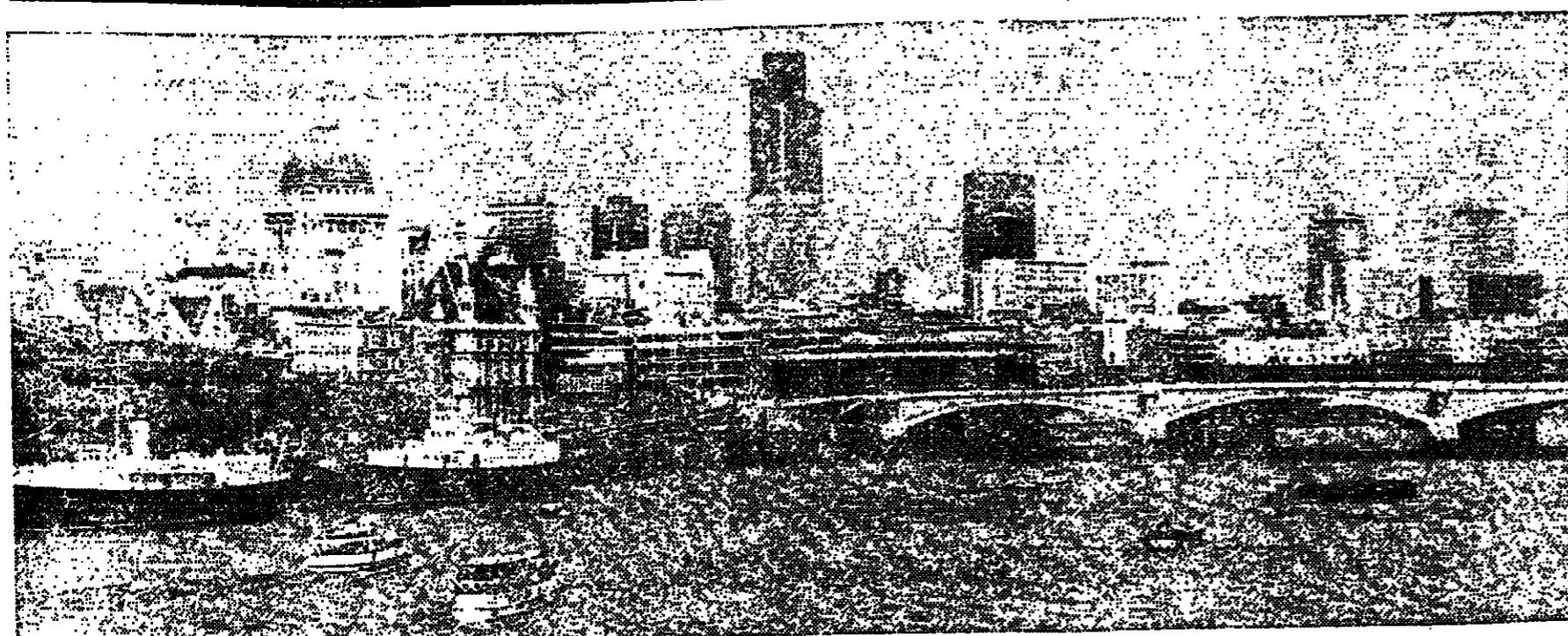
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Copies of the:  
**'United Kingdom Property Report 1982' and the  
'City of London Office Accommodation Survey'**  
(Feb '82 update)  
are now available from this address.

## CITY OF LONDON PROPERTY II



*View of the City from Waterloo Bridge. A surplus of space available is expected to characterise the market this year*

## Market in relatively good health

BY MICHAEL CASSELL

**THE MARKET FOR** property in the City of London unquestionably has known better times, though its present difficulties seem comparatively slight when set against the traumas brought on by previous recessions.

During 1981, demand for office accommodation in the City fell back markedly, rents generally failed to keep pace with inflation and the surplus of available space kept on rising.

The net effect has been a disappointing period in which such words as "stabilisation" and "plateau" have again been coined, while those whose own futures are tied to the health of the City market prefer to concentrate more on the potential which lies ahead rather than what may be happening now.

But despite the setbacks, one of the world's single most important markets remains in relatively good health and shows few signs of the weaknesses which could suggest that something much more serious is on the way.

There is an element of surprise in some quarters that, so far at least, conditions have not deteriorated further. After all, the City is dependent on the international business community as it is on the UK economy and, on the basis that both have been having a rough

time, some observers expected worse by now.

The failure of anything more serious to materialise is in part a tribute to the City's continuing international standing and in part a response to the absence of a space oversupply of the dimensions which in the past has provoked a crisis.

The recession inevitably meant a reduction in the take-up of City floorspace—it fell by about 18 per cent in 1981 to 2.3m sq ft last year, according to Richard Ellis. But although the total also represented a 40 per cent reduction on the 1977-1978 peak of 3.7m sq ft, it remained well above the 1.4m sq ft annual figure achieved in 1974 and 1975.

At the same time, a substantial amount of space was brought on to the City office market during the year, with new supply reaching about 3.3m sq ft against 3.7m sq ft in 1980. The resulting surplus of about 1m sq ft, more in evidence for office units of over 10,000 sq ft and mainly affecting areas outside the central banking-insurance locations, represented a repeat of the 1980 pattern.

According to most realistic City agents, a surplus will continue to characterise the City market throughout 1982, although it should be halved from the 1980-81 levels, with the market returning to balance by 1983. Smaller units are

expected to remain the centre of attraction.

A notable feature of the letting market during 1981 was the continuing demand for accommodation in new developments, accounting for almost 40 per cent of all take-up in the year and representing a considerably higher percentage than in previous recessions, when business confidence in the financial sector was badly hit.

### Enthusiasm

This time, however, the financial sector has continued to take up large numbers of prime units and the banks' role in underpinning the City market has rarely been more clearly illustrated. Both the UK and international banks have proved themselves ready customers for prime office space and there are no signs that their enthusiasm for snapping up additional accommodation is waning.

The overall surplus of space available has been directly reflected in rental levels over the past year. The pattern of rental growth has been more mixed than usual but the general view is that average rental values managed to creep up by something less than 10 per cent during 1981.

Not surprisingly, the highest increases were achieved in the City's inner core, where space shortages remain to highlight which has not yet surfaced and

no one really knows how the market will develop over the coming months.

"Usually, it is fairly clear to see ahead but this time we are waiting for a pattern to emerge," Mr Peacock said.

It is worth remembering that the balance between supply and demand is fairly marginal and a small increase in demand can radically alter the picture.

The same view is expressed by Tony Wollaston at Healey and Baker. "The market is on

the knife edge and, if the recession ends, it could lead ahead."

According to Clive Arding at Richard Ellis: "The City market has been a stable one for the past 18 months but if we now begin to get clear signs that the recession is over, then office occupiers can be expected to respond quickly. Confidence is the key word and there could quite easily be a bandwagon effect once a few major tenants are seen to go ahead with decisions which have been hanging fire."

But even if the picture fails to improve in the months ahead, I do not believe a continuing recession would do much harm to the City centre."

However, Mr Arding is not alone in expressing fears about the state of the so-called fringe office markets which surround the most central locations and where much of the latest phase of new development is taking place or is planned. He admits to a "degree of concern" about prospects for properties in the fringe areas but emphasises that they should benefit from any post-recession increase in demand because of continuing shortages of more centrally-located space.

According to Nick Thomsinson at Knight Frank and Rutledge: "I believe the City market is basically in for a repeat of 1981 but the fringes might begin to feel the real pinch. Some schemes are already finding it very difficult to attract interest and people are waiting to see what happens to asking rents in the fringes, some of which may well be unrealistic in present marketing conditions."

### Uncertainties

One "off-pitch" location which does seem to have performed well, however, is the Eastcheap-Billinggate area, where lettings have been encouraging and rents have performed well.

Despite the immediate uncertainties about overall prospects for the City property market, some trends are already reasonably clear.

The supply of all space likely to come on to the market for letting is unlikely to fall much below the 1981 level and about one-third of it will comprise new developments.

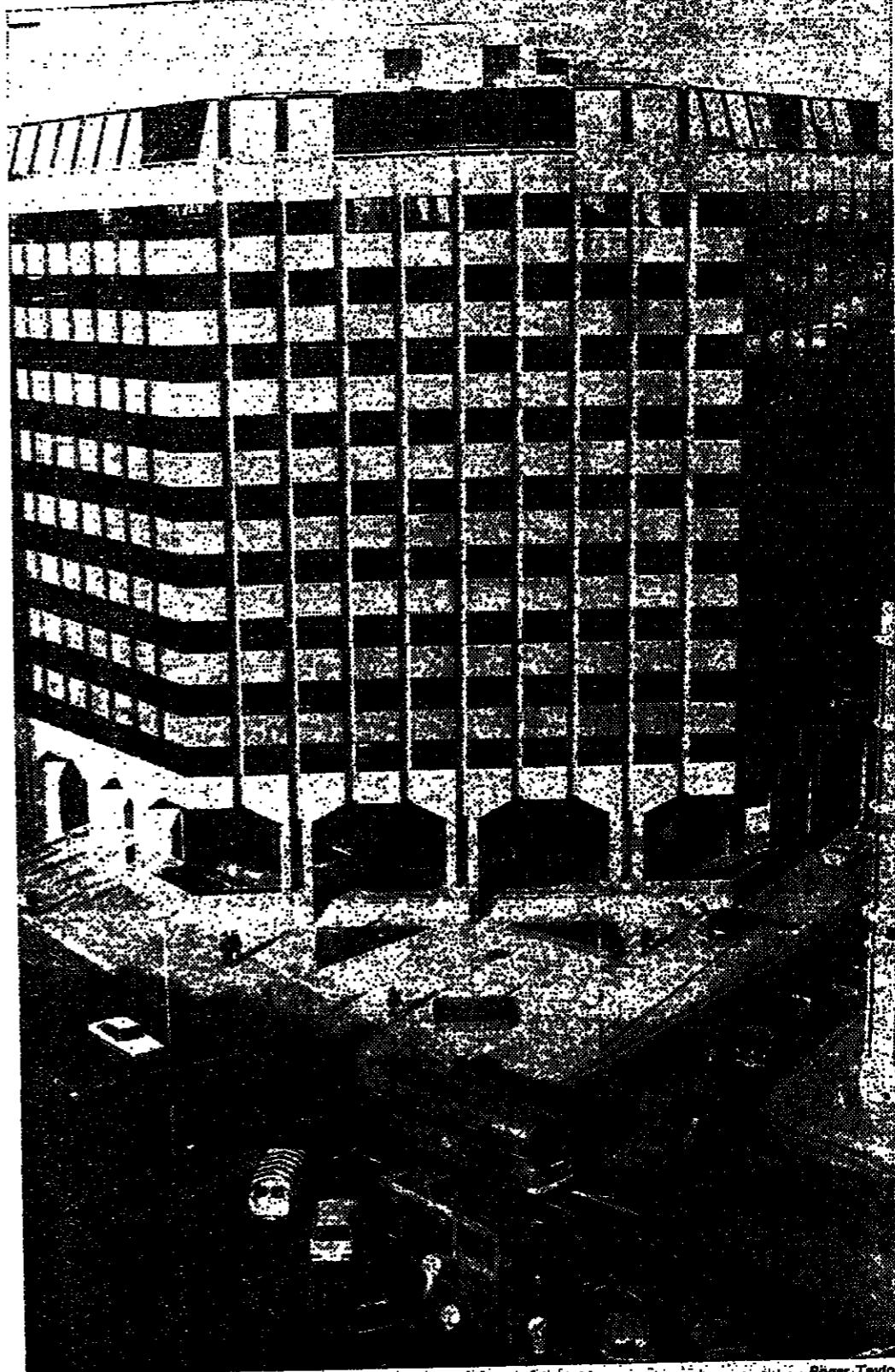
A little over 1m sq ft of speculative City office space is due to be completed in 1982, with about one-third of it already prelet. Of the remaining space, about 250,000 sq ft is openly available for letting, leaving about 350,000 sq ft still to be marketed in the near future.

In addition, space in a number of other schemes which are due for completion in 1983 and 1984 should soon be coming on to the open market before this year is over.

The optimists believe that, against this supply backdrop, total take-up of new and existing floorspace should begin to edge upwards from the 1981 level and reach between 2.1m sq ft and 2.4m sq ft. Those less certain that the worst is over would argue that the 1981 figure of 2.3m sq ft would be no mean achievement.

Richard Ellis believes that 1982 will hold few surprises and that across-the-board rental increases will be in the region of 7-10 per cent, with a further widening in rental performance between central area properties and the remainder of the City market.

On a longer-term basis there seem few doubts about the continuing ability of the Square Mile (with its increasingly flexible boundaries) to continue to provide a safe bet for the office occupier and the real estate investor. The experiences of the last 18 months may have served as a timely reminder of the City property market's vulnerability but they would also appear to have provided an excellent test for its firm foundations.



*New offices and shops on the Gammages site in Holborn. Modern accommodation such as this can revitalise an area though Holborn itself is suffering from slack demand for office space which has trimmed rents. It is less easy now to let new schemes from the drawing board though agents expect demand throughout the City to pick up in the longer term.*

## Office rents higher by 7-10 per cent

THE WEAKENING demand for office accommodation and the resulting surplus of City floor space has continued to have an inevitably depressing impact on rental growth.

But although even the City has not been able to escape the impact of the recession, it is fair to suggest that, so far, it has managed to outperform most other office markets when it comes to rentals.

During 1981, office rents in the City rose by between 7 and 10 per cent against 10 per cent in 1980, although such bland averages disguise a wide range of individual growth rates. One of the major features of the office market in the City of London over the last year has been that wide variation in respective performances, a trend which shows every sign of continuing in 1982.

The highest rental increases in the City were achieved in the central banking and insurance areas where restrictions on development and apparently insatiable demand have conspired to maintain a shortage of space. In this sector of the market, average rises appear to have been closer to 10 per cent, with rents for the best located prime buildings rising by as much as 15 per cent, depending on the individual circumstances.

According to Chris Peacock at Jones Lang Wootton, the shortage of top quality, centrally located space is as severe as ever, despite the overall weakening of the market. "To my knowledge there is not one single upper floor in excess of 5,000 sq ft in a modern tower block actually on the central market."

Demand from the foreign banks for both offices and banking hall space has continued to increase, especially for the best buildings on the best sites and, together with the UK banks and the insurance sector, have helped underpin the inner core.

Agents such as Dron and Wright say the demand from foreign banks for representative offices shows no signs of abating and they are under instructions to find more space.

They believe that rents, now approaching £20 a sq ft, are likely to continue to increase this year and report that one letting in excess of £20 a sq ft has already been achieved for banking hall space close to the Bank of England.

But the pattern has been very mixed and, in contrast, values in the City area to the west of St Paul's Cathedral appear to have risen by only 5 per cent in a market with greater supply. According to Richard Ellis, the lowest City

rental growth was seen in the north-east fringe where surplus availability generally kept increases from rising above an average 2 per cent.

For prime, however, the picture could have been a great deal worse. Top rents are now reckoned to be around £25 a sq ft for office space (the rumoured level achieved in the Phoenix Assurance prelet at Stamford House), while a complete, air-conditioned floor in the central area can now command £25-26 a sq ft without too much difficulty, a level achieved during 1981 at 80 Cannon Street by

Some schemes in the fringes have apparently experienced little difficulty in attracting good tenants at worldwide rents, as the recession inevitably has led to a softening of interest around the City's edges which may well deteriorate further before it improves.

The future strength of the so-called fringe locations must lie at least partially in their ability to offer a scale of accommodation which the more central areas are finding it progressively harder to find. But although that prospect might represent a potential bonus, the present existence of such large tracts of available floorspace is more likely to constitute a worrisome problem.

Given the market has over some of the rents which the developers of new fringe schemes continue to seek and there is a fairly widespread view that some targets will have to be lowered if lettings are going to be achieved. Some institutional developers might be tempted to sit and wait it out, although they too must aim to derive income from property as quickly as possible.

But whatever rents are being achieved throughout the market, lettings have been making much lighter to achieve, with the decision-making process continuing to stretch out.

According to Chris Peacock: "We have seen a steady increase in rents since 1976 and have got used to letting new schemes from the drawing board. Now, however, the position has changed radically and some space is standing empty for six months. We were quoted by one let prior to completion and new things have turned round."

What has been evident and never more so than in recent years, is that demand has increased in the outer areas as in the inner ones.

But, however, the market has been overvalued in recent years and the latter part of the year might begin to see the return of a true upward trend in rents. There will be some very good rents this year, some positive records for good rents.

Michael Cassell

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## CITY OF LONDON PROPERTY IV

## Home and foreign banks dominate the office market

THE BANKS have become the backbone of the City of London office market and more than ever deals done by the banking community dominate the scene. Two principal reasons can be pinpointed for this ever-increasing expansion by London's bankers.

Over the years there has been a constant stream of overseas banks setting up offices in London. During the last decade their presence in London has more than doubled to over 400: taking in representative offices and employment by foreign banks it has jumped by 180 per cent and there seems to be no let-up in this trend.

The other factor is expansion by domestic banks. The lifting of foreign exchange controls two years ago and the increasing competition in the domestic and international markets by overseas banks which have established themselves in the UK have led the British bankers into a new phase of expansion. This is particularly evident in their international divisions.

Among the clearers Midland has probably been the most active in the City property market over the last 12 months or so. At the end of 1980 it took 135,000 sq ft of office space at St Magnus House near London Bridge. And a year ago this month Midland announced its intention to take all the space being developed by the Electricity Supply Nominees at

Watling Court — close to 80,000 sq ft at the corner of Cannon Street and Bow Lane.

The development had been designed as three self-contained buildings but the bank decided it could make use of them all.

In all, a total of more than 280,000 sq ft of City office space

Malawi and Rainier National Bank of the U.S., closed offices with full branch status.

And, of course, not all these means that a bank is no longer involved in London. Amalgamations and joint ventures can make offices redundant because of overlap.

Moreover, closing representative offices has little impact on the property market. A representative office is not allowed to carry out banking functions and therefore may have only a handful of employees and maybe as little as 2,000 sq ft of office space.

The survey does not offer any real indication of the way existing overseas banks in the UK are expanding. It does show that 13 established full branch

activities, but Noel Alexander does not plot physical expansion beyond that stage. For example, the Saudi International Bank in Bishopsgate has gone up from practically nothing to 40,000 sq ft of office space within six years. Probably expansion by overseas banks already here is more important to the property market than incoming banks.

One interesting fact to emerge from the latest review is that the number of foreign banks entering London last year fell considerably. With only 24 banks coming in, the figure is 11 down on last year's peak number of new entrants and the lowest figure recorded

FOREIGN BANKS WITH OFFICES IN LONDON

These approximate figures indicate broadly the movement of foreign banks in and out of London on an annual basis.

	American			Europe			Japanese			Others			Summary		
	Total	Out	In	Total	Out	In	Total	Out	In	Total	Out	In	Total	Out	In
1974 .....	61	1	9	91	—	15	23	—	2	79	—	6	254	1	32
1975 .....	58	3	—	90	6	5	23	—	—	86	2	9	257	11	14
1976 .....	57	3	2	97	2	9	23	—	—	103	—	17	280	5	28
1977 .....	64	—	7	103	2	8	24	—	1	115	—	12	306	2	29
1978 .....	68	1	5	110	1	8	25	—	—	129	2	16	331	4	31
1979 .....	72	2	6	123	1	14	25	—	—	137	3	11	356	6	35
1980 .....	71	2	1	141	3	21	25	—	—	147	3	18	354	5	35
1981 .....	73	1	3	145	2	9	25	—	—	154	5	12	400	8	44
1968-81 .....	13	78	17	133	—	16	15	139	—	44	371	—	—	—	—

Source: Noel Alexander Associates.

## Picture

The Noel Alexander Associates' annual review of foreign banks in London gives a guide to the continuing rise of overseas bankers which have established themselves in the UK have led the British bankers into a new phase of expansion. This is particularly evident in their international divisions.

Among the clearers Midland has probably been the most active in the City property market over the last 12 months or so. At the end of 1980 it took 135,000 sq ft of office space at St Magnus House near London Bridge. And a year ago this month Midland announced its intention to take all the space being developed by the Electricity Supply Nominees at

since 1975 when 14 banks came in and 11 left.

Mr Noel de Berry does not place too much emphasis on this apparent downturn. He believes that there are possibly as many as 60 banks with plans to come to London. All they are waiting

for is the right personnel and location and the much-coveted Bank of England full banking status. The Bank is unlikely to let a flood of new entrants on to the scene, so there is perhaps two years' "supply" of overseas banks waiting to get in.

The scope for further inroads is amply demonstrated by some research carried out by the City

office of Bernard Thorpe. The agents were able to pinpoint a 400 overseas banks, not already represented in the UK, of sufficient size that they might want to open an office in London eventually.

The exercise excluded the U.S. state-oriented banks which confine themselves to domestic rather than international operations. The agents are the first to point out that all 400 are not about to come knocking on the door but it is clear that there is a very long way to go before the growth in overseas banks in London peaks.

Yet there is only so much

space within the City. The traditional banking area is a very small cluster of roads around the Bank of England. The boundaries are roughly London Wall to the north, Cannon Street and Eastcheap to the south, King Street in the east, and St Mary Axe in the west. It may be easy enough, assuming the willingness to pay high rents, to get some accommodation within that most prized of districts but for ones of substantial size it is getting harder and harder.

Thus slowly the acceptable banking area is being pushed outwards. Towards the east

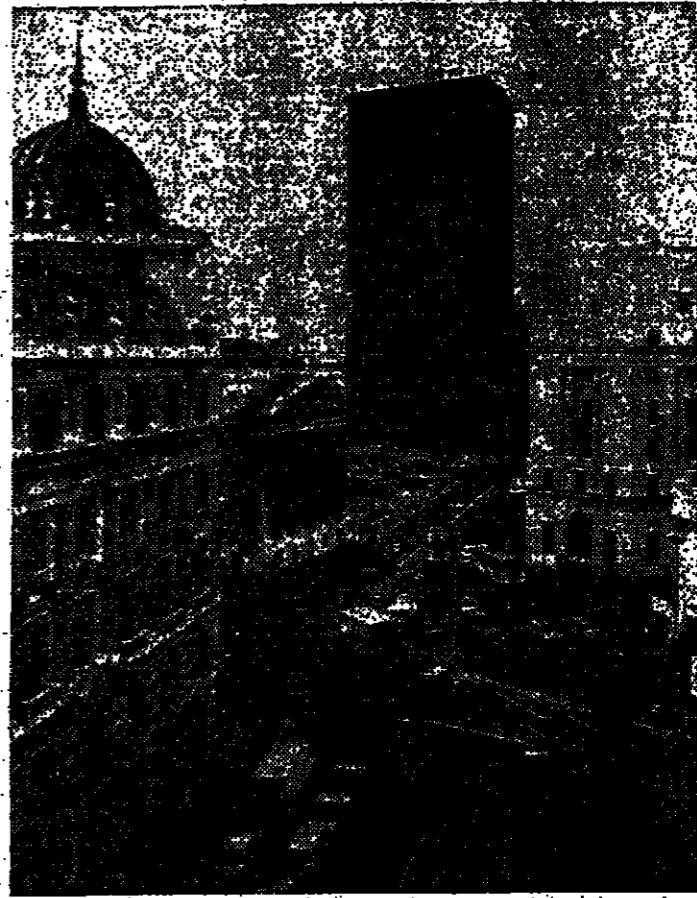
last 12 months. Spreading out from the Bank of England rents in Gresham Street, King Street and Leadenhall Street are around £20 to £25 a sq ft. Though never disclosed Midland's rent on Watling Court (admittedly struck a year ago now) was believed to be under £23 a sq ft.

## Hesitate

Some deals with "views" of the Bank of England have evidently been struck at some pretty fancy prices up to £40 a sq ft, but this is still far from the norm. The level for a prime office block is getting very near to £38 a sq ft and it looks very much as if by the end of this year that figure will have been comfortably reached. There may be some hesitancy, for £30 probably represents a psychological barrier, but once breached couple of times it will soon become the next yardstick.

Rents continue to grow, there is a shortage of the right property in the right areas and the banking community appears to be more footloose than irresistible. Presumably there will come a time when the domes banks have absorbed their big pension plans and the influx of foreign banks slows. But until then, and it looks a long way, the banks will continue to set the pace for the London office market.

Terry Corrie



Photomontage of the proposed scheme. If it goes ahead the cost is likely to be at least £20m.

## Mansion House square scheme under fire

THE REVIVAL of plans to create a new square at Mansion House in the heart of the City promises to be one of London's major planning talking points of 1982.

An application to construct an 18-floor office building, providing 173,000 sq ft of floor space, together with a new shopping and pedestrian concourse beneath ground level, was submitted to the City Corporation at the beginning of January by Mr Peter Palumbo, who has spent 23 years compiling the site.

So far, Mr Palumbo has acquired 12 of the 13 individual freehold properties involved and 345 of the 348 individual leasehold interests that make up the site involved in the proposed scheme.

It was in May 1969 that the City's Court of Common Council agreed in principle to permit the same development to proceed, although it withheld full planning permission until it could be satisfied that Mr Palumbo had full control of the site and could therefore see the development carried out in one, continuous phase.

The new planning application before the City, which has already aroused the wrath of several conservationist bodies, is a fresh one based upon the fact that the last few leasehold interests expire within the next four years.

Access for pedestrians would be directly from Bank Underground Station and by escalators and stairs from five roads around the square and office tower. The office building, totalling less than one-quarter of the total site area, would provide nearly 100,000 sq ft gross per floor. The facade would comprise bronze, marble, and granite panels designed to complement the artwork of the existing buildings.

Michael Cassell

As with all things of value, new offices of this prominence in the city rarely come to the market.  
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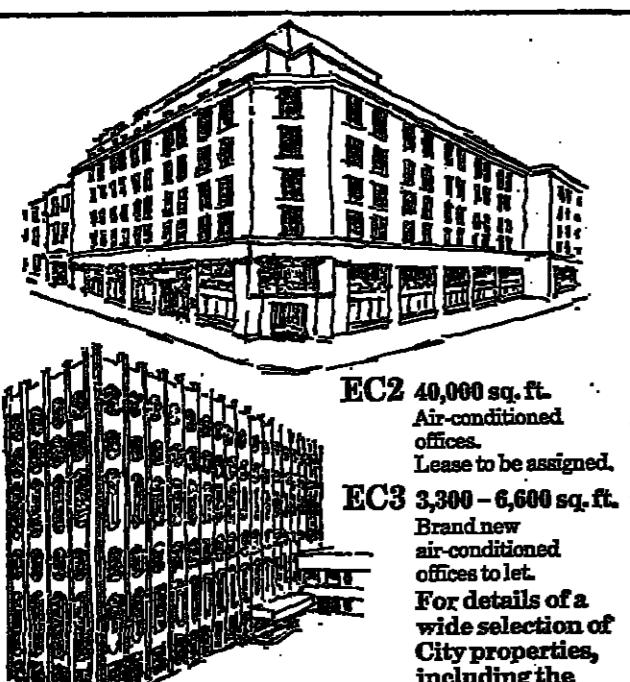
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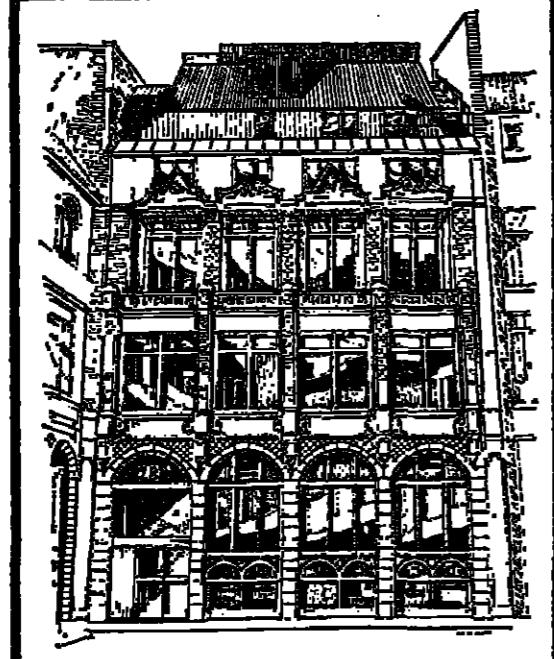
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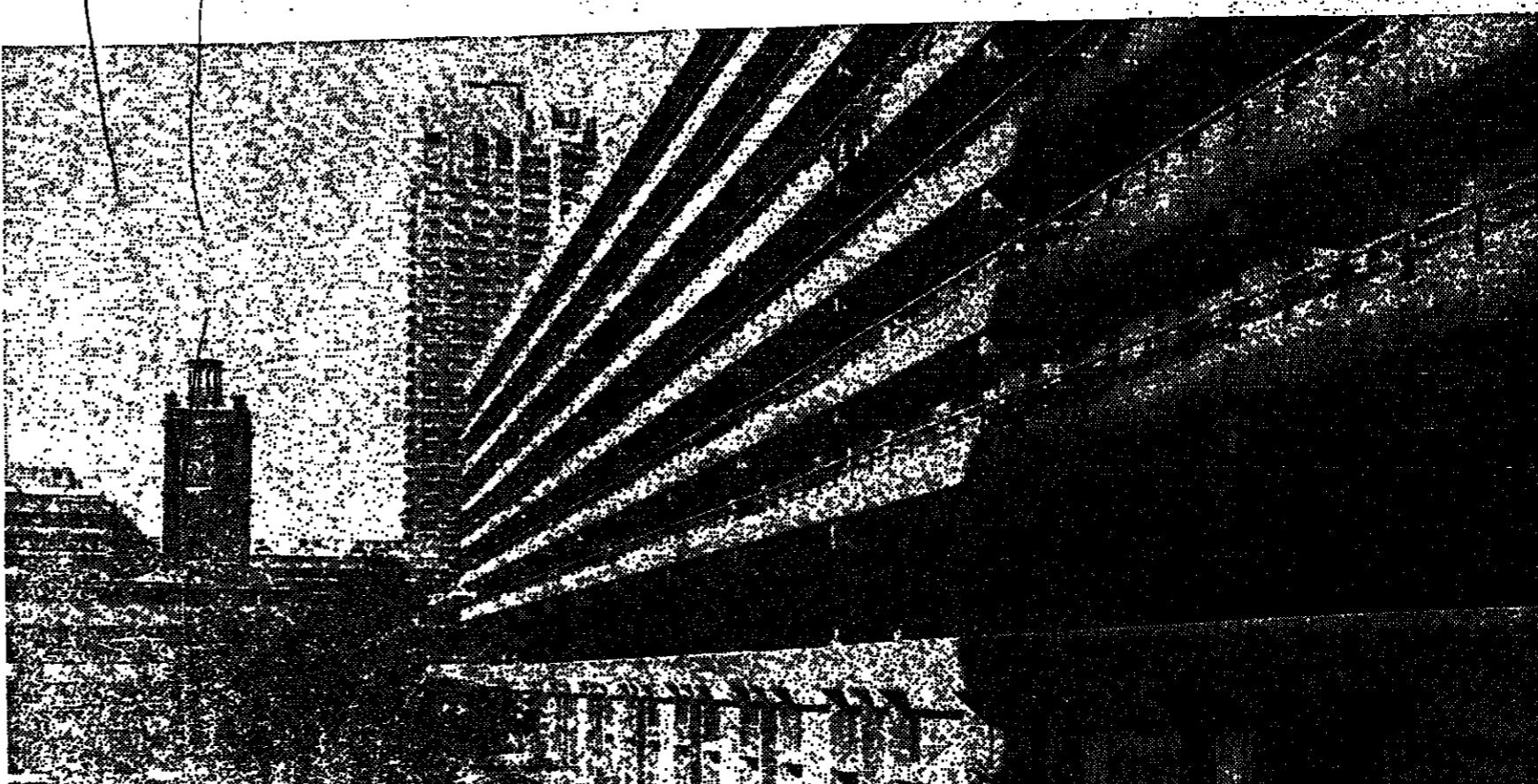
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# CITY OF LONDON PROPERTY VI

Audrey Powel describes life in London's Square Mile after the workers have gone home

## Barbican homes add to resident population



Flats at the Barbican. Studio flats ranging up to a £500,000 penthouse accommodate residents from many walks of life.

THIS MORNING approaching 400,000 people will be working in the City. Yet tonight only 7,500 will sleep there.

In the 19th century the Square Mile had up to 130,000 residents. But the growth of commercial building, wartime bombing and the fashion for dormitory suburbs have taken their toll and the area increasingly has led a double life—by day busy and alive, by night a city of cats and caretakers, with a resident population that has dipped to fewer than 5,000.

In the 1970s the development of the Barbican with its 2,000 flats and maisonettes, brought some movement the other way—which was its purpose.

But what other life is now left in the City once the thousands of workers have poured out of offices, banks and shops and disappeared into the Tube or buses which take them home?

Probably more than you might think. The City boundaries enclose the eyries of 200 to 300 legal eagles in the Inner and Middle Temple and Clifford's Inn; the staff of St Paul's Cathedral and the 50 boys of the Choir School, and the temporary occupants of 700 beds in St Bartholomew's Hospital.

There are the residents of 200 local authority flats, of police flats, of nurses' homes, of hostels. The City's one hotel, the Great Eastern, has maybe 200 guests from Mondays to Thursdays.

There are the landlords living with their families above the City pubs, the journalists who have pieds-à-terre on Fleet Street. Office blocks and banks often have flats for senior staff.

There is also more vacant living accommodation in the City than there would seem.

### Choice

In Fetter Lane a block of 100 flats is being refurbished and the units sold as tenants leave. There is a choice of one- to three-bedroom flats at from £64,000 to £179,000 and there are telex facilities in the building.

Agents Charles Price Ranton and Co say about half the flats have been sold—to companies, to offshore investors and to a cross-section of pied-à-terre seekers.

Down by the water in Upper Thames Street is Queen's Quay where another 100 flats were built on a warehouse site in the 1970s. Then they fetched £14,750 to £22,500. Resales crop up quite often—at between £42,500 and £57,500.

The flats on the river side are sunny, and while you do get a rather generous view of mud when the tide is out, you have the entertainment of watching treasure hunters probing the beach in the hope of finding Roman relics.

There is Amen Lodge, an angular modern block of a dozen flats, just across from St Paul's. Lately, it has been encrusted with estate agents'

boards, for three properties there have been on the market. The penthouse, with its pigeon's eye view of the cathedral, has been available for 18 months.

The Bee Gees pop group used it, then a company owned it. Another company seems the likeliest buyer, at £35,000.

And there is much more on a small scale, to be found, by those whose determination has been strengthened by winter weather and rail strikes.

But to the Barbican, a very different proposition—500,000 cubic yards of concrete, 50,000 tons of reinforcement steel, hundreds of thousands of bluish-brown bricks and pavers spread over 36 acres.

Agents Charles Price Ranton and Co say about half the flats have been sold—to companies, to offshore investors and to a cross-section of pied-à-terre seekers.

Flats are in rows like tiers in a theatre, dwarfed by three towering blocks of 43 or 44 storeys. Traffic is totally segregated and there is a maze of walkways. There are lawns like billiard tables. The wind ruffles the reservoir-like lake on which ducks have settled and over which seagulls sometimes wheel. (Do those towers remind them of familiar cliffs?)

When the Queen opens the Barbican Centre for Arts on March 3, this massive development—estimated in 1969 to cost £20m, but which has, in fact, run through £200m—will be all but finished.

It was built by the Corporation of London for letting, but now under the Housing Act 1980, the units are being sold.

Some 900 tenants have applied

for the right to buy. 35 flats have already been sold on the open market, others are in

solicitors' hands.

Leases are for 125 years and prices start at £32,500 for a studio (one room with kitchen and bathroom).

A three-bedroom flat (whose current rent would be £6,250 a year) sells at £138,500. Its service/maintenance charge is £2,485 a year. Tenants who buy flats receive a discount of up to £25,000.

The penthouse on the 37th to 39th floors of Lauderdale Tower is for sale at £500,000. It has four bedrooms, three bathrooms, dining room, a galleried reception room, a conservatory/roof garden and balcony.

And at twilight you look out on to a shimmering backdrop of lights in the surrounding office towers or down on to a carpet of illuminations that seems to stretch out for ever.

But what is it like, living within what joint selling agents Chestertons and Alsop term this "spectacular modern development" and a travel writer calls these "brutal windswept canyons"?

Stella Currie, chairman of the Barbican Association, has

been there for 11 years and enjoys it. She is a solicitor and appreciates being able to walk to her office in the City.

"There is a nice growing community spirit," she says. "You bump into friends in the estate shops. We have our own

estate offices.

Others are retired people

who happen to find it convenient—and nearly 25 per cent of the tenants are from overseas. But the joggers who head around the walkways at night are said to include some well-known British faces (whose owners like to take their exercise in secret).

It is easy to forget that the Barbican takes in only a small section of the Square Mile.

But she hopes flats will not

eventually pass into the hands

of companies who might use

them as offices.

Not everyone shares Miss Currie's enthusiasm for the Barbican. An author was double-edged in his comment. For him the advantage of living there was considerable, he said, "because there are no distractions—it is completely dead at night".

Presumably the opening of the Arts Centre will alter this. Even so, he added: "I would not want to bring up a family there."

Off duty the City becomes like a village, he says. "Sometimes I walk along the Thames and go up to one of the little pubs... it is absolutely beautiful at night."

## Sixties office blocks showing their age

CONSTRUCTION work in the City of London has not stopped since the end of the war.

Although the sky is no longer full of cranes, new buildings and extensive refurbishment continue to be part of everyday life.

Offices continue to be the main area of growth, although the heady days of the early 1970s are well over. No developer undertakes large-scale office redevelopment without a great deal of serious research, some of it made necessary by the kind of architecture that was commonly built in the 1950s and 1960s.

Many of the medium-sized office buildings in the City that were built 20 years ago have not worn well and are often in need of considerable and expensive maintenance.

One of the major reservations that future clients have about the standard office block is the poor quality of much of the servicing—particularly air conditioning and inadequate underfloor trunks for the more sophisticated telephone and communication systems needed today. Refurbishment of the standard 1960s office block has become an inexpensive business in a short time.

The City's office architecture has never been particularly distinguished—indeed the buildings around the major architectural monuments such as St Paul's and the Tower have been insensitive in the extreme. There is now one developer who has a scheme to rectify the architectural disasters of the last 20 years. Pete Palumbo still wants to build the office tower and landscaped square opposite the Mansion House that he proposed in 1969.

His scheme is to build a tower of offices by the distinguished architect Mies van der Rohe, who came from the Bauhaus and worked principally in Chicago. Mr Palumbo has had a lifelong admiration for the work of Mies van der Rohe and his one ambition is to put up a building in London by this master of the modern movement.

The new square would be surrounded by master architects: St Stephen's Walbrook by Sir Christopher Wren, in one corner, the Midland Bank by Sir Edwin Lutyens and the somewhat amended side facade of George Dance's Mansion House facing the tower by Mies van der Rohe. There is no certainty at the moment that this scheme will be built although there is every chance that it will. If

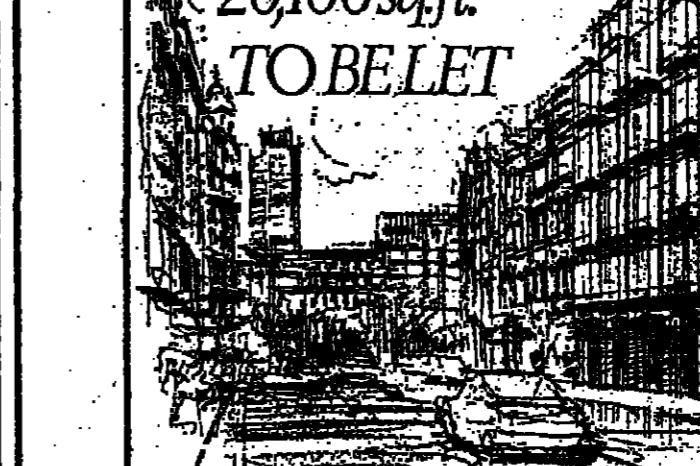
it succeeds on the success of the various office-based schemes that developers are working on for the South Bank of the Thames. If the Coin Street proposals by Greycourt Estates get the go-ahead after its lengthy inquiry, the architect Richard Rogers will have an opportunity to demonstrate that large areas of offices can also have architectural merit and a public face.

His proposals for the new Lloyds Building remain the most exciting new development in the City, and it is tantalising to watch the work in progress on the site. Rogers' popular success with the Centre Pompidou in Paris could be repeated with the Lloyds building in the City. At last the City would have an architectural monument of the last quarter of the 20th century.

Colin Amery

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There can be no doubt that the future of office development in the City depends to a large

extent on support from the City's small population after office hours.

There can be no doubt that the future of office development in the City depends to a large

## CITY OF LONDON PROPERTY VII

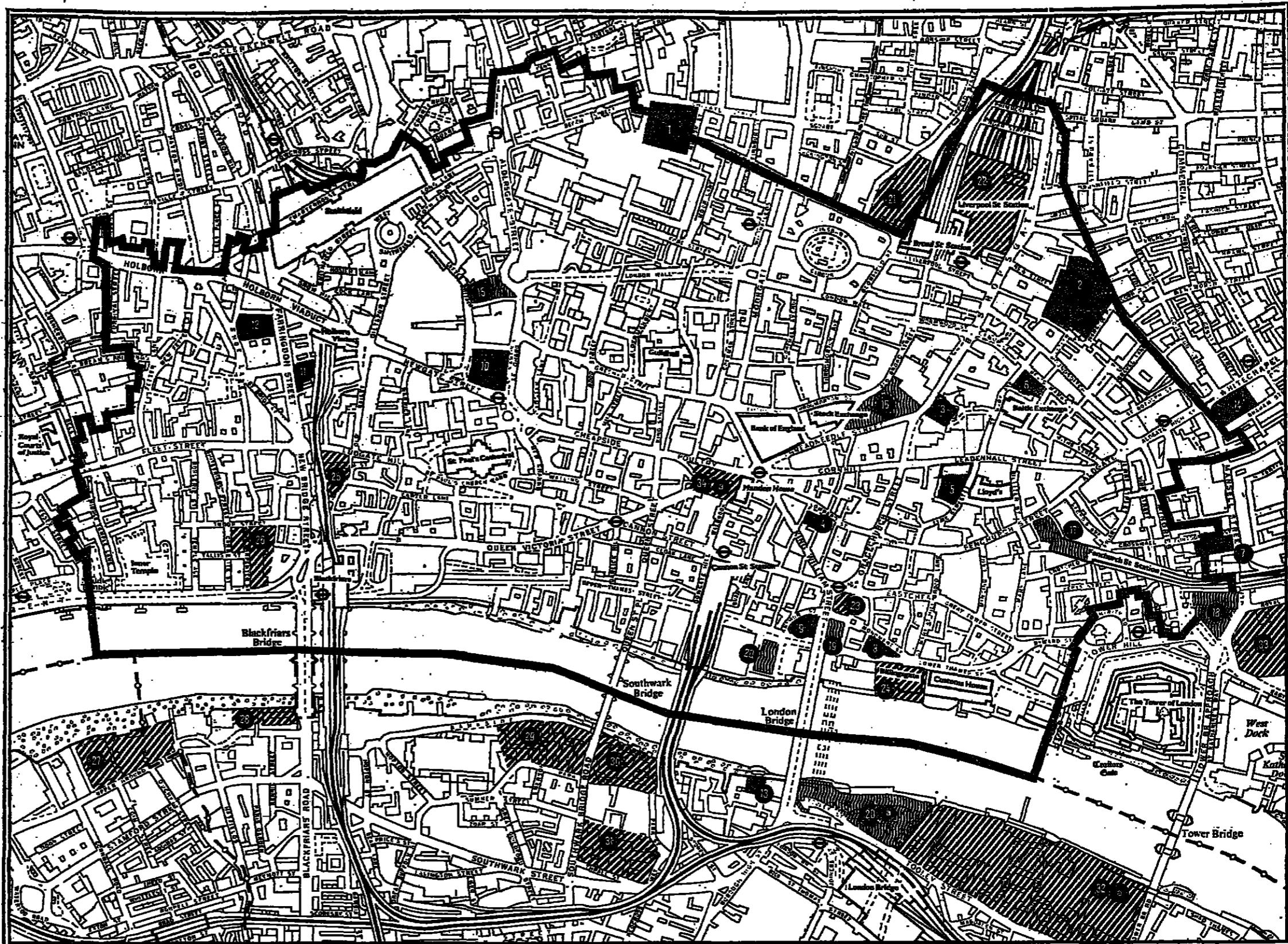
## Office developments in the City of London

Source: Hillier Parker

The buildings marked on the map are listed below by postal area. The list shows the gross external floor area of each building together with a reference number indicating its position on the map.

## Under Construction

Map Ref	Name	Sq ft
N0	Whitbread Brewery, EC2	148,994
1	Cutters Gardens, EC2	621,325
2	22/30 Bishopsgate, EC2	194,600
4	24/28 Lombard Street, EC3	113,408
5	Lloyd's Building, EC3	544,212
6	Bury Court House, EC3	121,000
7	Goodhams Yard, EC3	260,000
8	Peninsular House, EC4	115,841
9	King William St House, EC4	210,391
10	Post Office HQ, EC4	410,191
11	Fleetway House, EC4	123,708
12	56/58 Farringdon Street, EC4	166,948
13	New Bibbans Wharf, SE1	119,560
14	Gardiners Corner, E1	330,200
With Planning Consent		
15	Little Britain Site, EC1	373,496
16	1/17 Old Broad Street, EC2	285,718
17	Fenchurch Street Station, EC3	127,961
18	Minories Car Park, EC3	141,621
19	Regis House, EC4	151,997
20	Swan Lane Car Park Site, EC4	172,000
20	Hay's Wharf, SE1	738,000
Proposed		
21	Broad St Goods Depot, EC2	500,000
22	Liverpool St. Station Site, EC2	1,200,000
23	Monument Station Site, EC3	190,000
24	Billinggate Market, EC4	275,000
25	LITE Site, Ludgate Hill, EC4	200,000
26	City of London School, EC4	450,788
27	Coin Street, SE1	995,000
28	Kings Reach, SE1	328,165
29	Globe Theatre Site, SE1	141,000
30	The Leasing Site, SE1	270,000
31	Courage Bottling Plant, SE1	106,541
32	Hay's Wharf, SE1	1,332,974
33	Royal Mint Site, E1	300,000
34a	Mansion House Square, EC4	178,500
a= Change during January 1982		
not included in totals		
Analysis		
Developments	Floorspace	
Under Construction	14	3,480,379
Proposed with Planning Consent	6	1,253,783
Proposed without Planning Consent	13	6,977,460



DEVELOPMENT activity in the City of London has been buoyant; last year speculative completions reached an estimated 1.4m sq ft, the highest level achieved since 1975. This year, the total of speculative space due to be finished is likely to be around 1.2m sq ft, with about a third less than 500,000 sq ft of the 2m sq ft of completed space was taken up last year take-up in new schemes approached 1m sq ft.

Present developments include a broad mix of new schemes and refurbishment projects. The map above, compiled by Hillier Parker May and Rowden, pin points schemes planned or in the course of construction of over 100,000 sq ft.

Much of the emphasis in terms of new developments has been on the so-called City "fringe" areas, where sites have been more easily available and where the larger schemes have tended to emerge. Few new office schemes of any sig-

nificant scale are planned for the City's inner core, so that the fringes might well eventually provide the only opportunities for tenants seeking large amounts of space close to London's financial heart. For the time being, however, the recession is having an undoubtedly impact on the attrac-

tions of off-centre locations and promoters of some of the fringe schemes now being completed are unlikely to find the search for tenants an easy one.

At Cutler's Gardens, on the eastern boundary, Greycoat is actively marketing its 790,000 sq ft office scheme, while some of the largest schemes to be

Key to map January 1982

Under construction

Proposed with planning consent

Proposed without planning consent

## City of London

Salisbury House  
Finsbury Circus EC2

Excellent refurbished offices to let  
10,000 sq ft

Friars House  
New Broad Street EC2

Economical offices to let on entire 2nd floor  
5,400 sq ft

Self-contained office building  
EC3

Currently being refurbished to a high standard to include air-conditioning 10,372 sq ft to let  
Available April/May 1982

## 41-42 Botolph Lane EC3

Air-conditioned office building to let  
6,750 sq ft

## 70-74 City Road EC1

Refurbished offices to let on 3rd floor  
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## CITY OF LONDON PROPERTY VIII

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Development and refurbishment continue to meet the sustained demand for City accommodation, as William Cochrane reports

## Developers look past recession

TWO MAIN themes emerge from the pattern of City office development—planned or proposed—over the past year or so. First, the ability and inclination of developers and financing institutions to look beyond the present recession; and, second, the sustained pressure to extend conventional City boundaries to make way for development on a large scale.

Estate agents Richard Ellis, despite their recently published reservations about the attractions of City property as a short-term investment option, have this to say in their recent review of the City of London office accommodation market in 1981:

"The relative strength of the market during the current recession has been due to a continuing demand for accommodation in new developments."

Ellis go on to point out that this factor accounted for almost 40 per cent of total take-up in 1981, a considerably higher percentage than in the previous recession when business confidence in the financial sector was severely hit. "Although growth in institutional bank lending is thought to have eased marginally last year," they say, "financial firms in the City continue to increase their spheres of business."

The City, too, seems to be continuing to increase its catchment area for new tenants. Foreign banks in London, the majority of which are located in the City, are reported to have increased their number of employees by 4.8 per cent during 1981.

Of course, there is a sharp end to every market. Ellis expect that speculative development completions in the City will decline from a little over 1.8m sq ft in 1981 to around 1.2m sq ft this year. However, even here it could be argued that last year's total was swollen by something unusual: the completion of Greycost Estates' 500,000 sq ft plus Cutlers Gardens development.

Cutlers Gardens, placed as it is on the "wrong" side of Bishopsgate, is a prime example of the outward pressure on conventional City boundaries. Mr Simon Harris of the specialist City agents Baker Harris Saunders explain this way: "There has been, over the

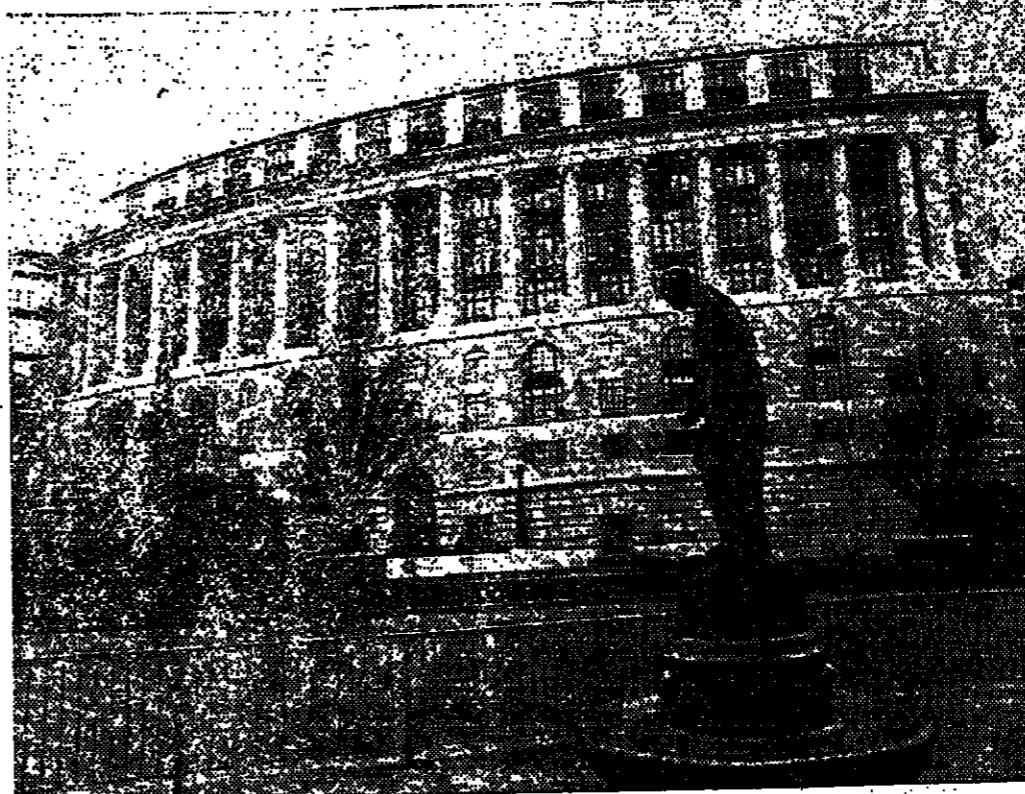
influx

North of Cheapside saw the influx of the Victorians and Edwardians, with purpose-built offices in Gresham Street in particular. The further north you go, say Baker Harris, the more modern the buildings become until the point directly north of London Wall where there are only pockets of older construction.

Mr Harris says: "Large-scale redevelopment will take place where outmoded uses have been contained in buildings which have not been considered architecturally important." Examples include the riverside wharves—especially south of the Thames.

Where developers have been planning office space in the millions of square feet at Hay's Wharf, Corn Street, Surrey Docks and Vauxhall; warehouses to the east, and British Rail's Liverpool Street Station to the north.

Neither the developers nor the subsequent occupiers of space developed on the City "fringe" take kindly to this trend being seen in terms of simple opportunism. British Petroleum, which took the 440,000 sq ft Whitbread/Trafalgar House development on the old brewery site at Chiswell Street, saw its move there last year as a step in the regeneration of the area.



Unilever House: work should be finished at the end of next year

## £37m renovation job

THE RENOVATION of Unilever House, overlooking Blackfriars Bridge, and the headquarters of Unilever for half a century, has been in progress since 1977—the year in which the building was sold as being of historical interest. The work will not be completed until the end of 1983.

It has been a multi-faceted operation, involving what Unilever describes as "probably the largest and most complex refurbishment project ever carried out in an occupied building"; and, in fact, it goes far beyond the normal definition of refurbishment.

By the time it is completed, it is estimated that the project's total cost will be £37m. Of this, £12.5m has been spent on building a completely new north wing which adds 90,000 sq ft of gross space, and 70,000 net to the existing Unilever House areas of 230,000 and 190,000 sq ft respectively.

Built for function rather than style, the new wing contrasts strongly with the main building which has a predominance of private offices; it is largely open-plan, and was designed with the larger service departments such as personnel, marketing and accounts—in mind.

But the flexibility it has brought has been financial as well as occupational. In the course of its deliberations Unilever reckoned that it could reduce its headquarters staff from 1,850 to 1,500—which with the north wing taking 500—will allow it to dispose of three satellite buildings.

St Bridget's House, Kildare House and Conway House, directly north of the new north wing and bounded by Dorset Rise, Tudor Street and Bridgewell Place, are about to go on to the market on the basis of lease (at a rental of £1.75m overall) or sale at an all-in price of £22m.

Well, it is for the benefit of the passer-by, rather than the occupier, that the refurbishment has been successful and easily let and that more building work is in progress than elsewhere.

The mere listing of a building

is for the benefit of the

occupier, which brings benefits to the

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## POLITICS TODAY

# The U-turn no one noticed

By Malcolm Rutherford

ONE OF the achievements of Mrs Thatcher's Government, though it may owe something to recession, has been the way that it has changed the intellectual climate.

"Of course, Mrs Thatcher's election victory in 1979 was a product of a change that was already taking place and on which the Conservatives capitalised. There was a reaction against interventionism, collectivism, the power of the trade unions and, probably, against conscious choice."

Nearly three years later, it is remarkable how long this mood has been sustained. The Government may have had few visible successes, but there has not on the whole been a retreat to the political attitudes of the past.

"Take two recent examples. It is worth contrasting the general response to the train drivers' strike with that to the collapse of Laker Airways last week.

There appears to be very little sympathy for Mr Ray Buckton and the train drivers' union, albeit almost no demand for the Prime Minister to step in and settle the dispute over beer and sandwiches at No 10, and none at all for buying it off with a few more million pounds.

There was very little demand for shaking up Laker Airways either. It seems to be accepted that in a market economy—and the acceptance of that is a change in itself—there will be failures as well as successes.

But there was a good deal of sympathy for what Sir Freddie Laker was trying to do: bring cheaper air travel to a wider section of the population.

Maybe the sympathy here is with the new technology, and gains in Britain are coming to be seen as a thing of the past; that again would be significant. The sympathy is also undoubtedly with the private sector.

The other example is the way the Social Democrats—or most of them—this week threw in their lot with the Conservatives on the general principles of the new Employment Bill. That is another major development and, not least, a tribute to Mrs Thatcher.

Yet if it is true that the former Minister's brand of Conservatism continues to dominate the climate of opinion, even if not all Tories realise it, there is still the question of what happens next.

In the early days of the



replaced Sir Keith as Industry Secretary, is the most obvious example, but there are others. Mr Norman Fowler, now at Social Services, is one; so is Mr Cecil Parkinson, now the Party chairman.

There has also been resurgence of some senior civil servants. Sir Peter Carey, who seems to have been Permanent Under-Secretary at the Department of Industry almost for ever, is now back in the business of selecting new technologies to foster.

One of the reasons for the change was plainly the approach of the general election. Having presided over the doubling of unemployment and a severe reduction in industrial output, the Government had to find something to claim credit for. The handicap was that under the popular concept of Thatcherism it was difficult to seek praise for having maintained the National Health Service or pumped public funds into the modernisation of British Leyland in spite of the recession. Thatcherism was supposed to cut back on all fronts, except defence and law and order.

In fact the Government behaved much like any other, but did not say so. It is now trying to make a virtue of the way it continued to spend

money: for example, by increasing the number of doctors and nurses, or contributing to the age of the robot.

There is another force at work which may be even more fundamental—the realisation that the recession is so deep that it is necessary to try to make a virtue of that. The steel industry, for instance, has been drastically reduced; the railways might be. Why not capitalise on the reality and seek to ensure that the economy that emerges at the end of the recession is science-based, competitive and capable of surviving reasonably well for the rest of the century?

It is more easily said than done. The Government has to live down its reputation of not wanting to look ahead and avoiding long-term projects.

There are, however, several factors on the Government's side if it chooses to use them:

for instance North Sea oil revenues. It is striking how seldom one hears calls for them to be committed to a special fund (say) for the regeneration of British industry. The truth is that the revenues are used as a cushion during an unusually sharp recession. You could say that they go a long way towards covering the costs of unemployment benefits. They allow for a major economic transition.

In that sense, the Government and the country have been incredibly lucky. The Government has been lucky in other ways too. If the vote at BL Cars late last year had gone the other way, the company would now almost certainly be in liquidation with incalculable political consequences. If the miners had voted in favour of strike action last month, there would now be a serious political crisis. In the end the Government scraped through, probably because the recession concentrates the mind on protecting jobs.

The Government has also been lucky in the longer perspective. It came to power at a time when some of the changes introduced by its predecessors were producing results.

That is not necessarily bad.

Without North Sea oil and gas, the British economy today would be totally different, whether one is talking about the exchange rate, import controls or practically anything else.

What has happened is that the revenues have acted as a cushion during an unusually sharp recession. You could say that they go a long way to encourage the miners to agree to the closure of uneconomic pits.

The question for the Government is whether it can rise to the challenge. Having spent the first three years proclaiming supposedly self-evident truths about good housekeeping, can it produce a blueprint for the future? It would not take much in terms of public expenditure: completing the roads programme, a new emphasis on higher education, a coherent energy policy including the development of the Belvoir coalfield in a way that would encourage the miners to agree to the closure of uneconomic pits.

Given the Government's past

it will be difficult to do. Yet there are distinct stirrings in the Cabinet which suggest that a change of approach may be under way. The Government's main fault so far has been an obsession with what Mrs Thatcher and Sir Keith Joseph regard as the failings of the past. It has yet to give an impression of what it thinks Britain around 1990 could or should be like.

Don't look for too much evidence of change in the Budget next month though the Chancellor is an innovator of a kind. The changes will come if they do in such areas as transport, energy and industrial policy sometime before the summer.

All one can say now is that the technocrats are beginning to take over. That is not necessarily unwelcome by the Treasury. Dirigisme British-style may be on the way in.

In this connection some of the statements of the pro-marketeers deserve close examination. Sir Fred Catherwood in a recent letter to this paper stated that the butter mountain had now dwindled to no more than two days' supply. The cost of shrinking the surplus to this level, which in any case is understood to be the figure referred to in the paper, is £1.5 billion.

Were it not for the CAP in its present form the amounts needed would not be so large, and this particular cause of friction could be attenuated if not completely removed.

Great bitterness is being generated among member states by what are called national aids. These comprise a whole kaleidoscope of means by which governments look after their own farmers. All countries are guilty to an extent. The French are the most open offenders with a whole series of measures which vary from subsidised interest rates to straight cash payments. They also tolerate such illegal activities as interfering with competing imports and even stopping certain imports altogether.

The Dutch by keeping down the cost of fuel to their horticulturalists are giving them an unfair advantage. But the British have joined in the game by using certain hygiene and disease regulations to prevent importation of milk and poultry products. These are examples of an accelerating trend. No member country appears to be prepared to see a section of its

Lombard

# How to revive Europe's unity

By John Cherrington

DEFENDERS of the Common Agricultural Policy claim that it is the basic cement of the unity of Europe, that it has ensured European food supplies in an uneasy world, and that it has saved the small farmers of Europe from economic disaster. This is repeated ad nauseam by many interested parties, from farmers to the bureaucrats and members of the Commission itself, all of whom to some degree are drawing sustenance from this sacred cow.

The rise of the SDP-Liberal Alliance owes a lot to all that. The profile of the SDP supporter is pro-Europe, pro-science and technology, pro-higher education and even, to pick up the Thatcherite term, pro-allowing management to manage. He or she probably concludes that the state of the country is not all that bad, provided that we go in for a few managerial improvements.

The question for the Government is whether it can rise to the challenge. Having spent the first three years proclaiming supposedly self-evident truths about good housekeeping, can it produce a blueprint for the future? It would not take much in terms of public expenditure: completing the roads programme, a new emphasis on higher education, a coherent energy policy including the development of the Belvoir coalfield in a way that would encourage the miners to agree to the closure of uneconomic pits.

Given the Government's past

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Overall, national interests are bound to gain strength in Europe, agriculture particularly with the admission of Spain. Would it not be better to recognise this and allow the CAP as it works at present to wither away? Without it there would be little left to quarrel about.

## Letters to the Editor

### Alternatives for customers crossing the Channel

From Mr A. Gueterbock

Sir—Mr Shovelton (February 19) director general of the General Council of British Shipping, states that "the Dover Harbour Board has the capacity to use better and more efficient ferries and improve load factors to such an extent that it can cope with the forecast traffic for many years to come, at considerably reduced fares in real terms."

The same argument was used by the cross-channel sea ferry operators when the Channel tunnel scheme was abandoned in 1974. The new generation of ships would be larger, more efficient and, therefore, provide a better standard of service even if not all Tories realise it, there is still the question of what happens next.

Overall, fares have increased by more than inflation, although, as would be expected, travelling mid-week in the winter is a bargain, travelling during the peak summer season

is extremely expensive. Competition between the ferries is at present responsible for the fare structure and very low load factors. The construction of a rail-operated Channel tunnel will add further competition and thus prevent fares rising as much as they have done in the past.

Mr Shovelton also claims that the ferries provide around-the-clock services carrying all kinds of traffic including the largest lorries allowed on British roads. "No tunnel," he says, "could do this."

I regret having to disappoint Mr Shovelton, but a Channel tunnel with roll-on/roll-off facilities for road vehicles, is not only capable of providing an around-the-clock, all-weather service, but, with the exception of vehicles in the category of double-decker buses, large furniture pantries and special heavy-duty transporters, will accommodate all standard com-

### Leyland and Bathgate decisions

From the Executive Vice-Chairman BL, and the Chairman Leyland Group

Sir—Your article of February 11 concerning the three-week-old strike at Leyland and Bathgate was generally fair but contained one major inaccuracy.

Your reporter stated that Sir Michael Edwards, at his meeting with north-west MPs earlier this week, had "apparently set no fixed deadline for a solution."

Whereas the sea-ferry services on the short sea routes will be able to co-exist alongside our proposal for a Channel tunnel, it will introduce the element of alternative choice for customers which the sea-ferry operators, it would appear, seek to deny them.

A. F. Gueterbock  
Channel Tunnel Developments (1981),  
27, Hammersmith Grove, W6

is simply not the case. Variable rostering will allow more rest days and enable staff to group days off to give longer breaks from duty. This will be accompanied by a determined effort by management to reduce the incidence of signing on or off duty between midnight and 05.00. The facility to exchange shifts will still exist. Local negotiations would precede the introduction of this form of rostering so that any objections can be thoroughly discussed and any fears dispelled.

Improvement in productivity is the key to the future of railways in Britain. Contrary to the views expressed by some, there exists a very sincere desire by the Railways Board to keep up the momentum of improvement to working conditions and pay levels for all its workforce.

D. D. Kirby  
Waterloo Station, SE1

### A grass roots initiative

From the National Branch Organiser, The Freedom Association

Sir—John Lloyd's informative and balanced article on the Walsall dinner ladies ("I just got stubborn . . ." (January 29)) contains two errors which may interest both him and your readers.

Firstly Ross McWhirter did not contact the dinner ladies. He is dead. It is his twin Norris who is the deputy chairman of our association.

Also the initial backing for the women came from our West Midlands branch not our head office. Councillor Mrs Vera Jones, our branch chairman, determined to raise the necessary money for the Industrial Tribunal hearing. Subsequently the association ran an appeal in its journal which raised £1,400.

The Walsall case was a grass roots initiative.

Gerald Hartup  
The Freedom Association,  
Avon House,  
360-366 Oxford Street, W1

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Specialist

Quality British steel products to our customers and our overseas sister companies.

If you're a steel user—especially of the 'special' grades—then we're sure we can offer you superior products with service to match. Particularly as our recent move to the West Midlands has more than doubled our stockholding capacity.

Write or phone today and we'll be happy to show you why our existing customers reckon we've got a great deal to crow about.

# Dowty Group down to £15.7m at interim stage

INDUSTRIAL ACTION extending over several months and culminating in a strike at the largest of its aerospace and defence companies, contributed to lower pre-tax profits at Dowty Group in the half year to September 30 1981.

The figures show a fall from £19.65m to £15.7m in pre-tax profits but turnover moved ahead from £160.27m to £161.2m.

The interim dividend is effectively raised from 14.7p to 15.5p—last year's total was an adjusted 3.33p.

Sir Robert Hunt, the chairman of this holding company which is divided into three divisions, aerospace and defence, mining, and industrial and electronics, says that sales, while higher than in the second half of last year, are similar to those of the first half with an increase in export and overseas, accompanied by a corresponding reduction at home.

Margins in the aerospace and electronics divisions were not expected to meet last year's levels but are significantly lower than planned for a variety of reasons, he says.

Both divisions are investing heavily in new product development and the production facilities needed to meet increasing competition and to maintain the company's technological lead. He says the new machines that are generated is taking longer than expected to reach acceptable levels of profit. In addition, there has been a reduction in demand by the Ministry of Defence and from

## HIGHLIGHTS

On a busy day for company news Lex studies the latest figures from Imperial Group. Profits for the year are £20m lower at £106m and the group is taking a long hard look at some of its activities. The column then moves on to consider the interim statement from engineering giant Dowty which is being hard hit by the fierce competition in the aerospace market. Profits, which are down from £19.1m to £15.7m, have advanced marginally from £84.175 to £86.952 by the interim stage.

TAXABLE PROFITS of Weber Holdings, investment property holding concern, finished 1981 at £181,368, compared with £140,525, after advancing marginally from £84.175 to £86.952 by the interim stage.

Although the directors expected to pay a net total dividend similar to last year's 17p they are, in fact, stepping up the payment by 3p to 20p per 50p share with a same-as-gain final of 15p.

Tax for the year took £84.715 (£74.649) leaving a net surplus at £96,653, against £85,576.

## American Oil Field Systems

IN ITS first year of operation American Oil Field Systems reports pre-tax profits of £613,083 for the year from September 8 1980 to September 30 1981.

The directors are recommending a first and final dividend of 1.25p per share. Stated earnings per share were 2.33p.

The company reports that independent petroleum consultants have assessed the oil and gas reserves in which the company has interests. Based on their report the directors calculate that future net revenue from reserves should amount to £92.7m undiscounted and to £46.5m discounted at 10 per cent per annum.

See Lex

## Lonrho £7m lower at attributable level

ALTHOUGH pre-tax profits of Lonrho, the multi-national conglomerate, were ahead at £160.6m compared with £119.1m, attributable profits were down from £45m to £38.1m in the year to September 31, 1981.

The pre-tax figure includes profits from associates of £30.3m (£31.7m), while £7.8m was attributable to the minority interest in Princess Properties International, which since December 2 1981, has been wholly-owned.

Attributable profits were £11m (£8.5m), which include £21.5m in respect of the partial closure of the Hadfields steel manufacturing facilities.

Commenting on the partial closure, Mr Tony Rowlands, the chief executive, says Hadfields' operations were curtailed after carrying prolonged and heavy trading and extraordinary losses amounting to £26m. This has significantly reduced group net profit after tax, but he says this independent steamer is now profitable.

Group turnover rose from £2.1bn to £2.46bn, and this includes associate turnover of £468.4m (£355.7m). There was a higher tax charge of £54.4m compared with £49.8m. The total net dividend is 8p (10p including a

special payment of 1p). A first interim of 10p in respect of the year ending September 30 1982 is also being paid. Stated earnings per share are down from 19.4p to 14.6p, but net asset value per share has improved from 17.1p to 18.6p.

Mr Rowland, in a lengthy statement, says that the continuing policy of Lonrho is to build the widest geographical spread of active subsidiaries thereby balancing and protecting the interests of the shareholder. He says the balance sheet is healthy and assets employed have increased by 23 per cent to £1.05bn.

Total net borrowings, excluding those relating to the confirming business, have remained at 34 per cent of total assets employed, which is the same as the previous year. At year-end, cash balances were £136m, and net current assets stood at £143m.

During the year, the group made three major acquisitions. In July, it bought 50 per cent of Kühne and Nagel, cargo, warehousing and forwarding business; towards the close of the year The Observer Sunday newspaper was purchased, and it bought out its partner in Princess Properties International, Mr D. K. Ludwig of New York.

He says Kühne and Nagel is both profitable and rich in potential, taking Lonrho into 20 countries where it had not been previously represented. John Holt Shipping Services, another warehousing and cargo subsidiary in Nigeria, achieved a record profit increase of 300 per cent.

The Observer is, he says, a valuable addition to the group's newspaper interests, which are extensive in Scotland. The previous owner of The Observer, Atlantic Richfield of California, now has a 20 per cent interest in Outrams.

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During the year, the group participated in a five-year contract with the Post Office.

Discussing the group's mining activities, he says metal prices were weaker but higher output helped to offset some of the effect on profit. Group gold production was increased to 382,000 ounces. A new gold mine was established at Kipawa which

See Lex

## Norfolk Capital shows deficit of £29,428

A DIVE into the red is shown by Norfolk Capital Group for the year to September 30 1981. There was a pre-tax deficit of £29,428, compared with a previous surplus of £337,006. At half time this hotelier showed pre-tax losses of £197,382.

Turnover for the year was also lower, falling from £9.15m to £8.34m.

A final dividend of 0.5p has been declared, the interim having been missed. In the last full year a total of 1.2p was paid. Earnings per share have fallen from 1.56 to 0.15p.

The directors say they have considerable confidence in the long-term future of the group and have decided to recommend a final dividend despite the trading results.

There is severe price competition in the hotel industry, they say, and add that a further reduction in overheads at the company's hotels will impair services offered to visitors. To achieve further economies the provincial office at Bath was merged with the London office. This caused additional costs, but the directors say these will be more than offset by savings in administration overheads. Full provision has been made in the accounts.

Extraordinary debits have been shown for redundancy costs of £19,643 plus estimated further expenditure of £160,000. The provision includes £49,500 paid to a former director.

Net asset value has been reduced to 45.1p, against 68.6p last time. The directors considered that a further revaluation of fixed assets should be undertaken in order to give a fair representation in the balance sheet. This has resulted in the reduction in the net asset value.

MONETARY OUTLOOK FOR YEAR AHEAD

The banking system is presently subject to strong pressures, brought about by the heavy overseas run-out of private sector funds, and will enter the seasonal rundown in liquidity in a far less favourable position than we would like. Conditions during the winter months of 1982 appear likely to be very tight indeed. This highlights the need for a continued flexible approach, on the part of the monetary management.

Sir Robert Law-Smith, Chairman of Directors, Melbourne, January 28, 1982.

## The National Bank of Australasia Limited

### Highlights from the Chairman's address

#### Deregulation of the financial system

The recommendations of the Campbell Committee, if adopted, will significantly alter the operating environment of the Bank and other members of the Group. For example, we hope that some of the restrictions on our ability to lend, and on the maturity range offered for deposits, will be removed. Best of all, from both the stockholder and customer viewpoint, we would like to be free to set all interest rates, on both sides of the balance sheet, at levels to which the market place would best respond. This does not mean we would have complete freedom. The Campbell Committee has recommended major changes in capital adequacy guidelines and a new system of liquidity and prudential requirements in place of Statutory Reserve Deposits and the Liquidity Convention. The proposed system, provided it is not too rigid, combined with open market operations by the Reserve Bank, will give the authorities sufficient control and allow us greater flexibility. On balance, the recommendations, if properly implemented, will give banks the opportunity to win back at least some of the business lost through over-regulation in the past.

**PROGRESS WITH THE MERGER**  
Since October 1, 1981, the effective date of our merger with The Commercial

Banking Company of Sydney Limited, sound and well directed progress has been made. A number of Joint Policy Working

Parties have been set up to assist the Board and Managing Directors to review existing policies and to recommend policies for the new Bank. Priority is being given to those areas where prompt action is necessary to establish the legal and administrative framework of the new Bank, where long lead times are involved in implementing new policies and where significant cost savings and income can be generated through the co-ordination of existing activities of the two Banks. The Board has determined that the Bank should change its name to "National Commercial Banking Corporation of Australia Limited". Subject to receipt of all governmental approvals, an extraordinary general meeting of stockholders will be called later this year to approve this change of name. The Board is closely

monitoring the integration of the two Banks to ensure the excellent potential of the new Bank is fully realised. Directors are confident that the merger will prove to be of benefit to stockholders, customers, and staff, and that the new Bank will make a major contribution to the future development of Australia.

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#### SUMMARY OF RESULTS (Year ended September)

	1980 (\$'000)	1981 (\$'000)	% Increase
Group-operating profit (after income tax)	75,850	101,429	33.7
Total Group assets	8,426,399	10,332,915	22.6
Dividend per stock unit	18.0c	22.0c	

## Weber Holdings advances to £181,368

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See Lex

THE PERFORMANCE of Imperial Group in the second half of the year to October 31 1981 has been better than expected. At mid-year similar pre-tax profits to those for the same period last year were forecast in the event, however, they show a £20.1m gain at £76.3m.

This still leaves the full-year result some £20.9m lower at £106.02m but the directors report that the first quarter of the current year, has shown a significant improvement in trading performance over the corresponding period, albeit that last year's first quarter was abnormally depressed.

Group sales for the year under review expanded from £13.9bn to £4.53bn and, after depreciation of £77.3m against £54.63m, trading profits rose by £5.5m to £14.72m. This increase included an advance of £9m to £20.5m in the surplus of the Howard Johnson division, reflecting a full year's ownership as against a part year in 1980.

Substantially improved second-half trading performances were common to all the group's divisions. Excluding Howard Johnson, which was not owned for the whole of the corresponding second half, the rise in second-half trading profits amounted to 37 per cent.

An analysis of sales and trading profits between first and second halves shows tobacco £1.09m (£0.20bn) and £26.1m (same); other countries £20.7m (same) and £1.6m (£1.5m).

Reviewing the year's trading the directors report that the main reasons for the decline in tobacco profits from £80.4m to £63.6m were a sharp fall in UK cigarette consumption and promotional costs in highly competitive conditions.

The food division achieved record profits from its non-poultry interests in 1981, with a marked recovery from the previous year's setback. In addition, the egg business returned to the black after the severe losses of the last two years.

Nevertheless these satisfactory trading conditions were largely offset by an increased loss in the poultry meat business. The

foregoing items were offset by profits from the sale of investments mainly gifts of land and property sales of £5.2m.

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*Dear Shareholder,*

The continuing policy of Lonrho is to build the widest geographical spread of active subsidiaries, thereby balancing and protecting the interests of the shareholder who has chosen to invest through the Company. Over the last twenty-one years this has brought a thirty-fivefold increase in earnings per share, substantially outpacing inflation.

The balance sheet is healthy and assets employed in the Group have increased by 23 per cent. to £1,045 million.

Total net borrowings, excluding those relating to our confirming business, have remained at 34 per cent. of total assets employed, which is the same as last year. At the year end cash balances were £136 million. Net current assets stood at £143 million. With acquisitions and the growth of existing businesses we are now employing 150,000 people. Group turnover was £2,500 million, and profit before tax £121 million.



### THE OBSERVER

We have made three major purchases since my last Review. In July we bought 50% of Kühne & Nagel, one of the world's biggest cargo, warehousing and forwarding businesses. Towards the close of the year "The Observer", a Sunday newspaper published in London, was acquired by our publishing subsidiary, George Outram and Co., from Atlantic Richfield of California. We also bought out our partner in Princess Properties International, Mr. D. K. Ludwig of New York, and now wholly own the finest resort hotel in the world, the Acapulco Princess, and its sister hotels.

For the first time we have had to bow to the recession of the economy in Britain and curtail operations at the wholly owned steel making subsidiary, Hadfields, after carrying prolonged and heavy trading and extraordinary losses amounting to £26 million. This has, of course, significantly reduced the net profit after tax in the current year, but you will be glad to read later in this Review that Hadfields continues in business as Britain's only independent steel maker to the drop-forging industry, and is now profitable.

Shareholders will have been puzzled at the decision by the Monopolies and Mergers Commission not to recommend that Lonrho's bid for the House of Fraser be allowed to proceed normally. The Commission decided that the bid was, on the whole, not in the public interest, although by a previous decision in 1979 they cleared the way for Lonrho to build up a 30% bid stake in the equity of House of Fraser. On the other hand, the national Press and the financial Press are unanimous in saying that the Report does not present an adequate argument against our making a bid, and that the House of Fraser shareholders should be allowed to take the decision themselves. We are moving to resolve the stated objections of the Commissioners.

### Mining

Metal prices were weaker during the year but higher output helped to offset some of the effect on profits. Total Group gold production was increased to 382,000 ounces. A new gold mine was established at Kipwai which will increase our total gold production still further next year.



The Princess Tower, Bahamas

Good progress has been made with construction work at Eastern Gold Holdings, a major new gold mine in partnership with the Anglo American Corporation. A subsidiary holds a 36% interest in this important venture. Production plans have now been revised upwards to an eventual 390,000 ounces of gold annually.

Last year I referred to plans to exploit a second higher-grade platinum reef. Construction of the new plant for treating this ore is nearing completion and a large increase in production of platinum group metals above the current level of 134,000 ounces is consequently expected from March 1982. Arrangements for refining and selling the additional platinum group metals are largely complete.

Our collieries increased sales by 14% to new record levels of 3 million tonnes of bituminous coal and 602,000 tonnes of anthracite. Construction work on our new anthracite mine has made good progress and output of 600,000 tonnes is projected.

We continue to search for new mining properties. Prospecting has been directed toward precious metals, coal, diamonds and industrial minerals.

### Agriculture and Ranching

Due to the strong price of sugar during the early part of the year and

# The continuing policy of Lonrho is to build the widest geographical spread of active subsidiaries

R.W. Rowland, Chief Executive

an increase in overall production to over 400,000 tonnes from 65,000 acres, the contribution to profits was substantially ahead of last year and an all-time record.

Both our sugar mills in Malawi and the large factory in Swaziland were working at full capacity. The new sugar project in Benin, in which we have an equity interest and for which we have the management contract, is well advanced and the factory is now being built. We also own three sugar mills in Mauritius.

The success achieved by our operations in irrigated sugar cane in Africa, and especially in the recent Kenana and Dwangwa projects, is becoming appreciated worldwide and consultancy contracts have been offered to us in several new areas including Brazil.

In Zambia we have one of the largest farming companies in the country, which this year grew and sold many thousands of tons of maize, potatoes, wheat and onions, as well as selling cattle and pigs, and supplying some 7 million eggs for the Lusaka market.

In Kenya we have a fully integrated agricultural operation stemming from waste and its derivatives of tanning extract, charcoal and wood preservative, together with extensive arable farming and ranching activities. All organic waste, straw, feedlot manure and waste wood are utilised in a successful mushroom farm producing 500 tonnes per annum and calling for advanced biological techniques, including spawn production.



The Sucrena Sugar Mill, Malawi

In Zimbabwe we grow coffee, wattle and pine, and run several large herds of beef cattle. The Group's total herd averages 100,000 head, with sales of 20,000 a year.

The Group's tea estates in Malawi were affected by poor weather conditions and the final harvest was the lowest for some years at 4 million kilos.

### Hotels

1981 represented another excellent year for Princess Properties International, of which Lonrho now owns 100%, having recently acquired the remaining 50% interest.

The Princess Group is pursuing opportunities for worldwide expansion and taking advantage of the excellent reputation it enjoys in the tourist industry.

The new tower addition to the Acapulco Princess will be completed and operational by the late summer of 1982. Additional land has been purchased in Mexico City to complete the hotel and office block site on the magnificent Paseo de la Reforma, and it will represent the most valuable construction site in Mexico.

In the United Kingdom, another poor tourist year has affected the results of our hotels. The modern Birmingham Metropole Hotel achieved a higher profit than forecast, and gained a new record of over six hundred conferences and exhibitions. We are still the foremost Conference and Exhibition Hotel Group in the country, and the continued improvements carried out by our wholly owned builders, Fassnidge Son & Norris, will help to ensure that we retain that position.

The Casino division has grown in the past year under strict management supervision and, when all improvements have been completed, should contribute significantly to your Group's profits.

### Motors

As importer for Volkswagen/Audi motor vehicles, our subsidiary V.A.G (United Kingdom) had a successful year and has surpassed previous figures. It has been a year in which they achieved the highest ever vehicle sales figure of 83,330 units. With a 5.3% share of the U.K. car market, it became the leading importer of

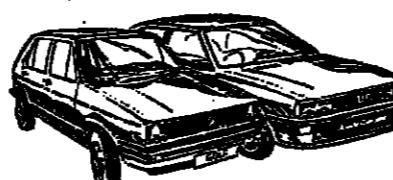
European cars. We are confident that this trend will continue through 1982.

We also own numerous motor retailing outlets in the United Kingdom through which we sold 20,000 vehicles during the year and increased our share of the British Leyland car market to 5.6%.

We are sole distributors in Britain of Deutz tractors, Fahr agricultural machinery and Taarup mowers, which are proving to be most successful.

Jack Barclay, the world's largest distributor of Rolls-Royce and Bentley motor cars, once again made a significant contribution to the results of our motor retailing division. The new Rolls-Royce Silver Spirit, introduced last year, has been well received.

Jack Barclay European has just completed a full year as Volkswagen/Audi dealers. It has made an encouraging contribution to their main business of servicing their customers' Rolls-Royce and Bentley motor cars.



The Volkswagen Golf and Audi Coupe

In East and Central Africa, our motor division suffered from a severe curtailment of import permits due to lack of foreign exchange. In Nigeria we had record sales of 77,500 Yamaha motorcycles and we continued to distribute Mercedes commercial vehicles and Volkswagen motor cars. Overall we sold 216,315 motor vehicles throughout the Group.

### Clearing, Forwarding, Warehousing and Cargo

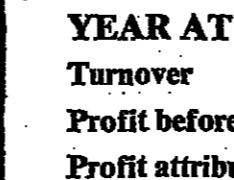
As an international trading company we clear, forward and warehouse on our own behalf. The acquisition of a 50% interest in Kühne & Nagel gives us international capability, with very valuable overseas connections and traditions.

Kühne & Nagel is both profitable and rich in potential, taking Lonrho into 20 countries where we had previously not been represented.

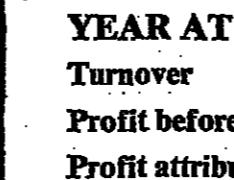


Kühne & Nagel Freight

Our textile companies in Africa have again had a very successful year. In Malawi, David Whitehead increased their production of woven cloth by 17% to 34 million yards, while sales in both the domestic and export markets remained buoyant. An important programme of capital expenditure involving the purchase of over 60 new looms is currently in hand in Zimbabwe.



Knitting machine at David Whitehead



Royal Wedding stamp

British Post Office for over half a century.

In the United Kingdom our printing companies have continued to invest in new technology for the years ahead.

Our wholly owned subsidiary, Harrisons, printers of postage stamps to many governments, have a new contract with the British Post Office to print substantially all their postage stamps for a further five year term. Harrisons have now been associated with the Royal Wedding stamp.

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Daniel Greenaway & Sons, financial and security printers, completed in November 1981 its investment in the most advanced computerised phototypesetting system currently available. Our Report and Accounts this year have been produced on the new system, considerably speeding up the time normally taken to prepare and print.

The performance of our printing and newspaper companies in Africa has generally been satisfactory, although Printpak in Kenya has made losses.

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The performance

**Companies and Markets**  
**Robert H. Lowe  
 Public Limited  
 Company  
 KNITTED  
 GARMENT  
 MANUFACTURERS**

The Annual General Meeting of Robert H. Lowe p.l.c., will be held on the 5th March, 1982, at Congleton, Cheshire.

In his circulated statement, Mr. J. Robertshaw (Chairman) reported that the trading results for the financial year ended the 30th October, 1981, were less than satisfactory. In his interim report, the Chairman had indicated that the poor forward order position, coupled with short-time working, increased operating costs and tighter margins, were expected to affect the results for the full year. Regrettably those comments had been borne out in the full year's trading figures before taxation.

Group turnover for the year had decreased by £975,567 to £6,339,025 and Group profit before taxation was £241,318 compared with £718,821 in 1980. However, after crediting taxation of £189,470 (in 1980 a charge of £380,491) profit after taxation was £620,788 against £338,430 last year.

The Chairman continued:

After taking into account the substantial tax credit resulting from the release of deferred taxation provisions no longer required, your directors are recommending the payment of a final dividend of 3.6p per share on the ordinary share capital, which with the interim dividend already paid, of 0.655p per share will make a total of 3.265p per share, compared with the total dividend of 2.722p per share in 1980.

With regard to future prospects I am pleased to report that recent months have seen a marked improvement in the Group's trading position and all production units are now working full time. The forward order position has also shown a degree of improvement compared with 1981 and sufficient orders have been placed to ensure continued production well into 1982. With these factors in mind your board have every reason to look forward to a satisfactory year's trading providing the economic climate remains favourable. In addition your directors intend to further expand the Group's manufacturing base, by acquisition if necessary, in order to maintain and improve the Group's profitability.

## BIDS AND DEALS

# Home Charm to pay £14m for Sankey Homecentre

## Burmah extends bid for Croda

ON THE face of it, Home Charm has taken the gamble of a lifetime by agreeing to buy the Sankey Homecentre stores for £14m. Home Charm itself has shareholders' funds of about £10m and a market capitalisation of some £18m.

Raising the stakes further, the do-it-yourself sector is far from buoyant. Now add an element rarely found at a poker-table—the £14m is being raised by an overdrawn from Barclays Bank.

However, Home Charm starts with a strong hand. Since its market debut in 1971, it has recorded consistent profits growth with only one setback in 1980 when the competition intensified and margins shrunk.

A full recovery is expected for the year ended last December, with profits of £2.5m against £1.6m in 1980. Sales have surged from £4m in 1971 to £60m in 1980, and the company yesterday defended its bold move on several fronts.

"We've had nil growth from our existing stores in 1981," said Mr. Manny Fogel, Home Charm's chairman. "Our growth has been coming from new stores. We want to keep moving."

As for the financial burden of the borrowings, Mr. Seymour Saideman, director, said: "We hope to get rid of the overdraft within 12 months of the purchase." The deal, which includes 25 existing stores throughout England and Scotland and two under construction, is expected to be completed by March 31. At the moment, Home Charm has no net borrowings.

Mr. Saideman said he expected 50% of the purchase price would be in due course financed by an extension of supplier credit.

In addition to the balance, he said, £1m was accounted for by two freehold properties and three long leasehold properties on which the group was planning to raise mortgages or sale and lease-back agreements which

would also help reduce the debt. However, Mr. Saideman admitted that profits for 1982 could well be flat. He said the cash flow from the acquisition should help cover the financing costs in 1982. By 1983, he added, the group would be able to move forward again.

The Sankey stores now have a turnover of about £18m which works out to about £27 per sq ft. Home Charm has sales of about £50 per sq ft, aided by stronger sales in the smaller stores. Analysts yesterday said that Home Charm should be able to double sales at the Sankey stores over the short term.

The key problem for Home Charm will be the initial interest charges of some £2m in the first year. Analysts agreed, however, that the group is well-managed and has followed a policy of expansion with good

results.

The Sankey stores will be converted to Texas Homecare stores—the Home Charm banner—over the next year, at which time the group will be able to advertise nationally. The Sankey Homecentres have not been heavily promoted through advertising.

Mr. Saideman said the move would put pressure on the group. "Sure I've got fears. I have to hope interest rates don't go up and that nothing goes seriously wrong with the country."

"I think within our trade we're doing OK. We're one of the few making profits. We just hope we can ride this thing out."

HAT gets Tighe group for £9m

HAT Group, the building services and materials company, is making a £9m acquisition which will double the size of its painting division and take it into the field of specialist grit and shot-blasting cleaning.

It is paying £3.5m in cash and issuing 700,000 shares for Jack Tighe, a substantial painting contractor based in the North East.

The Tighe group of companies was established in the early 1950s and is now said to be one of the largest European groups in the field of industrial and commercial painting.

Over half of its turnover comes from heavy industrial, petrochemical and North Sea oil related contracts with the balance coming from commercial, domestic and maintenance painting and decorating. Other activities include scaffolding,

together as far back as 15 years ago but serious discussions did not get under way until last autumn. Tighe has been unsuccessfully courted by others over the past 18 months and as recently as last Monday an approach was made.

HAT is buying Tighe with vendor warranties as to assets and future profitability. If either assets fall short of £7m or profits for the next two years are below £1.8m the vendors, the Tighe family and family trusts, will have to repay HAT up to £1.8m.

However, if profits in either of the two years to February 1983 and 1984 are between £1.8m and £2.5m the vendors will receive additional consideration amounting to 1 9/14ths of the amount by which profits go over £1.8m. If profits are over £2.5m the additional payment will be half the profit.

Yesterday the shares rose 1p to 77p capitalising HAT at £47m. The two companies had discussed the possibility of a get-

THE CASH bid by Burmah Oil for Croda International, the speciality chemicals group, yesterday passed its second closing date and was extended until 3.30 pm on February 18.

Burmah disclosed that acceptances had been received on behalf of 3,118,653 ordinary shares and 232,724 deferred shares. Taken in conjunction with the 17.4m shares acquired by a Burmah subsidiary in the "down raid" of December 18, this represents a total of 17.9 million in the stock market.

Croda's ordinary and deferred shares closed unchanged at 83p and 54p, against Burmah's cash offers of 70p and 45p respectively.

Mr. Richard Heseltine, Croda's director for corporate development, said the take-over bid appeared to have "ground to a halt" since the raid in December.

"Burmah seems to be saying that Croda shareholders should hold on to their shares and not sell them in the market but rather wait to hear what Croda's board has to say about the future. That is advice with which we heartily concur."

Mr. Heseltine again confirmed that Croda was still working on review of its prospects. This would be published "in good time" and would provide "information to back up the dividend forecast."

Burmah referred to the review of 1982 prospects promised by Croda, repeating that full

information would be expected on dividend cover and retention levels. "Only then will shareholders be able to assess properly" Croda's current position in the stock market.

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## UK CAR SALES

## Cut-throat battle hits profits

By Kenneth Gooding, Motor Industry Correspondent

THE SOCIETY of Motor Manufacturers and Traders' computer has now disgorged the vital statistics about new car sales in Britain last year and it makes uncomfortable reading for some companies.

Cut-throat competition in the form of price-cutting and various other incentives remained the major feature of the market last year, something the bare statistic cannot show. "But many people feel that this hectic activity pushed up total sales while doing nothing to help the profitability of individual companies or their dealers."

Certainly the new car market did not fall as far as was expected. Registrations totalled 1,200,000, down only 1.8 per cent against the 6.5 per cent drop forecast by the industry in January last year.

The importers' share of the market slipped from the record 49 per cent in 1980 to 53.7 per cent. The main influence was Ford's decision to assemble more of the cars it sold in Britain at its British plants instead of bringing them from Belgium or Germany.

Last year 203,281 of the Fords registered were assembled outside the UK—representing 13.69 per cent of the total British market—compared with 216,760 or 14.31 per cent in 1980.

Summing up you could say that it was a year of mixed fortunes for the UK-based manufacturers, a year when the Germans made great progress in Britain but it was something of a disaster for the French.

"Only two years ago, for example, Renault seemed certain to reach a 6 per cent market share in the UK, was proclaiming loudly it would shortly take over from Datsun as the leading "traditional" importer and that it was aiming for annual registrations of 100,000 in Britain."

Instead Renault went into reverse, lost UK market share and suffered a sharp decline in car sales. Look for the reason and you get a different story from the manufacturer and the dealers. Renault hints, unconvincingly, that some of its dealers were not up to the mark and were simply not good enough to sell new cars in a competitive market. Some dealers maintain the company has been too bureaucratic and inflexible in its approach and has been too interested in market share rather than profitability.

This family quarrel will have to be patched up if the company is not to fall back again this year.

Renault now intends to build its market share back to 6 per cent more gradually and has stopped talking about 100,000 a year sales.

Last year was traumatic for the other French group, Peugeot. Its Citroen subsidiary managed to hold its place in the market. But sales of Peugeot cars and those of the Talbot UK division fell badly behind.

Paradoxically, this was in part because of moves to strengthen the Peugeot and Talbot networks by welding them together so that cars of both marques can be sold side by side in the same showrooms. This has caused internal disruption and to some extent diverted the management's attention away from the main objective: maintaining car sales in a very difficult market.

Talbot, according to assistant managing director Mr Palmer, "Paradise should have at least 7 per cent of the UK market but closure of its car plant at Linwood in Scotland last year was bound to have more than just a psychological impact."

Talbot's small hatchback, the Sunbeam, and the medium-sized Avenger, went out of production when Linwood shut down and these two models could have given the company at least another 14 per cent market share. The Horizon will this year count as a "British" car as it is being assembled (from French kits) at Coventry and the company will soon have



The top-selling marques in 1981 of Britain's top three car manufacturers: the Ford Cortina (top), BL's Austin Metro and Vauxhall's Chevette.

right-hand-drive versions of the recently launched Samba, with its claimed 60 mpg economy.

These two cars in a full year should add 5 per cent to Talbot's penetration and the company's target is to be back at 7.1 per cent in 1983.

All three German car manufacturers made real progress in Britain last year—it was not simply a question of maintaining unit sales in a depressed market.

Registrations of Mercedes cars in Britain passed the 10,000 mark for the first time and the UK remained one of the best markets in the world for the more-expensive end of the group's range. Indeed, Britain is the best European market for the top-of-the-range S-class saloons, SL sports cars and coupes and TL estate cars.

Mercedes maintains: "Good service from a soundly-based and profitable dealer network" is one factor in its success while another is that its cars do not depreciate as fast as most rivals in the "executive" class.

Datsun UK, a privately-owned company which has no equity links with Nissan in Japan, will be constrained like the rest of the importers of Japanese cars, by the "voluntary" agreement on car shipments to Britain.

The Japanese played the game to the agreed rules last year by squeezing just below the 11 per cent of the market which would have been the maximum acceptable to the British industry. The system went haywire in 1980 and the Japanese, in spite of frenzied last-minute efforts to keep down registrations, ended that year with 11.9 per cent.

Last year those Japanese companies which showed the biggest sales growth in 1980—Toyota and Honda—were forced to give back the captured ground. Almost certainly this was because of an edict by the Japanese authorities rather than normal commercial and competitive reasons.

However, the Ministry of International Trade and Industry in Japan seems to be taking the view that as many Japanese groups as possible should gain a firm foothold in the UK market just in case one day freedom of operation returns.

For example, in a year when total Japanese registrations dropped from 180,000 to 163,000, the two minnows, Daihatsu and Suzuki, were allowed to more-than-double sales in Britain, taking them to a level at which a modest dealer network could be sustained.

#### NOTICE TO HOLDERS OF ITO-YOKADO CO., LTD.

6% CONVERTIBLE DEBENTURES  
DUE AUGUST 31, 1982  
6% CONVERTIBLE DEBENTURES  
DUE AUGUST 31, 1983  
6% CONVERTIBLE DEBENTURES  
DUE AUGUST 31, 1984

Reference is made to Clause 7(B) of the Company's Trust Deed dated as of July 20, 1981 and June 1, 1982, relating to the above-mentioned Bonds. Notice is hereby given as follows:

1. On February 2, 1982 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of February 22, 1982 in Japan at the rate of 1 new share for each 10 shares held.

2. Accordingly, the conversion price at which the above-mentioned Debentures may be converted into shares of Common Stock will be adjusted effective as of May 1, 1982, Japan time. The conversion price in effect before such adjustment is Yen 1,078.40 for the 6% Convertible Debentures Due August 31, 1982, Yen 1,088.80 for the 6% Convertible Debentures Due August 31, 1983 and Yen 1,084.70 for the 6% Convertible Debentures Due 1984.

ITO-YOKADO CO., LTD.  
By: The Bank of Tokyo  
Trust Company  
as Trustee

Dated: February 12, 1982

#### NOTICE TO HOLDERS OF ITO-YOKADO CO., LTD.

6% CURRENCY LINKED  
U.S. Dollars Payable  
CONVERTIBLE BONDS  
DUE 1984

Pursuant to Clause 7(B) of the Company's Trust Deed dated as of July 20, 1981 relating to the above-mentioned Bonds. Notice is hereby given as follows:

1. On January 20, 1982 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of February 22, 1982 in Japan at the rate of 1 new share for each 10 shares held.

2. Accordingly, the conversion price at which the above-mentioned Bonds may be converted into shares of Common Stock of the Company will be adjusted effective as of March 1, 1982, Japan time. The conversion price in effect before such adjustment is Yen 1,184 per share of Common Stock, and the adjusted conversion price will be Yen 1,076.40 per share of Common Stock.

ITO-YOKADO CO., LTD.  
By: The Bank of Tokyo  
Trust Company  
as Trustee

Dated: February 12, 1982

#### NOTICE TO HOLDERS OF ITO-YOKADO CO., LTD.

7.5% CONVERTIBLE BONDS  
DUE 1989

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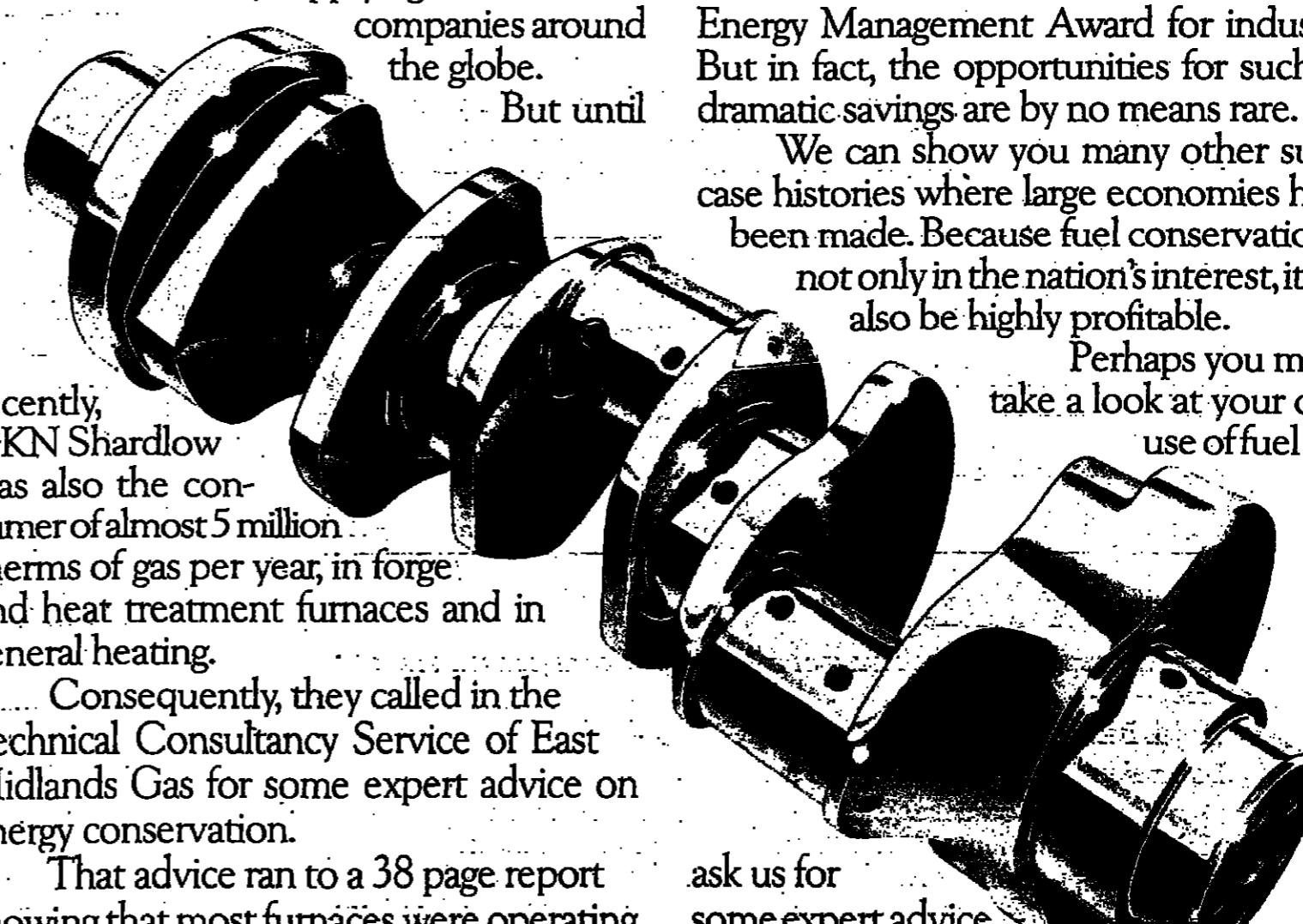
ITO-YOKADO CO., LTD.  
By: The Bank of Tokyo  
Trust Company  
as Trustee

Dated: February 12, 1982

## HOW GAS HELPED GKN TO ENGINEER A 30% FUEL SAVING.

GKN Shardlow is among the world's largest manufacturers of fully machined diesel crankshafts, supplying automotive companies around the globe.

But until



recently, GKN Shardlow was also the consumer of almost 5 million therms of gas per year, in forge and heat treatment furnaces and in general heating.

Consequently, they called in the Technical Consultancy Service of East Midlands Gas for some expert advice on energy conservation.

That advice ran to a 38 page report showing that most furnaces were operating less efficiently than they might. It recommended techniques such as ceramic fibre linings, high velocity burners, careful control of the air/gas ratio (rather like adjusting a carburettor) and extensive insulation.

As a result GKN Shardlow have already achieved a saving of almost 30% overall. But once the conservation work is

#### UK NEW CAR MARKET 1981

Company	Country	Registrations	Market share %	Registrations	Market share %
<b>WINNERS</b>					
BMW	UK	275,798	18.22	285,071	19.20
Colt	West Germany	13,451	0.89	17,046	0.94
Fiat	Japan	10,273	0.68	11,209	0.76
Lada	Japan	1,355	0.09	3,059	0.21
Mercedes	Italy	51,299	3.39	61,977	4.17
Saab	Russia	13,043	0.86	15,508	1.04
Skoda	West Germany	8,376	0.59	10,647	0.72
Subaru	Sweden	8,073	0.53	9,461	0.64
VAG (Volkswagen-Audi)	Czechoslovakia	7,706	0.52	8,507	0.57
Volvo	Japan	3,252	0.21	3,312	0.22
	Japan	1,116	0.07	2,533	0.17
	West Germany	68,285	4.51	80,221	5.40
	Sweden	31,283	2.53	44,558	3.00
<b>NEUTRAL RESULTS</b>					
Ford	UK/Germany	444,706	30.7	459,365	30.94
Vauxhall	UK/Germany	109,218	7.21	107,572	7.24
Mazda	Japan	15,370	1.02	15,594	1.05
Citroen	France	27,006	1.78	27,395	1.85
<b>LOSERS</b>					
Alfa Romeo	Italy	10,219	0.68	8,030	0.54
Datsun	Japan	91,893	6.07	88,209	5.94
PSO	Poland	3,389	0.26	2,329	0.16
Opel	West Germany	22,369	1.51	18,796	1.26
Honda	Japan	22,760	1.5	15,774	1.06
Jeep	U.S.A.	106	0.1	68	0.00
Panther	UK	95	0.01	42	0.00
Peugeot	France	24,333	1.60	17,895	1.19
Talbot	UK/France	90,874	6.0	68,048	4.58
Reliant	UK	482	0.05	308	0.02
Renault	France	85,543	5.84	72,041	4.85
Rolls-Royce/Bentley	UK	1,315	0.09	1,218	0.08
Toyota	Japan	34,167	2.26	23,405	1.58
Total British		635,089	43.3	638,089	44.33
Total imports		858,319	56.7	826,938	55.67
Total market		1,513,761	100	1,484,622	100

Source: Society of Motor Manufacturers and Traders

in 1981, but its market share is 5 per cent.

Dr Jim Maxmin, the chief executive of Volvo Concessions, the Ley Group subsidiary which imports the cars, claims his company's 1981 performance reflects the consistent application of professional management techniques to resolving business problems rather than simply employing a series of short-term sales gimmicks and give-aways.

In comparison, Volvo is one of last year's success stories. It not only had record car sales

our dealers and customers with the highest possible standard of service in order to ensure long-term growth through high levels of repeat purchase."

Certainly it does seem that those companies which have made real progress in Britain since the peak 1.71m market of 1979 are those which have not attempted overt gimmicks and give-aways.

His strategy "is aimed at providing

market conditions will not improve in 1982. The recession is not the major problem the motor industry has to face. Over-capacity is. Because of the over-capacity, 1982 will be a battlefield of incentives and price-cutting."

Kenneth Gooding wrote on world car sales last Wednesday, February 10, and on personal car imports into Britain last Saturday, February 11.

complete, this figure is expected to reach 42%.

The case history is so impressive that GKN Shardlow have won the 1980 Gas Energy Management Award for industry. But in fact, the opportunities for such dramatic savings are by no means rare.

We can show you many other such case histories where large economies have been made. Because fuel conservation is not only in the nation's interest, it can also be highly profitable.

Perhaps you might take a look at your own use of fuel and

**BRITISH GAS**



## UK COMPANY NEWS

## Mining Supplies incurs £0.68m loss halfway

FOR THE six months to October 31 1981 Mining Supplies plunged into the red, incurring a pre-tax loss of £6.00m compared with a profit of £2.97m for the same period a year ago.

However, Mr A. Snipe, the chairman, points out that the results now include those of Laurence Scott and its subsidiaries and consequently, there is no direct comparison between the two halves.

The Laurence Scott division has continued as a loss-maker but since its acquisition a seven rationalisation programme has been carried out with an encouraging reduction in losses and an improved reduction in bank borrowings.

With the very positive steps now taken the directors look forward to an overall improvement in the second half which should give the group a firm base to encourage customer support that has been lost through the recent difficult period.

Mr Snipe says the overall performance was a little better than expected, bearing in mind the difficulties experienced with the reduced levels of business in certain areas.

Two of the group, a designer, manufacturer, importer and exporter of modern mining machinery, showed a sharp rise to £19.27m, against £14.09m.

## Christy Bros. advances to £25,000 in first half

IN THE first half to December 31, 1981, mechanical and electrical engineer Christy Brothers made taxable profits of £25,000 compared with losses last time of £34,000—and second half profits of £203,000 in the previous year. Turnover for the six months fell from £2.9m to £1.86m (£1.56m).

The interim dividend is again being missed—the last distribution by the company was the interim in 1978-79. Earnings per 25p share are given as 1.3p (2.7p losses).

Although the results show some improvement on those of the previous half year, the directors say sales and profits were below anticipated levels. The order intake shows no improvement and therefore it is not possible to foresee with any

The taxable loss was struck after interest charges of £831,000, compared with credit of £76,000 and depreciation of £965,000 (£644,000). However, there was no tax charge (£1.19m) this time of £831,000, the company moved back into the black at the attributable level with a profit of just £4,000 (£1.19m).

The extraordinary items comprise £1.13m received on settlement of damages claim, £496,000 closure and rationalisation costs and £49,000 being a surplus on the sale of a subsidiary.

As in previous years there is no interim dividend and a single payment of 2p net was paid for 1980-81.

The mining supplies division continued to perform reasonably well during the half year. Sales were lower at £10.58m and profit was £548,000, the result of the continuing low demand for mining equipment within the UK. Exports in the mining business were maintained at a reasonable level. As the contracts are of a high value and longer term the benefits from this business will be reflected in the second half.

New business is being achieved as a result of the acquisition of Laurence Scott, especially in export markets, and more particularly in electronic

developments used for health monitoring systems embodied within mining machinery.

The Agovox subsidiary was disposed of during the six months.

### Comment

In the six months up to last May Mining Supplies made substantial profits, only to see them extinguished by losses incurred in Laurence Scott (inconclusively acquired for £6m cash at the end of 1980). Things at Scott have since improved. Shrinking the Scott business down to size has been achieved without losing the line, but these were more than offset by the sale of Scott's Agovox subsidiary and a £1.1m payment received in settlement of a conspiracy action. The cutbacks have apparently reduced the rate of loss in Scott by almost 80 per cent over the past six months. Unfortunately, turnover in Mining Supplies' original business has dropped by around a quarter since last year, under the influence of the NCB moratorium. Trading profits responded with a fall of more than 75 per cent. Thanks to its absorption of Scott, group income growth for the first half was 540 per cent. Gearing is said to turn the taxable surplus into a deficit of £120,928 and on the same basis there was a loss per share of 0.36p.

At the six months' stage payments in arrears had fallen back from £101,295 to £13,673 and the directors said uncertainties made it difficult to forecast the outcome for the year.

## Martin Ford £143,000 cut in profit

THE DIFFICULT trading conditions referred to by Martin Ford at the interim stage continued through the second six months and for the full year to November 28 1981 the company turned to the six months turnover from £205,000 to £101,000, down from £11.2m to £13.8m.

Rising overheads and a fall in interest received were other factors contributing to the setback in profits.

Despite the general uncertainties still prevailing, the directors have declared a final dividend of 4.5p per share—the interim payment was passed.

Last year an interim of 6.5p was followed by a final, also of 6.5p.

Full-year turnover, including VAT, edged ahead from £6.43m to £7.07m—the company is a retailer of ladies' separates and outerwear.

Profits at the attributable level emerged at £130,905, against £281,665, after taking account of a tax credit of £61,619 (£43,705) and an extraordinary debit this time of £14,738. Ordinary dividend payments absorb £101,562 (£203,124).

Stated earnings per 10p share declined from 1.84p to 1.06p.

CCA adjustments turn the taxable surplus into a deficit of £120,928 and on the same basis there was a loss per share of 0.36p.

At the six months' stage payments in arrears had fallen back from £101,295 to £13,673 and the directors said uncertainties made it difficult to forecast the outcome for the year.

## Dale Electric rises to £301,000 midway

### BOARD MEETINGS

The following companies have notified the Stock Exchange of their dates of meetings or the purpose of their meetings:

Official indications are not available as to whether dividends are proposed or if financial statements have been issued.

Dividends are based mainly on last year's timetable.

TODAY

Interim—Secret Alliance Trust.

Finals—Alexander Holdings, Brooks Tool Engineering, Plastic Constructions, Renown Inc., Wigton Finance.

Interim—Aero Properties Consolidated Plastimac, Feb 15

Finals—Simco Derby, Feb 16

Interim—Lorimar Properties Marconi Investments Trust, Mar 2

Ransomes Sims and Jefferies, Mar 4

Sharpes (W. N.), Mar 4

Transport Development, Mar 15

Although trading remains difficult, the directors see a continuation of the positive trend, particularly in the second half.

Mr Leonard H. Dale, chairman, says: "The improving trend predicted in my last statement is now beginning to show through. The current strong order book has been achieved at the cost of a reduction in margins from 0.7% last year to 0.5% this year.

Stated earnings per 10p share declined from 1.84p to 1.06p.

CCA adjustments turn the taxable surplus into a deficit of £120,928 and on the same basis there was a loss per share of 0.36p.

At the six months' stage payments in arrears had fallen back from £101,295 to £13,673 and the directors said uncertainties made it difficult to forecast the outcome for the year.

The Northern American Trust against conversion of £111,017 5 per cent convertible unsecured loan stock 1982-97, with effect from February 1, 1982.

## Lowland Drapery improves

ALTHOUGH LOSSES after tax shown at Lowland Drapery are not a satisfactory result, the directors say it is nevertheless material improvement on both the period immediately preceding the period and the comparative period. The pre-tax deficit has been reduced from £168,300 to £50,900.

The directors point out that, as indicated last September, the company's accounting period ends on December 31 each year. The order book was further boosted by yesterday's gain of a £2.1m order from Nigeria in the last two weeks. Dale expects to receive further set of interim figures for the six months to November 30 1981.

The directors hope that steps taken, and being taken, by the new board will result in the improvement being maintained.

There is no interim dividend (same) for this wholesale and retail textile warehouseman.

The loss per ordinary 25p share was given as 0.85p, an improvement on the previous loss of 3.10p.

Turnover was marginally down at £2.37m against £2.48m last time. Pre-tax losses were struck after higher depreciation of £82,000 (£64,500) and lower interest charges of £39,800 (£57,700). There were reduced tax credits this time of £9,300, compared with £46,500.

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Gambia £12.90 £15.35 Arab Jamahiriya £11.30 £10.85

Gaza & Khan Yunis £13.70 £12.80 Luxembourg £7.95 £7.50

German Dem. Rep. £10.25 £9.00 Macao £14.00 £13.00

German Fed. Rep. £9.05 £7.70 Ghana £14.00 £13.00

Paraguay	£29.70 £27.00
Peru	£24.45 £24.00
Philippines	£22.55 £17.15
Pitcairn Island	£27.00 £24.30
Poland	£9.75 £9.30
Portugal	£9.50 £9.05
Puerto Rico	£15.45 £15.00
Qatar	£17.10 £16.65
Reunion	£27.90 £27.00
Romania	£10.20 £8.95
Rwanda	£12.15 £16.70
Sabah	£25.60 £22.05
St. Kitts	£23.00 £21.20
St. Lucia	£23.90 £20.30
St. Pierre & Miquelon	£15.10 £14.65
St. Vincent	£21.20 £19.40
Samoa	£39.20 £36.50
Sao Tome & Principe	£19.10 £18.20
Sarawak	£24.75 £20.70
Saudi Arabia	£12.40 £11.50
Senegal	£16.65 £16.20
Seychelles	£24.30 £23.40
Sierria Leone	£6.05 £5.15
Sierra Leone	£4.00 £19.50
Sierra Leone	£28.20 £28.00
Sierra Leone	£23.25
Sierra Leone	9.05

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Islands	£16.50 £15.65
Italia	£32.90 £23.50
Uganda	£22.50 £21.15
United Arab Emirates	£19.25 £17.55
USSR in Europe	£15.65 £15.20
USSR in Asia	£17.60 £16.25
Upper Volta	£19.10 £18.65
Uruguay	£30.25 £27.55
Vanuatu	£39.20 £38.75
Vatican City State	£12.50 £10.70
Venezuela	£16.70 £15.80
Vietnam	£29.45 £29.00
Virgin Islands	£15.35 £14.90
Wake Island	£21.60 £21.15
Western Samoa	£38.40 £36.60
Yemen Arab Rep.	£18.00 £17.55
Yemen People's Dem. Rep.	£18.50 £18.05
Yugoslavia	£11.00 £10.10
Zaire	£15.90 £15.45
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Zimbabwe	£22.20 £20.40

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# Pemex to raise \$2bn in Euromarkets operation

By PETER MONTAGNON

MEXICO'S State-owned oil company, Pemex, is to raise \$2bn through a four-year credit in the Euromarkets. The deal is the second major Mexican borrowing of this year after a \$400m credit for the agriculture bank, Banrural, announced in January.

The margins on the Pemex credit are much steeper than on the Banrural deal, which offers lenders a choice of four alternatives. But once again they underline that Mexico, which has a \$20bn gross foreign borrowing requirement this year, is having to pay considerably more for its money.

Banks are offered a margin of 7 per cent over London interbank offered rate (Libor) for the Pemex deal or one of 4 per

cent over U.S. prime. The loan can be renewed at the discretion of lenders after four years, in which case Pemex will pay a 4 per cent renewal fee.

This contrasts with the Banrural deal in which a differential of 4 per cent was established between the prime and Libor margins. Bankers say that such a wide differential, which is also now being applied by Brazil, has proved less successful than expected, especially now that prime and Eurodollar rates have tended to converge.

About \$1bn of the Pemex credit represents consolidation of the company's large short-term borrowings which were increased heavily last year because of lower than expected oil revenues.

Six major banks have already agreed to underwrite \$100m for the Pemex credit. They are Arab Banking, Banamex, Citicorp, Credit Lyonnais, Industrial Bank of Japan and Manufacturers Hanover. They are seeking a total of 20 lead managers to underwrite \$100m of the issue.

Pemex hopes to draw the funds by early April. In an unusual move, it will be revealing details of its 1981 performance in presentations to banks around the world next week. Normally no details are available on a previous year's performance until March 18, the anniversary of Mexico's nationalisation of its oil interests.

## Greece seeks \$400m credit

By DAVID TONGE

GREECE'S new socialist government has made its first approach to the Euromarket, seeking a \$400m eight to 10-year syndicated credit. The loan, which will provide the first measure of international financial confidence in Dr Andreas Papandreou's government, forms part of the \$1bn which the public sector needs to borrow abroad this year, according to Mr Gerasimos Arsenis, governor of the Bank of Greece.

In an interview yesterday he said, Greece's current account deficit should be around \$2.5bn in 1982. This is about the same as last year when the public sector raised \$1.5bn from banks and bodies such as the European Investment Bank.

This year the Government is expecting increased receipts from the Common Market, around 600m units of account, as well as help from increased production from its small new oilfields. The new loan is being arranged by the Bank of Greece. Last year the bank

arranged a similar loan for a split spread of 4 per cent for the first five years and 4 per cent for the second five years. Some European banks consider the change of government as a reason for increasing the spread, particularly given the sharp drop in Greece's reserves in the past year. But Mr Arsenis says that reserves have only fallen from \$1bn to \$950m since the present Government came to power in October. The country's debt service ratio is low, around 9 to 10 per cent last year and is expected to be lower this year.

Mr Arsenis insists that whereas a year ago the economic situation was deteriorating, today the Government is determined to restore business confidence and to hold back public expenditure. Last year the public sector borrowing requirement totalled 12 to 13 per cent of gross national product, while inflation reached 25 per cent. The new Government has so far moved slowly in its four months in office but

is shortly to introduce a slightly restrictive budget. The situation it inherited has caused it to shelve a number of its more costly plans and only partially to index wages — a campaign promise. Its plans of "socialising" industry do not mean changes of ownership but involve putting union and government representatives on the board of several major firms. The Government has been making contact with a number of Greek businesses to try and calm their fears.

Two weeks ago one minister announced that an Exxon refinery was to be nationalised, a move welcomed by party followers. It was only the next day that it turned out that the firm had made clear that it wished to be taken over, by which time some ministers had expressed anxiety at the harm that might have been done to the Government's standing abroad. However the real test of its intentions has yet to come and will be shown when the budget is tabled.

## FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Tuesday February 16.

	Change on	Bid	Offer	day	weak	Yield
U.S. DOLLAR	Issued	Bid	Offer	day	weak	Yield
STRAIGHTS						
Anheuser-Busch 10% 88	100	102.5	103.5	+0.5	+0.5	11.32
A.P.S. Fin. 10% 88	100	102.5	103.5	+0.5	+0.5	11.32
A.P.M. O/S Fin. 15% 88	100	98.5	99.5	+0.5	+0.5	15.63
Bank Montreal 15% 87	100	98.5	100.5	+0.5	+0.5	16.24
Br. Colum. Hyd. 15% 87	100	101.5	102.5	+0.5	+0.5	15.84
Br. Colum. Min. 17% 87	94	102.5	103.5	+0.5	+0.5	16.45
Cana. Natl. Rail 14% 87	100	102.5	103.5	+0.5	+0.5	15.88
Cana. Natl. Rail 15% 87	100	102.5	103.5	+0.5	+0.5	15.88
CPM 15% 87	100	101.5	102.5	+0.5	+0.5	16.41
CIBC 15% 87	100	101.5	102.5	+0.5	+0.5	16.41
Citicorp 0% 15% 87	100	102.5	103.5	+0.5	+0.5	15.79
Citrus Seapic 17.75% 88	100	102.5	103.5	+0.5	+0.5	16.28
Conn. Natl. Rail 17.75% 88	100	102.5	103.5	+0.5	+0.5	16.76
Corp. Fin. 15% 87	100	102.5	103.5	+0.5	+0.5	16.27
Corp. Fin. 17% 87	100	102.5	103.5	+0.5	+0.5	16.77
Corp. Fin. 17.75% 88	100	102.5	103.5	+0.5	+0.5	16.28
EIB 15% 87	100	100.5	101.5	+0.5	+0.5	15.22
EIB 15% 88	100	100.5	101.5	+0.5	+0.5	15.22
EIB 15% 89	100	100.5	101.5	+0.5	+0.5	15.22
EIB 15% 90	100	100.5	101.5	+0.5	+0.5	15.22
EIB 15% 91	100	100.5	101.5	+0.5	+0.5	15.22
GMAC O/S Fin. 15% 84	100	102.5	103.5	+0.5	+0.5	16.48
GMAC O/S Fin. 15% 85	100	102.5	103.5	+0.5	+0.5	16.48
Govt. States 0% 17.5% 88	100	102.5	103.5	+0.5	+0.5	16.22
Hyp. Coll. 15% 87	100	102.5	103.5	+0.5	+0.5	15.30
Natl. West. Can. 15% 88	100	102.5	103.5	+0.5	+0.5	16.00
Natl. West. Can. 15% 89	100	102.5	103.5	+0.5	+0.5	16.00
New Brunswick 17.75% 88	100	102.5	103.5	+0.5	+0.5	16.25
Newfoundland 17.75% 88	100	102.5	103.5	+0.5	+0.5	16.25
New & Lab. Hy. 17.75% 88	100	102.5	103.5	+0.5	+0.5	16.25
Ontario Fin. 17.75% 88	100	102.5	103.5	+0.5	+0.5	16.25
ODA 15% 87	100	97.5	98.5	+0.5	+0.5	16.19
Ontario Fin. 17.75% 89	100	102.5	103.5	+0.5	+0.5	16.25
OTC 15% 87	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 88	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 89	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 90	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 91	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 92	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 93	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 94	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 95	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 96	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 97	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 98	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 99	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 00	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 01	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 02	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 03	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 04	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 05	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 06	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 07	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 08	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 09	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 10	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 11	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 12	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 13	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 14	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 15	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 16	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 17	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 18	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 19	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 20	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 21	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 22	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 23	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 24	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 25	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 26	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 27	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 28	100	101.5	102.5	+0.5	+0.5	16.35
OTC 15% 29</td						

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January 1982

This advertisement complies with the requirements of The Stock Exchange  
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Guaranteed Notes due March 1, 1988

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The Notes, to be issued at 100 per cent, have been admitted to the Official List by the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland, subject only to the issue of the Notes. Interest is payable on each Note annually on 1 March, the first payment to be made on March 1, 1982. Particulars of the Notes will be made available in the statistical service of Eteil Statistical Services Limited.

Copies of the Eteil Statistical Card relating to the issue may be obtained during normal business hours on any weekday (Saturdays, Sundays and public holidays excepted) up to and including March 1, 1982 from:-

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**Bayer AG**

has acquired approximately 69%

of the common stock of

**Compugraphic Corporation**The undersigned initiated this transaction and acted as  
financial advisor to Compugraphic Corporation.**Kidder, Peabody & Co.**  
*Incorporated***Companies and Markets****INTL. COMPANIES & FINANCE****Record earnings  
at Credit  
Commercial**

By David White in Paris

**SHAREHOLDERS** of Crédit Commercial de France packed in to their last meeting to hear the swansong of M Jean Lévéque, the chairman, who told them that in its last year before nationalisation the bank had achieved the best results in its history.

Consolidated net profit for 1981 rose to FF 223m (\$38.7m) from FF 192m, an increase of 21 per cent and higher than forecast. The improvement was mostly the result of the group's expansion and earnings overseas, M Lévéque said.

"As you see, it is a solid gold financial position that we are leaving for the state, which is expropriating us."

M Lévéque, one of the most vociferous opponents of the French Government's nationalisation programme, said the bank would have been able to pay a net dividend of FF 15 per share for the year, up from FF 11.50. Parent company net earnings were 18 per cent up at FF 180.5m.

Expressing "a certain relief" that the compensation offered had been increased to FF 234 per share from FF 164, he said this was still well below the real worth of the shares.

Banque Nationale de Paris (BNP), the biggest of the three top commercial banks which are already nationalised, said yesterday it expected a 40 per cent rise in consolidated profits for 1981, before tax and provisions. But net earnings would be hit by the need to provide for lending risks.

Cie Financiere de Suez, the banking arm of the Industrie group, also said yesterday that 1981 profits would show an increase.

**Montedison sales up 15%**

By James Buxton in Rome

**MONTEDISON**, the Italian chemical concern, recorded a 15 per cent rise in group sales last year to Ls 362bn (\$7.4bn) against Ls 317.8bn in 1980.

Chemical sales accounted for 67 per cent of the total, while exports and production by foreign subsidiaries contributed 39.2 per cent of sales against 38.1 per cent in 1980.

Montedison incurred a Ls 267m net loss in the first half of last year. Results for the second half have not been announced, but the company has indicated that the poor state of the chemical market did not make the second half of the year any easier.

As part of the restructuring which the group is currently undergoing, Montedison recently appointed two new managing directors. Sig Giorgio Porta, formerly head of strategic co-ordination, was made managing director with responsibility for base chemical production, and Mr John Sweeney, an American, became managing director for secondary chemicals.

**Deutsche BP slides into the red**

BY KEVIN DONE IN HAMBURG

**DEUTSCHE BP**, the West German subsidiary of British Petroleum, slumped deeply into losses last year with an after-tax deficit of DM 259m (\$109m) compared with the small profit of DM 13m achieved in 1980.

The deficit was kept within these bounds only through the release of provisions totalling DM 280m set aside in 1979 and 1980. The company may be forced to call upon its parent for fresh capital later this year.

Deutsche BP is pushing ahead with its strategy of developing its own crude oil supply sources independently of the BP parent, and it is taking first deliveries of crude from both Venezuela and Mexico later this year under new supply contracts.

It is pressing on with rigorous measures to cut loss-making refinery operations in West Germany and by the end of 1982 will have reduced capacity to 14m tonnes from

the 24m tonnes available in 1979.

In addition to measures already announced for permanent closures, the company said yesterday that it is temporarily closing its remaining 6m tonnes capacity in Duislaken, in the Ruhr region, from Monday. Last year the company processed 18m tonnes of crude compared with 16m tonnes in 1980, operating at just 63 per cent of capacity.

Oil sales dropped by 15 per cent to 19.8m tonnes from 23.2m tonnes in 1980, and Dr Budenberg said volume sales were likely to decline further to around 18m tonnes in 1982. The company aims to stabilise sales at around 17m tonnes by 1985.

Its share of the West German oil products market dropped to 17 per cent from 21 per cent in 1979. After the release of provisions net losses on oil opera-

**German groups face new reporting rules**

By James Buxton in Rome

A BILL proposing sweeping changes in the reporting requirements of West German companies is to go before the Bonn Parliament despite energetic opposition from trade associations of business and industry.

The German cabinet this week approved the Bill, prepared by the Justice Ministry over the past few weeks and designed to bring German accounting procedures in line with the EC's fourth directive on company accounts. It is expected to be debated after the summer recess.

The most important proposal is that the GmbH, the private limited company which is Germany's most widespread corporate structure, will be required to publish annual reports from the beginning of next year.

Companies with a balance sheet total of more than DM 2.85m (\$1.2m), annual sales of DM 5.7m and more than 50 employees, any two criteria must apply, will become subject to auditing by independent accountants from the middle of 1983.

The proposals will bring the GmbH into line with the AG, or stock market listed joint stock corporations. What is troubling business is the extension of the principles beyond the Brussels directive to include the 20,000 GmbH and Co KG, a form of limited partnership peculiar to Germany. Companies are also included in the new reporting requirements.

Hen Juergen Schmid, the Bonn Justice Minister, said that he hoped the new regulations would reduce the "high proportion" of GmbH and GmbH and Co KG insolvencies, which rose by more than a quarter last year to a post-war record of 11,600. Companies have been assured that the new accounting will not affect their tax position.

Even so, the Bill cannot expect an easy passage. Business organisations say that the inclusion of the GmbH and Co KG, which are predominantly small and mid-sized companies, would impose an intolerable burden of new costs.

The Federation of German Industry (BDI) said yesterday it would mobilise all the support possible in the Bundestag, the lower House, against the Bill.

**Saab to set up French offshoot**

By Kenneth Gooding

**Saab's** car division is to set up a subsidiary at Colombes, near Paris, for imports and distribution in France. The company expects to appoint 30 to 35 dealers in the first year, with a long-term target of 60 to 80. The initial sales target is equally modest, with a first-year goal of 300 to 500 units, with concentrations on the up-market models headed by the 900 Turbo range. The subsidiary will have a share capital of FFr 3m (\$500,000).

**French hitch on DSM plant**By Charles Batchelor  
in Amsterdam

**DSM**, the Dutch state-owned chemicals group, has run into difficulties with its plan to build a FFr 400m (\$66m) fertiliser plant in France. The French authorities are unwilling to grant a permit for construction of the 300,000-tonne plant at Gouaux, south-east of Paris, but would be willing to approve a plant near La Rochelle, on the west coast. DSM has been told unofficially.

DSM's fertiliser subsidiary, Unie van Kunstmestfabrieken (UKF), said La Rochelle would be a much less convenient location for its planned nitric acid and ammonium nitrate plant. Gouaux is in the main French grain growing region and nearer to the Netherlands, from where UKF plans to supply ammonia for the plant. The Dutch company already has a smaller plant at Gouaux.

The French had suggested La Rochelle because of their policy of directing new industry to the less developed regions, UKF said.

The Dutch suspect, however, that this may also be an attempt to protect the French fertiliser producers.

**Swedish Government plan to break up Statsforetag**

BY OUR NORDIC EDITOR IN STOCKHOLM

**MR NILS AASLING**, Sweden's Minister of Industry, has unveiled a highly controversial plan to break up Statsforetag, the state holding company. Statsforetag controls about 30 companies with a combined turnover of more than SKr 14bn (\$2.45bn).

Mr Karl-Axel Linderoth, chairman of the state group, who had been designated to replace the retiring managing director, Mr Per Sköld, resigned last month after being given advance notice of Mr Aasling's intentions. The Social Democrat opposition party has already expressed its hostility to the reorganisation.

Some of Statsforetag's heavy industrial units, such as LKAB, the iron mining company, and ASSL the pulp, paper and board company, are in deep trouble. Since 1976 the Government has pumped about SKr 13bn into Statsforetag, according to Industry Ministry estimates, and it now requires a further SKr 3bn.

Under Mr Aasling's plan the

Government would pay SKr 2bn of this sum by buying from Statsforetag the Procordia group of companies and setting them up as separate consumer goods unit directly under the Ministry.

Procordia is the most profitable part of the group. It posted earnings of SKr 308m on a SKr 1.3bn turnover in 1980. About 90 per cent of the profit derived from the tobacco company. The Government has said it would consider selling some Procordia companies to private enterprise.

ASSL, the forest products company which is expected to report a loss of around SKr 600m for 1981, would also be taken out of Statsforetag and given SKr 1.1bn in fresh capital. Its operations would eventually be co-ordinated with those of NCB, the north Swedish co-operative pulp and paper concern, in which the Government had to take a controlling interest and Domtar, the profitable state forest company.

We are pleased to announce  
the election of

**DANIEL P. DAVISON**  
Chairman and President  
of United States Trust Company

as a member of our  
Board of Directors

**THE PHILIPPINE  
INVESTMENT COMPANY S.A.**

Net Asset Value as of

January 31, 1982

U.S.\$6.53

Listed Luxembourg Stock Exchange

Agent:  
Banque Générale du LuxembourgInvestment Bankers:  
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OF NEW YORK**

53 Pine Street, New York, N.Y. 10005

الجامعة  
جامعة

## Manila sets loan limit of \$2.4bn

BY JIM JONES IN JOHANNESBURG

**By Emilia Tagore in Manila**  
THE CENTRAL BANK of the Philippines has imposed a limit of \$2.4bn on the country's foreign borrowing for this year in a move designed to ease the burden of interest on the balance of payments.

The ceiling is the same as that set for last year, when however, foreign borrowings exceeded the target by \$700m.

Debt service payments last year reached 15.2 per cent of the country's 1980 foreign exchange receipts, against 18 per cent on a similar basis the year before, so nearing the official limit of 20 per cent.

Against this background, stricter application of the state limit is expected in 1982.

At the same time, foreign borrowing by companies is to be restricted to concerns operating in selected fields, and there are to be restraints on maturities and interest rates.

Of this year's \$2.4bn, some \$1.4bn is to be in the form of commercial loans, where priority will be given to export credits. The remaining \$1bn will be in the form of loans with maturities of more than 12 years.

## Singapore investment group ahead

By George Lee in Singapore

GENERAL SECURITIES Investments, a major Singapore closed-end investment trust, has reported a 19.5 per cent rise in pre-tax profit to \$83.45m (\$1.62m) for the year ended December 1981.

Group post-tax profit went up by 17.2 per cent to \$81.77m.

Much of the improvement came from securities trading profits and income from underwriting and discounting of bills receivable.

Securities trading income went up by 90 per cent to \$874.600, while income from underwriting and discounting of bills receivable went from zero to \$8270,000.

The group has declared a first and final gross dividend of 5 per cent.

## Trust Bank lifts interim earnings to R15.1m

BY JIM JONES IN JOHANNESBURG

TRUST BANK, South Africa's fifth largest bank, has disclosed an increased after-tax profit of R15.1m (\$1.53m) for the six months ended December 31, 1981. In the corresponding period in 1980, the after-tax profit was R12.6m and in the year ended June 30, 1981, R25.2m.

Unlike other South African banks, Trust Bank does not disclose profits fully and makes transfers to and from hidden reserves.

Directors said the bank's property portfolio still had a negative effect on profits for the half year. This was likely to continue they said, until the portfolio had been reduced to a level at which a reasonable return could be obtained.

However, Trust Bank has been granted loans at preferential rates by the South African Reserve Bank, which allow it to weather the problems of poor property performance.

This is tied to an agreement that ordinary dividend payments will not resume until 1985.

The past six months were characterised by the rising cost of money, which constrained earnings. The bank said however, that this rise in interest rates had been foreseen and that hire purchase and lending contracts had been written with escalation clauses, which cushioned the impact of rising rates.

After preference dividends, attributable profit was R12.6m.

Of this, R12.5m was transferred to disclosed reserves. In the year to June 30, 1981, R21m was transferred to disclosed reserves.

The past six months were

managed by the group increased by three to 416 in the half-year while the trading area was increased by 30,000 square metres to 380,000 sq m. It is intended to add a further 10,000 sq m.

An interim dividend of R2.70 has been declared from first-half earnings per share of R8.

Last year the interim dividend was R2.05 and earnings R6.68 a share. The year to July 11, 1981, resulted in an earnings total of R12.89 and a total dividend payment of R5.70.

The number of stores

EDGARS STORES, the South African retail chain which last week was the subject of a thwarted bid from South African Breweries, increased operating profit by 35 per cent to R39.7m (\$4.03m) in the 26 weeks to January 9. In the half year to January 3, 1981, operating profit was R29.4m while in the 53 weeks to July 11, 1981, it was R57.3m.

Turnover in the latest half year was R255.5m, 31 per cent higher than the corresponding figure of R194.6m in 1980-81.

The number of stores

Edgars, a clothing and soft goods chain, offering credit facilities, and the Jet chain, which operates in a lower market sector, contributed most to the interim profit and turnover advances. The Ackermanns clothing store group, which was acquired last November for R30m, contributed a small net surplus which has not been included in the interim figures.

Its results will be incorporated at the end of the current financial period.

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## LONDON STOCK EXCHANGE

# Longer-dated Government stocks surge £1½ higher and authorities sell short tap, but equities lag behind

## Account Dealing Dates

## Options

First Declar-

Dealers

Last Account

Dealers

Dealers Day

Jan 25 Feb 11 Feb 12 Feb 22

Feb 15 Feb 25 Feb 26 Mar 8

Mar 1 Mar 11 Mar 12 Mar 22

"New deal" dealers may take place from 9.30 am two business days earlier.

Encouraged by the Federal Reserve Board's willingness to tolerate slightly higher money supply growth than originally planned, domestic investors yesterday set their sights on Government stocks. Investment support was sufficient to enable the authorities to sell supplies of the short tap stock, £20-paid Exchequer 13% per cent 1987 A, which made its debut on Wednesday, at 20, and remain a seller at that level.

This contained the short end of the market, but longer-dated issues surged forward in a market unhampered by the presence of a tap stock and desperately short of supplies. Quotations here closed 11 points up and only slightly below the day's highest. Sterling's continued stability and unchanged money market rates did little yesterday for market sentiment. The FT Government Securities index rose 0.66 more to 65.34, its highest since July 3 last.

The equity sectors failed to benefit from the strength of gilt-edged. Leading shares were a touch harder initially, but the enhanced levels proved difficult to hold. Buyers were reluctant to operate in the final stages of an extended trading Account,

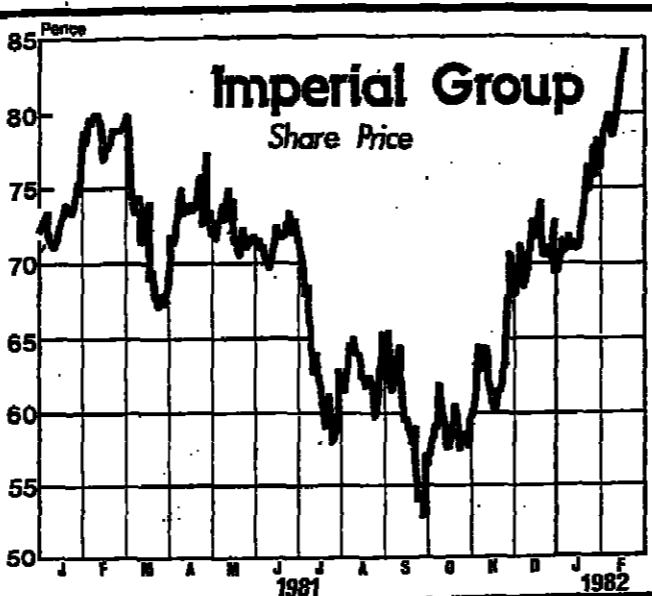
which ends today, and with little "new-time" interest evident, slightly easier Wall Street advances saw most leaders revert to around the overnight levels.

Contrasting movements among constituents of the FT Industrial Ordinary share index were provided by Imperial Group, which responded strongly to preliminary profits at the best end of market expectations and weakness in GKN following reports that its North Carolina subsidiaries were experiencing falling orders. The index closed 1.7 down at 572.0 after having shown rises, of up to 2.8, at the six earlier calculations.

## Lloyds Bank firm

Lloyds Bank, which starts the major clearing bank dividend season next Friday, found renewed support and closed a few pence dearer at 465. NatWest added a similar amount to 445.0, after 450p. Elsewhere, Royal Bank of Scotland relinquished 5 to 118p, and Grindlays, 210p, lost 5 of the previous day's gain of 13 which followed news of the agreed sale of two of its subsidiaries, Dao Heng and Grindlays Finance to the Hong Leong Group for approximately £100m. Among Discount Houses, Smith St Aubyn improved 2 afresh to 40p with the new nil-paid shares up a penny more at 15p premium. First National Finance Corporation reflected bid hopes with a gain of a penny at 36p.

Insurances continued quietly firm but closed below the day's best. Renewed speculative sup-



port saw Eagle Star touch 356p before finishing a net penny dearer at 352p.

Leading Breweries attracted scattered support and, although an easier trend was evident after the "House" close, most still retained useful rises. Bass finished 7 higher at 223p, after 224p, while Scottish and Newcastle rose 11 at 58p and Allied-Lyons added a couple of pence to 83p.

With the notable exception of Castain, which closed 6 higher at 276p with the Deferred 8 up at 250p, leading Buildings usually surrendered early gains to close virtually unchanged on the day. Elsewhere, Tunnel B gained 15 to 565p awaiting bid terms from Rio Tinto-Zinc, but Robert M. Douglas shed 7 to 450p on disappointment with the interim results. UBM attracted fresh support and put on 3 to 53, as did Howard Shuttering, a like amount to the good at 31p.

ICI touched 350p before closing unchanged on balance at 346p.

## Home Charm better

Standing a shade firmer at the outset, leading Stores failed to attract follow-through support and finished with modest falls. In contrast, Newsagents came in for renewed demand and closed at the day's best. Martin The Newsagent, firm of late after store purchases, rose 7 more to 305p, while John Meazies, firm of a similar amount to 245p. NSS added 4 to 188p, as did W.H. Smith, 172p. Home Charm rose 5 to 125p following the expected announcement of the acquisition of J. H. Sankey's D-I-Y retail chain for £14m. A. G. Stanley gained the turn to 64p. Adverse Press comment on the disappointing first-half statement clipped 4 more from Headland, 66p, but Owen Owen responded to renewed speculative support and rose 3 to 218p. Wm. Ford held at 24p, the setback in full-year earnings being offset by the maintained dividend and the company's asset potential.

A bout of investment buying ahead of the preliminary results due on March 24 helped BICC to rise 11 to 327p and feature an

otherwise quiet dull Electrical sector. GEC, 830p, lost 7 of the previous day's rise of 16 which following news of the £75m contract awarded to its Marconi subsidiary for the erection of a new radar system for the Seawolf naval missile. Thorn EMI cheapened 5 at 460p and Racal eased a few pence to 375p, after 383p. Still reflecting hopes of a bid from Tyco Laboratories, which already owns a near-29 per cent stake in the company, Muirhead were supported up to 136p before closing a net 2 cheaper at 132p.

Up to 184p initially, GKN weakened to 171p before settling at 175p, down 6 on balance, as the market took note of a Press report concerning adverse trading conditions at the group's new car component factory at Alameen, North Carolina. Elsewhere in leading Engineers, Tubbs drifted off to close 4 cheaper at 132p. Among secondary issues, F. H. Tomkins improved 15 to 204p following the announcement that Mitchell Somers had increased its stake in Tomkins to 23 per cent. Mining Supplies on the other hand, fell 3 to 104p on the half-year loss, while the disappointing interim statement left Christy Bros 4 lower at 25p, ML Holdings, down 10 more at 270p, remained depressed by recent interim figures.

Leading Foods claimed a fair amount of attention, but best levels were not always held. Northern closing 4 dearer on balances at 168p, after 170p. J. Sainsbury, however, retained a gain of 15 at 555p and Kwik Save one of 4 at 236p. Huntley and Palmer, after Wednesday's late spurt of 4 on hopes of a rival bid for the company, softened a penny to 108p; current bidders Rowntree Mackintosh firmed 4 to 152p.

Hotels and Caterers featured Ladbroke which rose 9 to 150p on renewed investment demand. Elsewhere, Norfolk Capital shed 2 to 32p on disappointment with the preliminary results.

Miscellaneous Industrials pro-

vided a few firm features, generally among secondary issues. Thermal Syndicate stood out with a jump of 10 to 97p in response to the better-than-expected preliminary results, while British Aerospace gained 4 to 195p on the announcement that the Government is about to award the company the long-awaited Sea Eagle contract worth about £200m. Speculative buying on revised bid hopes helped Howard Temens to put on 4 to 65p, while Bath and Portland added 3 to 80p on buying ahead of annual figures due next Wednesday. Dalgety, with interim results scheduled for next Tuesday, put on 5 to 333p, while Weiseley-Hughes advanced 10 to 345p on renewed investment demand in a thin market. Smiths Industries rallied 8 to 345p. Securicor ordinary and "A" rose 7 apiece to 230p and 225p respectively after comment on the results. Grizzelde fell 10 to 120p on further consideration of disappointing interim results and Christie-Tyler eased the turn to 35p on the increased interim deficit. The leaders treaded quietly firm with BOC closing a further 3 dearer at 475p after comment on the favourable first-quarter figures.

After Wednesday's jump of 18 on the surprise acquisition of Laker Air Travel for £500m, Saga Holidays reacted on profit-taking and closed 9 down at 170p. Greenall Whitley, buyers of Laker's Arrowsmith Holiday Group for £4m, shed 3 to 113p. Elsewhere in the Leisure sector, Nimsle attracted new time interest ahead of the official U.S. dealing date and firmed 8 to 178p. Trident TV "A," up 18 on Wednesday on the Gaming Board's decision to withdraw its objections to the renewal of three casino licences, reacted 4 to 83p.

A volatile market recently following uncertainty in the aerospace industry, Dowty announced interim earnings below market expectations and reacted 8 to 161p. Lucas held at 213p.

Firms at first reflecting the strength of gilt-edged. Properties were unable to hold best levels and closed with moderate losses. Land Securities, financing 4 dearer at 301p, after 298p, and MEPC 2 up at 222p, both 224p. Great Portland Estates and Pancontinental 2 to 1981-82 low of 120p.

Gold Mines of Kalgoorlie dropped 5 to a 1981-82 low of 275p on further consideration of the lower half-year profits and the interim dividend omission. Among the speculative issues, new lows for 1981-82 were common to Metramax and Nickelcote, down 11 apiece at 13p and 24p respectively.

Elsewhere, Pengallen Tin met renewed profit-taking and fell 10 more to 320p—a drop of 130p since last week's news that Straits Trading had sold its 26 per cent stake in the company to Amat Nominees of Malaysia.

Imperial attracted record activity in Traded options following the pleasing preliminary statement and contributed 2,818 deals to a total of 3,357—the highest since the introduction of put trading on May 28 last.

Textiles ended with useful gains in places. Nottingham Manufacturing, annual results due shortly, picked up 5 at 153p, while revised takeover speculation left Highams 7 dearer at 56p.

Standing a shade easier immediately in front of the announcement, Imperial rallied sharply following the better-than-expected preliminary profits and maintained dividend and touched 555p before settling for a net gain of 4 at 841p. Other Tobacco firms firmed in sympathy. Rothmans added 11 to 811p, while Bats rose to 432p before reverting to the overnight 425p.

## Quiet mines

In a quiet mining market, South African Golds were initially marked down and thereafter drifted lower on lack of interest reflecting the \$1 decline in the bullion price to \$360.5 an ounce.

Heavyweights registered losses ranging to 1, as in Hartbeest, 243, while falls of 8 were common to Southval, 151, and President Brand, 174.

Medium- and lower-priced issues showed ERGO 14 up at 210p and Blyvoor a like amount easier at 486p. Witwatersrand Nigel, which recently announced the curtailment of mining operations, gave up 4 to a 1981-82 low of 401p.

Financials were mixed in subdued trading. In the London domiciled stocks, Rio Tinto-Zinc closed a net 3 cheaper at 444p, after 449p, but Charter managed a gain of 2 to 245p.

South Africans were highlighted by renewed strength in UC Investments, up 5 more at 555p, still reflecting the recent dividend increase.

Wednesday's rally in Australia proved short-lived as further selling reflected fears of a prolonged period of weak metal prices.

The recent poor profit performances by MIN Holdings, Bougainville and Western Mining were an additional depressing factor.

Western Mining, 217p, relinquished 5 of the previous day's recovery of 7, while Bougainville dipped 3 to 65p and Pancontinental 2 to 1981-82 low of 120p.

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## RECENT ISSUES

## EQUITIES

Issue price	Amount Paid Up	Last Dividend	1981/82	Stock	Gross Yield	Div. Yield	Div. Yield	Div. Yield
			High	Low	%	per cent	per cent	per cent
£30 F.P. 12/2	£30	22c	Asset Special 10p	28%				
100 F.P. 12/2	95	22c	Banffshire 10p	25%				
100 F.P. 12/2	27	22c	Bath & Portland 10p	25%				
100 F.P. 12/2	26	22c	Bedding Pope 10p	24%				
80 F.P. 12/2	24	22c	Benzol 10p	23%				
7 F.P. 12/2	7	22c	FAC Enter. Warrants	7%				
50 F.P. 12/2	63	22c	Fedgeford Inv.	62%				
150 F.P. 4/12	156	22c	Hayters 21	16%	10.5	2.5%	2.5%	2.5%
150 F.P. 4/12	90	22c	Hamm. Bus. Sys. 10p	20%	10.5	2.5%	2.5%	2.5%
11 F.P. 4/12	65	22c	Malayan Tin 10p	25%	12.5	2.5%	2.5%	2.5%
US\$3.5 F.P. 12/2	125	22c	Neverard 10p	25%	12.5	2.5%	2.5%	2.5%
110 F.P. 12/2	124	22c	Peak Holes	12%	12.5	2.5%	2.5%	2.5%
115 F.P. 2/2	117	22c	Powerplay 10p	12%	10.5	2.5%	2.5%	2.5%
46 F.P. 12/2	55	22c	York Mount	5%	10.5	2.5%	2.5%	2.5%

## FIXED INTEREST STOCKS

Issue price	Amount Paid Up	Last Dividend	1981/82	Stock	Gross Yield	Div. Yield	Div. Yield	Div. Yield
			High	Low	%	per cent	per cent	per cent
£100 F.P. 12/2	207	27	25%	Berkeley 10p	18%			
12 F.P. 12/2	18/2	27	25%	Bethells Bay Conv. Unit	18%			
11 F.P. 12/2	18/2	27	25%	Bickford 10p	17%			
11 F.P. 12/2	18/2	27	25%	Birkdale 10p	17%			
11 F.P. 12/2	18/2	27	25%	Black & Decker 10p	17%			
11 F.P. 12/2	18/2	27	25%	Bon-Ko 10p	17%			
4100 F.P. 12/2	100/4	29/2	25%	Bowater 10p	10.5			
4100 F.P. 12/2	100/4	29/2	25%	Bowater 10p	10.5			
4100 F.P. 12/2	100/4	29/2	25%	Bowers 10p	10.5			
4100 F.P. 12/2	100/4	29/2	25%	Brown 10p				



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# FINANCIAL TIMES

Friday February 12 1982

**BELL'S**  
 SCOTCH WHISKY  
**BELL'S**

NUR LEADER URGES MINERS NOT TO INTERVENE

## Inquiry unlikely to end rail dispute

By PHILIP BASSETT AND JOHN LLOYD

PROSPECTS of the rail inquiry providing an acceptable solution to the British Rail pay and productivity dispute seemed slim yesterday as the committee chaired by Lord McCarthy finished taking evidence and began deliberations on its findings.

Leaders of the Associated Society of Locomotive Engineers and Firemen seem unlikely to relax their series of strikes unless the inquiry comes out unequivocally in the union's favour, both over the payment of a disputed 3 per cent and the crucial productivity issue of flexible rostering.

BR was careful not to commit itself to accepting the outcome of the inquiry. Mr Goff Rose, board member for industrial relations, said the board would "look constructively" at whatever recommendations Lord McCarthy made. However, BR is unlikely to accept the inquiry's non-binding outcome if it comes down heavily in Aslef's favour.

No announcement of the in-

quiry's findings is likely before early next week, although the BR board's decision to postpone its meeting due today until Tuesday afternoon may give some indication of the likely time of publication.

Many in the industry expect that the inquiry will find the board in the wrong for withholding the 3 per cent from Aslef, as the board has already admitted it was in breach of agreement in doing so. The question is over the inquiry's finding of a disputed 3 per cent and the crucial productivity issue of flexible rostering.

Prospects of the miners, the most powerful industrial group, aiding Aslef have effectively been squashed by a letter from the National Union of Mineworkers from Mr Weighill, general secretary of the National Union of Railwaymen, asking the NUM executive to "refrain from making any declarations about the dispute in any way shape or form."

Mr Weighill's letter was discussed by the NUM executive yesterday with a letter from Mr Ray Buckton, general secretary of Aslef, calling for "any

further positive action your union can give."

Mr Joe Gormley, NUM president, has called for a meeting of the three rail unions—including the white collar rail union TSSA—for next Monday. The main purpose will be to ensure that the rail dispute does not affect the coal industry.

Mr Gormley said the executive had agreed to reaffirm its previous support for Aslef, but "we are not going to stop our own pits if we can avoid it."

Mr Arthur Scargill, the NUM's president-elect, took a different line. He said in most areas unions had instituted a "complete blacking operation."

He reminded mineworkers that Aslef supported them in 1972 and 1973.

Mr Gormley gave an example of a "sensible arrangement" between the union and the Coal Board at the South Wales pit of Bettws to move coal to a nearby stockyard by lorry to relieve pressure on pit storage space.

The board said yesterday 3.2m tonnes of deliveries had

been held up by the strike and 2m tonnes by the weather, representing a delayed cash flow of £200m. The Central Electricity Generating Board said it had stocks of 12.7m tonnes of coal, which was average for the period.

The Coal Board said stocking was "getting a bit tight" in some areas, but it was a long way from crisis. There was no need for layoffs or temporary pit closures.

Mr Weighill's letter was a forthright call to the NUM executive to leave the rail strike alone. Mr Weighill reminded the executive that both unions are members of the Triple Alliance grouping of rail, coal and steel unions—Aslef is not a member—and said there are some areas of difference between the unions.

Mr Buckton's letter is less pointed. Much of it is an explanation and justification of Aslef's position.

Feature, Page 18  
BR explains flexible rostering, Page 9

## Law Lords support union in blacking case

By RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THERE WERE strong grounds for the belief that the blacking of a television series by the television technicians union was legitimate industrial action, the House of Lords decided yesterday.

The judgment is the first major test case of the secondary blacking provisions in the 1980 Employment Act. It could limit the extent to which the legislation was thought to have widened anti-blackling laws.

Five Law Lords unanimously allowed an appeal by two officials of the Association of Cinematograph, Television and Allied Technicians against a temporary injunction granted by the Court of Appeal to Hadmor Productions.

The injunction ordered the union to stop its members at Thames Television blacking a £500,000 musical series about pop stars, produced by Hadmor, a facility company which makes programmes for television stations.

Thames transmitted part of the series but withdrew it before the blacking began.

The Appeal Court ruled the union's action illegal, holding that there was no trade dispute between Hadmor and ACTT, and granted an injunction pending full trial of Hadmor's court action.

Lord Diplock said yesterday it appeared to be a classic instance of a trade dispute arising

between Thames and the union about prior consultation before Thames would use programmes from facility companies. ACTT claimed that Thames had broken that agreement in relation to the Hadmor series.

However misguided the union had been in threatening to black the series, its purpose had not been to injure Hadmor, however inevitable such injury might be, said Lord Diplock.

Hadmor Productions said later that, although its £1.5m damages claim against ACTT was still in existence, the company would have to consider the Law Lords' ruling fully before deciding whether or not to pursue the claim.

## Nott will urge Trident D5 purchase

By Bridget Bloom, Defence Correspondent

MR JOHN NOTT, the Defence Secretary, will recommend to the Cabinet that the new larger and more expensive Trident D5 missile should be Britain's next-generation nuclear deterrent.

Mr Nott said yesterday that he hoped the Government would decide "as soon as possible" to buy the D5 missile, which with new submarines is designed to replace the ageing Polaris system in the 1990s.

The Government's initial agreement to replace Polaris with Trident, announced in July 1980, was badly shaken by President Reagan's decision last October to phase out the C4 Trident missile. Britain was to order it in preference to the larger D5, which is still being developed.

Mr Nott admitted that the new missile, expected to have a range of 6,000 miles and at least 10 warheads per missile, would be more expensive than the C4, and that it would need a larger and considerably more expensive submarine.

The advantages of choosing a weapon which would be in production in the U.S. for as long as Britain was likely to need it were overwhelming.

Britain's recent experience with Polaris had shown the difficulties in going for a "unique" weapon. The Polaris production line was having to be reopened at considerable cost to rework the Polaris missiles, while Chevaline, a device to modernise the "front end" of the missile, while now apparently successful, cost £1bn at 1980 prices, three times more than planned.

Continued from Page 1

## Laker

Sir Freddie and Mr Rowland met Mr Iain Spratt, Parliamentary Under-Secretary for Trade, on Wednesday evening to describe their plans for the new airline. Mr Rowland said last night: "I think the Government will be extremely helpful on the licences. Mr Spratt was very helpful when we met."

It is understood the route licences were originally issued to Laker Airways International Limited, the Jersey-registered holding company which is not in receivership. The route licences are still held by the company and could be more easily transferred to any new airline than originally thought likely.

Sir Freddie and Mr Rowland will still need to convince the authority of the extent of the financial arrangements behind the new airline and its ability to meet stringent airworthiness and safety regulations.

## Abolition of all metropolitan counties to be studied

By ROBIN PAULEY

A PAPER detailing how all the metropolitan counties in England could be abolished before the next general election is being prepared for the Cabinet as a matter of priority.

The counties are Greater Manchester, Merseyside, South Yorkshire, Tyne and Wear, West Midlands and West Yorkshire.

The paper, most of which is being prepared by Environment Department officials, will look at abolishing the Greater London Council, the Government's *bête noire*. This move could not be contemplated, however, until after the election because of the complex practical issues involved.

Ministers feel there may be substantial political capital to be gained from removing the metropolitan counties.

They are all Labour-controlled. Together with the GLC and Inner London Education Authority, they are re-

garded by the Government as being responsible for the majority of the overshooting of expenditure targets. Three of them listed supplementary rates during 1981-82.

The six metropolitan counties had total budgets for the current year of £1.33bn compared with the Government's assessment that they would need £786m to provide a standard level of services. Although government assessments are generally seen as unrealistic, grant entitlements are reduced once these benchmarks have been passed. Thus heavy metropolitan county spending has contributed much to rising rate bills in their areas.

Ministers also feel that it would be difficult for the opposition to campaign strongly against the ending of the metropolitan counties. Many of the Labour-controlled metropolitan districts support such a move and are anxious to take

over all the functions for their areas.

The principal function of the metropolitan counties is transport, which could not be organised on a district by district basis although the districts could co-operate on an area basis.

Passenger transport authority if necessary. Other metropolitan county functions which could be reorganised on a similar basis include the fire service and police.

Many members of the metropolitan counties feel that the way in which the counties were structured in the 1974 reorganisation of local government makes it hard to justify their continuance since they are lone on administration, short on services and electorally remote.

The issue has been before the Cabinet at least two previous occasions. Although there has been wide-spread agreement in principle, no timetable for abolition has been fixed.

Details Page 20

## Imperial shows improvement

By RICHARD LAMBERT, FINANCIAL EDITOR

IMPERIAL GROUP, the leading tobacco, brewing and food manufacturer disclosed better than expected results yesterday for 1980-81, and outlined a wide-ranging reassessment of its business activities.

Profits in the year to October fell by £20m to £104m pre-tax. This marked a sharp improvement from the first six months, when profits were £41m lower. The dividend for the year is unchanged at 7.25p a share.

Mr Geoffrey Kent, who took over as chairman last July after the sudden departure of Mr Malcolm Anson, said that no-one could pretend that the latest figures were satisfactory.

All parts of the group were being examined with regard to their potential for the future.

and no options closed. The poultry business in particular had made substantial losses last year. "No decision has been made to sell these businesses to a particular buyer," Mr Kent said.

Another possibility which had not been considered was closure of the UK cigarette market, with brands including John Player and Embassy. It owns Courage, the brewing concern; Buxton Poultry; Golden Wonder; and the Howard Johnson restaurant chain in the U.S.

The group has already implemented substantial closures in the UK. Provisions

for extraordinary losses last year totalled £35.8m, and the UK workforce, which was 89,000 in 1980, has been cut by 6,800.

Explaining Imperial's better performance in the second half, Mr Kent said that the tobacco side benefited from better prices and a return to more normal levels of promotional spending.

The UK poultry side had begun to move into profit by the New Year and some of the other food activities had done very well.

Overall the first quarter of 1982 showed a significant improvement over the very depressed levels of last year.

The shares closed 4p higher, at 341p.

Details Page 20

50 per cent of the republic's exports.

Mr Horwood said: "The deterioration in the balance of payments appeared to be slowing down. Imports had declined."

One of the advantages of the Government's strategy is that the enormous increase in armaments spending, the simultaneous massive tax cuts, and as a result a budget deficit of alarming proportions can lead to a situation in the U.S. in which either interest rates remain extremely high or inflation will accelerate," he said.

The increase will generate an extra \$100m (£53m), and Mr Horwood yesterday estimated that the two measures would bring additional revenue of almost £1.5bn in the next financial year.

Continued from Page 1

## S. Africa

Continued from Page 1

American budget announces an international interest rates.

The focus of Herr Poehl's criticism is not the Federal Reserve Board, but the policies of the Reagan Administration itself. "On the finance markets it is apparently feared that the enormous increase in armaments spending, the simultaneous massive tax cuts, and as a result a budget deficit of alarming proportions can lead to a situation in the U.S. in which either interest rates remain extremely high or inflation will accelerate," he said.

The increase will generate an extra \$100m (£53m), and Mr Horwood yesterday estimated that the two measures would bring additional revenue of almost £1.5bn in the next financial year.

Continued from Page 1

## Way cleared for state takeover in France

By David White in Paris

A LARGE slice of France's industrial and banking sectors will be taken under state control at the weekend following the Constitutional Council's rejection yesterday of a second Opposition appeal against the Government's Nationalisation Bill.

Five large industrial groups, 18 private sector banks and two holding companies with banking and industrial interests are immediately nationalised under the Act.

A further 21 banks whose shares are not quoted on the stock market are due to be taken over on July 1 after special compensation terms have been worked out.

The last domestic obstacle has now been removed. But the law may still be challenged in foreign courts.

The Government intends to name new chairmen for the nationalised companies at its Cabinet meeting next Wednesday.

Representative boards will be dissolved as soon as the law is signed by President Mitterrand and published in the Official Journal.

A revised version of the law, which brings a large part of the country's chemicals, metals, glass and electronics industries into the public sector and greatly extends the state's control of banking, was passed by the Socialist-dominated National Assembly at its third reading a week ago.

The nine-man Constitutional Council, which has supreme powers as guardian of France's 1958 Constitution, consented to the Act after once sending it back to the Government for revision.

With a separate law covering the two largest French steel companies, Usinor and Sacilor, the Act introduces the first nationalisations in France since the immediate post-war period.

The cumulative cost of compensation, including interest, is put by the Government at FF 7.47bn and FF 4.9bn (£4.2bn-£4.4bn). This figure, which will be reduced by several billion francs because of cross-shareholdings between the companies involved, is FF 9bn more than it would have been under the original compensation terms proposed by the Government.

The Constitutional Council, which provoked a storm in the Government benches when it turned down parts of the first version of the Act—notably the compensation terms—yesterday accepted the changes to bring the text into line with the constitution.

## Weather

UK TODAY

SUNNY intervals, some mist or fog, rain spreading from north and west.

London, East, E. Midlands and Central England Becoming cloudy, some rain. Max. 11C (52F).

Wales, W. England, S.W. Scotland Outbreaks of rain. Some gales. Max. 11C (52F).

Rest of England and Scotland, Northern Ireland Some rain, gales. Mild. Max. 9C (48F).

Outlook: Unsettled, night frost.

## Worldwide

	Yesterd. mildly C° F°	Today mildly C° F°
Afghan	C 16 55 L Ang 1 F -2 23	S 8 46
Aitors	C 16 61 Luxemb. 1 S 8 46	S 2 25
Ansons	C 17 64 Madrid 1 S 10 54	S 10 54
Barvan	C 17 63 Maracaibo 1 S 15 59	S 15 59
Barut	C 15 55 Malaga 1 F 14 57	F 14 57